

START OF TRANSCRIPT

[00:00:28] THIS IS COMMISSION PRESIDENT RYAN  
[00:00:30] CALKINS, CONVENING THE REGULAR MEETING  
[00:00:32] OF JANUARY 10, 2023. THE TIME IS 10:30  
[00:00:35] A.M.. WE'RE MEETING IN PERSON TODAY AT  
[00:00:37] THE PORT OF SEATTLE HEADQUARTERS  
[00:00:39] BUILDING COMMISSION CHAMBERS AND  
[00:00:40] VIRTUALLY VIA MICROSOFT TEAMS. PRESENT  
[00:00:43] WITH ME TODAY ARE COMMISSIONERS CHO,  
[00:00:45] FELLEMAN, HASEGAWA AND MOHAMED, WHO ARE  
[00:00:47] CURRENTLY GATHERED IN THE EXECUTIVE  
[00:00:48] SESSION ROOM AWAITING THE OPENING IN THE  
[00:00:50] PUBLIC MEETING. WE'LL NOW RECESS INTO  
[00:00:52] THE EXECUTIVE SESSION TO DISCUSS ONE  
[00:00:54] ITEM REGARDING LITIGATION OR POTENTIAL  
[00:00:56] LITIGATION OR LEGAL RISK  
[00:00:59] PER RCW 42.30.110.1.1  
[00:01:00] FOR APPROXIMATELY 20  
[00:01:03] MINUTES, AND WE'LL RECONVENE INTO PUBLIC  
[00:01:05] SESSION AT NOON. THANK YOU.  
[00:01:08] ALL RIGHT. GOOD AFTERNOON. THIS IS  
[00:01:10] COMMISSION PRESIDENT RYAN CALKINS  
[00:01:12] RECONVENING THE REGULAR MEETING OF  
[00:01:13] JANUARY 10, 2023. THE TIME IS 12:11  
[00:01:16] P.M.. WE'RE MEETING IN PERSON TODAY AT  
[00:01:19] THE PIER 69 PORT OF SEATTLE HEADQUARTERS  
[00:01:21] I'M IN THE COMMISSION CHAMBERS AND  
[00:01:23] VIRTUALLY VIA MICROSOFT TEAMS.  
[00:01:25] CLERK HART, PLEASE CALL THE ROLL OF ALL  
[00:01:27] COMMISSIONERS IN ATTENDANCE. THANK YOU.  
[00:01:29] BEGINNING WITH COMMISSIONER CHO.  
[00:01:30] PRESENT. THANK YOU. COMMISSIONER  
[00:01:32] FELLEMAN. PRESENT. THANK YOU.  
[00:01:35] COMMISSIONER HASEGAWA. PRESENT. THANK  
[00:01:37] YOU. COMMISSIONER MOHAMMED. PRESENT.  
[00:01:38] THANK YOU. AND COMMISSIONER CALKINS.  
[00:01:40] I'M HERE. THANK YOU. WE DO HAVE A FULL  
[00:01:42] COMMISSION PRESENT TODAY. DUE TO THE  
[00:01:45] CONTINUED VIRTUAL COMPONENT OF  
[00:01:47] PARTICIPATION FOR OUR MEETINGS, WE HAVE  
[00:01:48] STAFF, EXTERNAL PRESENTERS, AND MEMBERS  
[00:01:50] OF THE PUBLIC WHO MAY BE PARTICIPATING  
[00:01:52] ON THEIR PERSONAL DEVICES OR FROM THEIR  
[00:01:54] TELEPHONES. TODAY WE'VE MADE  
[00:01:56] ARRANGEMENTS TO ACCOMMODATE THIS VIRTUAL  
[00:01:57] FORMAT. LATER, WE'LL TAKE PUBLIC COMMENT  
[00:02:00] ON ITEMS RELATED TO THE CONDUCT OF THE  
[00:02:01] PORT FROM PEOPLE WHO ARE PARTICIPATING  
[00:02:03] BY TEAMS, AS WELL AS FROM THOSE IN  
[00:02:04] PERSON WHO HAVE SIGNED UP TO SPEAK. FOR  
[00:02:06] ANYONE PARTICIPATING ON MICROSOFT TEAMS,  
[00:02:08] PLEASE MUTE YOUR SPEAKERS WHEN NOT  
[00:02:10] ACTIVELY SPEAKING OR PRESENTING. PLEASE  
[00:02:13] KEEP YOUR CAMERAS OFF UNLESS YOU ARE A  
[00:02:14] MEMBER OF THE COMMISSION OR EXECUTIVE  
[00:02:16] DIRECTOR PARTICIPATING VIRTUALLY, OR YOU  
[00:02:18] ARE A MEMBER OF STAFF IN A PRESENTATION  
[00:02:20] AND ARE ACTIVELY ADDRESSING THE  
[00:02:21] COMMISSION. MEMBERS OF THE PUBLIC  
[00:02:23] ADDRESSING THE COMMISSION MAY TURN ON  
[00:02:24] THEIR CAMERAS WHEN THEIR NAME IS CALLED  
[00:02:26] TO SPEAK. FOR ANYONE HERE

[00:02:28] TODAY PLEASE TURN OFF THE SPEAKERS ON  
[00:02:30] ANY COMPUTERS AND SILENCE YOUR DEVICES.  
[00:02:32] WHEN YOU ARE RECOGNIZED TO SPEAK, YOU  
[00:02:34] WILL PRESS THE BUTTON FOR YOUR  
[00:02:35] MICROPHONE TO BE AUDIBLE, AND WE'LL  
[00:02:36] PRESS IT AGAIN TO SILENCE IT WHEN NOT  
[00:02:37] ACTIVELY SPEAKING. ALL OF THE ITEMS  
[00:02:40] NOTED HERE WILL ENSURE A SMOOTHER  
[00:02:42] MEETING. THANK YOU. ALL VOTES TODAY WILL  
[00:02:45] BE TAKEN BY THE ROLL CALL METHOD, SO IT  
[00:02:46] IS CLEAR FOR ANYONE PARTICIPATING  
[00:02:48] VIRTUALLY HOW VOTES ARE CAST.  
[00:02:50] COMMISSIONERS WILL SAY AYE OR NAY WHEN  
[00:02:52] THEIR NAME IS CALLED. I ASK THAT ALL  
[00:02:53] COMMISSIONERS WAIT TO BE RECOGNIZED  
[00:02:55] BEFORE SPEAKING. WE ARE MEETING ON THE  
[00:02:57] ANCESTRAL LANDS AND WATERS OF THE COAST  
[00:02:59] SALISH, PEOPLE WITH WHOM WE SHARE A  
[00:03:01] COMMITMENT TO STEWARD THESE NATURAL  
[00:03:03] RESOURCES FOR FUTURE GENERATIONS. THIS  
[00:03:06] MEETING IS BEING DIGITALLY RECORDED AND  
[00:03:08] MAY BE VIEWED OR HEARD AT ANY TIME ON  
[00:03:09] THE PORT'S WEBSITE AND MAY BE  
[00:03:10] REBROADCAST BY KING COUNTY TELEVISION.  
[00:03:13] PLEASE JOIN ME FOR THE PLEDGE OF  
[00:03:14] ALLEGIANCE TO  
[00:03:20] THE FLAG OF THE UNITED STATES.  
[00:03:35] THE FIRST ITEM OF BUSINESS TODAY IS  
[00:03:37] APPROVAL OF THE AGENDA. I UNDERSTAND  
[00:03:39] THAT COMMISSIONER FELLEMAN WOULD LIKE TO  
[00:03:40] PULL ITEM 8D FROM THE CONSENT AGENDA.  
[00:03:42] IS THAT CORRECT, COMMISSIONER FELLEMAN?  
[00:03:44] YES. THANK YOU. ARE THERE ANY OTHER  
[00:03:46] ITEMS TO BE PULLED FROM THE CONSENT  
[00:03:47] AGENDA? ALL RIGHT,  
[00:03:50] COMMISSIONERS, THE QUESTION IS NOW ON  
[00:03:51] APPROVAL OF THE AGENDA. IS THERE A  
[00:03:53] MOTION TO APPROVE THE AGENDA AS AMENDED?  
[00:03:55] SO MOVED. SECONDED. MOTION HAS BEEN  
[00:03:59] MADE. AND SECONDED. IS THERE ANY  
[00:04:00] OBJECTION TO APPROVAL OF THE AGENDA AS  
[00:04:02] AMENDED? HEARING NONE. THE AGENDA IS  
[00:04:05] APPROVED AS AMENDED. ALL RIGHT,  
[00:04:08] WE HAVE TWO SPECIAL ORDERS OF THE DAY TO  
[00:04:10] BEGIN OUR MEETING. OUR FIRST ITEM IS THE  
[00:04:12] ELECTION OF OFFICERS FOR 2023. BEFORE WE  
[00:04:15] DO THAT, I'M GIVEN AN OPPORTUNITY TO  
[00:04:18] SAY A FEW WORDS. WE HAD AN EXTRAORDINARY  
[00:04:20] RECEPTION UPSTAIRS TODAY, AND I BELIEVE  
[00:04:22] THAT REALLY CARRIES THE WEIGHT OF THE  
[00:04:24] DAY TODAY. THE ONLY OTHER THING I WOULD  
[00:04:27] ADD IS A TRUE SENSE OF GRATITUDE TO  
[00:04:30] EXECUTIVE DIRECTOR METRUCK, WHO HAS BEEN  
[00:04:33] EXTRAORDINARY AT THE HELM. A PERSON THAT  
[00:04:36] I SEE AS BOTH A MENTOR AND AS WELL AS A  
[00:04:39] COLLEAGUE AND FRIEND. AND WE COULD NOT  
[00:04:42] HAVE HAD THE YEAR WE HAVE HAD WITHOUT  
[00:04:44] HIS LEADERSHIP. AND I KNOW THAT HE WOULD  
[00:04:46] SAY THIS TOO, BUT THAT A BIG PORTION OF  
[00:04:49] WHY HE IS SO SUCCESSFUL AS OUR LEADER  
[00:04:51] IS HE'S BROUGHT THE PEOPLE AROUND HIM  
[00:04:53] WHO MAKE SURE THAT WE ALL SUCCEED. AND  
[00:04:56] THAT'S TRUE AT EVERY LEVEL OF THE

[00:04:57] ORGANIZATION AND IS A REAL HALLMARK OF  
[00:04:59] HIS LEADERSHIP HERE. AND SO IT'S BEEN A  
[00:05:01] PLEASURE TO SIT IN THIS CHAIR THIS LAST  
[00:05:03] YEAR, IN LARGE PART BECAUSE I GET TO  
[00:05:05] MEET WITH YOU WEEKLY, TALK THROUGH THE  
[00:05:06] HARD STUFF. I FIND MYSELF WANTING  
[00:05:10] TO SEEK OUT YOUR OPINION ON STUFF  
[00:05:11] UNRELATED TO THE PORT BECAUSE I VALUE  
[00:05:13] YOUR OPINION SO MUCH.  
[00:05:16] THAT WAS THE ONE THING THAT I DIDN'T GET  
[00:05:18] TO SHARE UP AT THE PODIUM EARLIER TODAY.  
[00:05:19] BUT I THINK IS ABSOLUTELY ESSENTIAL TO  
[00:05:21] WHO WE ARE AS AN INSTITUTION. AND I HOPE  
[00:05:24] WE HAVE MANY MORE YEARS WITH YOU TO COME  
[00:05:26] AS EXECUTIVE DIRECTOR.  
[00:05:33] THAT'S EMBARRASSING. THANK YOU, MR. AND  
[00:05:35] I KNEW THAT IT WOULD.  
[00:05:37] [LAUGHTER]  
[00:05:38] sOMETIMES I THINK MY JOB IS JUST TO SEE  
[00:05:39] IF I CAN GET STEVE TO TURN RED.  
[00:05:44] WE WILL ALSO GET A CHANCE TO HEAR FROM  
[00:05:46] OUR INCOMING OFFICERS AFTER THE VOTE ON  
[00:05:48] THE ORDER BEFORE US. CLERK, CAN YOU  
[00:05:50] PLEASE CALL IN? PLEASE READ INTO THE  
[00:05:53] RECORD THE NEXT ITEM. YES, THIS IS  
[00:05:55] AGENDA ITEM FOUR A. ORDER NUMBER 2023-01,  
[00:05:58] AN ORDER ELECTING THE SLATE OF PORT  
[00:06:00] OF SEATTLE COMMISSIONER OFFICERS FOR  
[00:06:02] CALENDAR YEAR 2023. AND I'LL GO AHEAD  
[00:06:06] AND READ THAT SLATE OF OFFICERS INTO THE  
[00:06:08] RECORD. THE STATEMENT IN SUPPORT OF THE  
[00:06:11] ORDER. AT THE FIRST MEETING OF EACH  
[00:06:12] CALENDAR YEAR, THE COMMISSIONER ELECTS  
[00:06:14] THE PRESIDENT, VICE PRESIDENT AND  
[00:06:15] SECRETARY, WHOSE TERMS RUN FROM THE DATE  
[00:06:18] OF ELECTION UNTIL THE END OF THE  
[00:06:19] CALENDAR YEAR. THIS IS BYLAWS ARTICLE  
[00:06:22] THREE, SECTIONS TWO AND THREE. THE  
[00:06:24] DUTIES OF THE PRESIDENT, VICE PRESIDENT  
[00:06:26] AND SECRETARY ARE DESCRIBED IN THE  
[00:06:27] COMMISSION'S BYLAWS AND RULES OF  
[00:06:29] PROCEDURE. THE INDIVIDUALS LISTED ABOVE  
[00:06:32] HAVE AGREED TO PERFORM THE DUTIES OF  
[00:06:34] THEIR RESPECTIVE PROPOSED OFFICES IN  
[00:06:36] 2023, HAVE ACKNOWLEDGED THE PRINCIPLE  
[00:06:38] THAT PUBLIC SERVICES OF PUBLIC TRUST,  
[00:06:41] HAVE EXECUTED ANNUAL TRANSPARENCY  
[00:06:43] PLEDGES AND RECOGNIZED THAT ALL OFFICERS  
[00:06:46] SERVE AT THE PLEASURE OF THE PORT OF  
[00:06:47] SEATTLE COMMISSION. THE TEXT OF THE  
[00:06:50] ORDER THE PORT OF SEATTLE COMMISSION  
[00:06:52] HEREBY ELECTS THE FOLLOWING SLATE OF  
[00:06:54] OFFICERS FOR 2023. ALL TERMS EXPIRE  
[00:06:57] DECEMBER 31, 2023, PURSUANT TO THE  
[00:07:00] COMMISSIONER BYLAWS. PRESIDENT SAM CHO,  
[00:07:03] VICE PRESIDENT TOSHIKO HASEGAWA,  
[00:07:06] SECRETARY FRED FELLEMAN AND THAT  
[00:07:08] CONCLUDES THE READING OF THE SLATE OF  
[00:07:10] OFFICERS. COMMISSIONER, THE ORDER BEFORE  
[00:07:13] YOU DESIGNATES OUR PRESIDENT, VICE  
[00:07:14] PRESIDENT AND SECRETARY POSITIONS FOR  
[00:07:16] 2023, IS THERE A MOTION AND A SECOND TO  
[00:07:19] ADOPT ORDER NUMBER 202301? SO

[00:07:25] MOVED.  
[00:07:29] SECOND. IT HAS THE MOTION HAS BEEN MADE  
[00:07:32] AND SECONDED. IS THERE ANY DISCUSSION?  
[00:07:37] COME ON. THIS IS A CHANCE TO SAY HOW  
[00:07:39] MUCH YOU-  
[00:07:40] [LAUGHTER]  
[00:07:41] WE'LL ALSO GIVE YOU GUYS A  
[00:07:42] CHANCE TO THIS TOO.  
[00:07:47] COMMISSIONER MOHAMED, THANK YOU FOR  
[00:07:49] RECOGNIZING ME. WELL, I JUST WANT TO SAY  
[00:07:52] THAT THIS IS A HISTORICAL MOMENT FOR THE  
[00:07:56] PORT OF SEATTLE, FOR OUR REGION. IT IS  
[00:07:59] A HISTORICAL MOMENT FOR ASIAN AMERICANS  
[00:08:02] ALL ACROSS THIS COUNTRY. THE PORT  
[00:08:04] CONNECTS US NO MATTER WHERE YOU ARE IN  
[00:08:07] THE WORLD. AND TO BE ABLE TO HAVE THIS  
[00:08:10] SLATE IN PARTICULAR IS A MOMENT THAT WE  
[00:08:13] SHOULD ALL CELEBRATE. AND I'M SO EXCITED  
[00:08:16] TO BE WITNESSING IT. AND COMMISSIONER  
[00:08:19] CHO AND HASEGAWA, YOU BOTH ARE FRIENDS  
[00:08:21] TO ME. YOU BOTH ARE EXCEPTIONAL LEADERS.  
[00:08:24] AND COMMISSIONER FELLEMAN, I'M ALSO  
[00:08:27] REALLY EXCITED FOR YOU. YOU ARE THE ONLY  
[00:08:29] JEWISH COMMISSIONER ON OUR COMMISSIONER,  
[00:08:33] AND YOU DO IMPORTANT WORK IN THE  
[00:08:36] COMMUNITY. AND I AM EXCITED ABOUT YOUR  
[00:08:37] LEADERSHIP AS WELL. AND SO I'M JUST  
[00:08:40] HAPPY TO SEE YOU GUYS LEAD AND TO BE  
[00:08:41] WORKING ALONGSIDE EACH AND EVERY ONE OF  
[00:08:43] YOU.  
[00:08:46] ANY FURTHER COMMENTS?  
[00:08:53] ALL RIGHT. MY REMARKS ON THIS ARE GOING  
[00:08:57] TO BE REALLY SIMPLE. IT IS RARE THAT  
[00:09:01] I WOULD FEEL ZERO RESERVATIONS ABOUT  
[00:09:03] HANDING OVER LEADERSHIP TO SOMEONE. BUT  
[00:09:05] I AM HAVING WORKED NOW THREE YEARS WITH  
[00:09:09] COMMISSIONER CHO, I HAVE ZERO  
[00:09:11] RESERVATIONS ABOUT HIM DOING AN  
[00:09:12] EXCELLENT JOB AS PRESIDENT OF THE PORT  
[00:09:15] COMMISSIONER. AND THE OPPORTUNITY FOR  
[00:09:18] COMMISSIONER HASEGAWA TO STEP INTO THE  
[00:09:20] ROLE OF VICE CHAIR VICE PRESIDENT. IT  
[00:09:22] TELLS ME THAT WE'VE GOT BRIGHT FUTURE  
[00:09:24] AHEAD. AND SO THIS IS AN EXCITING TIME  
[00:09:26] FOR US AT THE PORT OF SEATTLE. AND I'M  
[00:09:27] JUST GLAD TO BE A PART OF BE A WITNESS  
[00:09:30] TO IT. SO WITH THAT SAID HEARING,  
[00:09:33] NO FURTHER DISCUSSION. CLERK HART, CAN  
[00:09:35] YOU PLEASE CALL THE ROLL FOR THE VOTE?  
[00:09:37] COMMISSIONER, PLEASE SAY AYE OR NAY WHEN  
[00:09:39] YOUR NAME IS CALLED, BEGINNING WITH  
[00:09:40] COMMISSIONER CHO. AYE. THANK YOU.  
[00:09:43] COMMISSIONER FELLEMAN. AYE. THANK YOU.  
[00:09:46] COMMISSIONER HASEGAWA. AYE. THANK YOU.  
[00:09:48] COMMISSIONER MOHAMMED. AYE. THANK YOU.  
[00:09:51] AND COMMISSIONER CALKINS. AYE. THANK YOU  
[00:09:53] FIVE AYES AND ZERO NAYS FOR THIS SLATE  
[00:09:55] OF OFFICERS FOR 2023. AND WITH THAT,  
[00:09:58] [APPLAUSE]  
[00:10:02] THE MOTION PASSES. CONGRATULATIONS,  
[00:10:04] COMMISSIONER CHO, COMMISSIONER HASEGAWA  
[00:10:06] AND COMMISSIONER FELLEMAN. AND SAM, I GET  
[00:10:09] TO NOW TURN THE GAVEL OVER TO YOU AND WE

[00:10:11] SWITCH SEATS. IS THAT RIGHT, MICHELLE?  
[00:10:13] SWITCH SEATS? YES, PLEASE. OKAY.  
[00:10:18] I'M TAKING THIS WITH ME.  
[00:10:22] THERE YOU GO.  
[00:10:32] IF ANYBODY'S QUESTION-  
[00:10:42] AMAZING.  
[00:10:46] WELL, I SAID MY BIT EARLIER, SO I'LL  
[00:10:48] MAKE MY REMARKS QUICK. BUT FIRST AND  
[00:10:50] FOREMOST, I WANT TO THANK MY COLLEAGUES  
[00:10:52] FOR ENTRUSTING ME, IN ME WITH THIS  
[00:10:55] TREMENDOUS RESPONSIBILITY. AND I WANT  
[00:10:58] TO THANK PRESIDENT CALKINS OR PRESIDENT  
[00:11:01] EMERITUS CALKINS FOR THE TREMENDOUS  
[00:11:04] LEADERSHIP THAT YOU SHOWED IN 2022.  
[00:11:06] 2022 WAS VERY UNIQUE FOR MANY REASONS.  
[00:11:10] WE HAD TWO NEW COLLEAGUES WHO JOINED US  
[00:11:11] IN THE COMMISSION, AND OFTENTIMES WHEN  
[00:11:13] YOU HAVE NEW PEOPLE ON A TEAM, IT CAN BE  
[00:11:17] A LITTLE HECTIC. YOU'RE NOT SURE IF  
[00:11:19] FOLKS ARE GOING TO GET ALONG. I KNEW WE  
[00:11:21] WERE GOING TO GET ALONG, BUT IT'S NOT  
[00:11:23] ALWAYS CLEAR HOW THE TEAM WILL MESH  
[00:11:27] TOGETHER. AND I THINK COMMISSIONER  
[00:11:28] CALKINS DID AN EXCELLENT JOB FROM DAY  
[00:11:30] ONE OF HAVING NEW COLLEAGUES, OF GETTING  
[00:11:34] US TOGETHER, MAKING SURE THAT WE WERE  
[00:11:36] ALL ON THE SAME PAGE. AND IT WAS VERY  
[00:11:38] CLEAR FROM THE GET GO THAT WE ALL SHARED  
[00:11:40] THE SAME VALUES. AND I THINK THE SUCCESS  
[00:11:42] THAT WE SAW IN 22 WAS A LARGE PART OF  
[00:11:44] THE LEADERSHIP THAT YOU SHOWED. SO THANK  
[00:11:46] YOU SO MUCH. IN CLOSING,  
[00:11:49] I WANT TO REALLY THANK THE PORT STAFF.  
[00:11:53] OFTENTIMES, AS ELECTEDS AND AS  
[00:11:55] COMMISSIONERS HERE ON THIS PODIUM, WE  
[00:11:57] ALWAYS GET THE SPOTLIGHT OR THE  
[00:11:58] HEADLINES IN THE NEWS, BUT WE ALL KNOW  
[00:12:00] UP HERE THAT IN REALITY, IT'S THE FOLKS  
[00:12:03] ON THE GROUND IN OUR OFFICES WHO ARE  
[00:12:06] REALLY EXECUTING AND DOING ALL THE GREAT  
[00:12:07] WORK THAT MAKE US LOOK SO GOOD. AND SO  
[00:12:10] ON BEHALF OF MY COLLEAGUES HERE UP ON  
[00:12:12] THE PODIUM, I REALLY WANT TO THANK THE  
[00:12:15] PORT STAFF. WE WENT THROUGH A TOUGH  
[00:12:17] WINTER, WITH SOME DIFFICULTIES AT THE  
[00:12:19] AIRPORT. THE PANDEMIC WAS TOUGH FOR  
[00:12:23] THOSE WHO WORKED IN THE MARITIME  
[00:12:24] INDUSTRY, AND WE HAVE A LOT OF  
[00:12:26] CHALLENGES AHEAD. BUT I WILL SAY THAT  
[00:12:28] WITH THIS NEW LEADERSHIP AND THE  
[00:12:31] COMMITMENT THAT WE HAVE TO PEOPLE, THAT  
[00:12:34] I'M VERY OPTIMISTIC AND EXCITED ABOUT  
[00:12:36] THE FUTURE. LASTLY, I'LL JUST SAY THAT  
[00:12:39] TO QUOTE A GOOD FRIEND AND MENTOR OF  
[00:12:41] MINE, MARYLAND STRICKLAND, WHO ALWAYS  
[00:12:44] SAYS, IT'S GREAT TO BE THE FIRST, BUT  
[00:12:47] YOU SHOULD NEVER BE THE LAST. AND SO  
[00:12:49] WHILE I MAY BE THE FIRST PERSON OF COLOR  
[00:12:52] TO SERVE IN THIS SPOT, I KNOW FOR A FACT  
[00:12:55] THAT I WON'T BE THE LAST. AND SO I  
[00:12:58] REALLY LOOK FORWARD TO THOSE WHO ARE  
[00:12:59] GOING TO COME AHEAD, WHO ARE GOING TO  
[00:13:02] LEAD THIS INSTITUTION GOING FORWARD. SO

[00:13:04] THANK YOU VERY MUCH.  
[00:13:10] I'D LIKE TO NOW ASK IF OUR COMMISSION  
[00:13:12] VICE PRESIDENT AND SECRETARY HAVE  
[00:13:13] COMMENTS THEY WOULD LIKE TO MAKE. SO  
[00:13:15] I'LL START WITH COMMISSIONER HASEGAWA.  
[00:13:17] THANK YOU, PRESIDENT CHO.  
[00:13:20] WELL, ACTUALLY, FIRST AND FOREMOST, I  
[00:13:22] JUST WANTED TO ACKNOWLEDGE THE  
[00:13:24] TREMENDOUS LEADERSHIP OF OUR OUTGOING  
[00:13:26] PRESIDENT, COMMISSIONER CALKINS, WHO HAS  
[00:13:29] TRULY DEMONSTRATED FOR ME WHAT GRACE AND  
[00:13:33] COMPASSION IN LEADERSHIP LOOKS LIKE. I  
[00:13:35] THINK YOU WERE A REALLY IMPORTANT  
[00:13:36] EXAMPLE TO BE ABLE TO STEP TO THIS BODY  
[00:13:39] AS A FRESHMAN AND SEE YOU IN ACTION.  
[00:13:43] AND YOU, FOR ME,  
[00:13:46] SET THE EXAMPLE OF HOW VALUES AND VISION  
[00:13:50] CAN GUIDE THE INSTITUTION AND LEAVE A  
[00:13:53] LEGACY AND A FOUNDATION UPON WHICH WE  
[00:13:55] CAN BUILD. CAN YOU JUST SHOW THE  
[00:13:56] AUDIENCE YOUR TIE, PLEASE? TUCK?  
[00:14:03] IT'S IMPORTANT IN LEADERSHIP THAT YOU  
[00:14:05] COME WITH VISION AND VALUES. AND SO I  
[00:14:08] JUST WANTED TO CONGRATULATE YOU ON THE  
[00:14:11] AMAZING FOUNDATION AND YOUR VERY MANY  
[00:14:13] SUCCESSES AS PRESIDENT. IT'S SUCH AN  
[00:14:15] HONOR TO BE YOUR COLLEAGUE. AND,  
[00:14:18] COMMISSIONER CHO, I HAVE HAD THE  
[00:14:20] PRIVILEGE OF SEEING YOU IN ACTION IN  
[00:14:23] MANY DIFFERENT CAPACITIES. BUT I DO  
[00:14:25] THINK THAT THE MOST EXCITING AND MOST  
[00:14:27] REWARDING OF ALL IS TO BE ABLE TO CALL  
[00:14:29] YOU PORT OF SEATTLE COMMISSION  
[00:14:31] PRESIDENT. SEEING YOU IN THIS POSITION  
[00:14:34] BRINGS ME BOTH PRIDE AND IT ALSO, I  
[00:14:36] THINK, BRINGS JOY TO THIS WORK.  
[00:14:40] AND AS YOU TAKE THAT GAVEL, BE COGNIZANT  
[00:14:43] THAT YOU ARE BREAKING YET ANOTHER GLASS  
[00:14:46] CEILING. AND IN YOUR OWN WORDS, NOT TO  
[00:14:49] BE THAT YOU'RE THE FIRST, BUT NOT TO BE  
[00:14:51] THE LAST, AND THAT YOU ARE SETTING DOWN  
[00:14:52] THE LADDER, ENSURING THAT OTHERS COULD  
[00:14:54] CLIMB UP TOO. YOUR LEVEL HEADEDNESS  
[00:14:56] KINDNESS AND COMMITMENT TO JUSTICE SERVE  
[00:14:58] AS A MEANINGFUL COMPASS FOR YOU AS YOU  
[00:15:01] WEATHER THE UNKNOWN ELEMENTS IN THE YEAR  
[00:15:03] AHEAD. YOU CAN COUNT ON ME AND YOU CAN  
[00:15:06] COUNT OF ALL OF US AS YOUR COLLEAGUES.  
[00:15:09] AND JUST LIKE WE CAN COUNT ON YOU TO  
[00:15:12] TAKE THIS POSITION WITH STRIDE. I  
[00:15:14] BELIEVE IN YOU. AND CONGRATULATIONS ON  
[00:15:15] THIS MARKED ACCOMPLISHMENT AS THE FIRST  
[00:15:17] PERSON OF COLOR AND THE YOUNGEST  
[00:15:19] PRESIDENT TO EVER SERVE IN THIS CAPACITY  
[00:15:22] IN OUR OVER 110 YEAR HISTORY. THANK YOU  
[00:15:25] SO MUCH. COMMISSIONER HASEGAWA AND OUR  
[00:15:28] COMMISSION SECRETARY, COMMISSIONER  
[00:15:30] FELLEMAN. YOU HAVE THE FLOOR. THANK YOU.  
[00:15:33] COMMISSION PRESIDENT. AND THANK YOU,  
[00:15:36] OUTGOING PRESIDENT. THIS HAS BEEN A  
[00:15:39] GREAT YEAR, AND I REALLY DO APPRECIATE  
[00:15:42] THE WORK YOU'VE PUT IN, AND I DO  
[00:15:44] APPRECIATE THE PORT OF MY COLLEAGUES ON

[00:15:47] THIS COMMISSION WHOSE DIVERSITY IS  
[00:15:50] INCREASINGLY ABLE TO REPRESENT THE  
[00:15:52] DIVERSITY OF CONSTITUENTS THAT WE HAVE  
[00:15:54] THE HONOR TO SERVE. AND I DO APPRECIATE  
[00:15:58] BEING ABLE TO BRING MAYBE SOME OF MY  
[00:16:00] INSTITUTIONAL MEMORY TO THE DEGREE MY  
[00:16:03] AGE ALLOWS FOR IT. BUT I ALSO WANT TO  
[00:16:06] MAKE IT CLEAR THAT THERE ISN'T A  
[00:16:09] NECESSARY SUCCESSION TO PRESIDENCY, AND  
[00:16:14] I DO NOT WANT IT TO BE SEEN THAT I  
[00:16:18] AM PRECLUDING THE OPPORTUNITY FOR MY  
[00:16:20] COLLEAGUES TO RISE ABOVE. AND IN FACT,  
[00:16:22] WE VERY MUCH WANTED TO HAVE COMMISSIONER  
[00:16:24] HAMDI TAKE THIS ROLE AT THIS TIME, BUT  
[00:16:26] IT DID NOT WORK FOR HER SCHEDULE. AND SO  
[00:16:30] I WOULD BE HONORED TO HAVE HER CONTINUE  
[00:16:33] TO RISE IN FRONT OF MY SCHEDULE. SO JUST  
[00:16:36] WANT TO PUT IT OUT THERE. I'M NOT  
[00:16:38] JUMPING THE GUN HERE. AND I DO VERY MUCH  
[00:16:41] APPRECIATE THE CAMARADERIE THAT THIS  
[00:16:44] COMMISSION HAS SHOWN AND LIKE I SAID,  
[00:16:46] AND THE LEADERSHIP THAT COMMISSIONER  
[00:16:48] CALKINS HAS SHOWN FOR THIS PAST YEAR AND  
[00:16:50] LOOK FORWARD TO WORKING WITH PRESIDENT  
[00:16:52] CHO. THANK YOU. THANK YOU,  
[00:16:54] COMMISSIONER. FELLEMAN, ARE THERE ANY  
[00:16:56] ADDITIONAL COMMISSIONER COMMENTS TO  
[00:16:57] BEGIN THE YEAR? ALL RIGHT, SEEING NONE.  
[00:17:01] CLERK HART, PLEASE READ THE NEXT ITEM  
[00:17:03] INTO THE RECORD. WE'LL THEN HEAR FROM  
[00:17:04] EXECUTIVE DIRECTOR METRUCK TO INTRODUCE  
[00:17:06] THE ITEM. THANK YOU. THIS IS AGENDA ITEM  
[00:17:08] FOUR B PROCLAMATION AND RECOGNITION OF  
[00:17:11] JANUARY AS HUMAN TRAFFICKING PREVENTION  
[00:17:13] MONTH. COMMISSIONERS, THE PORT OF  
[00:17:15] SEATTLE IS A NATIONAL LEADER AMONG  
[00:17:17] SEAPORTS AND AIRPORTS IN TERMS OF OUR  
[00:17:19] EFFORTS TO COMBAT HUMAN TRAFFICKING.  
[00:17:21] WE'RE PROUD OF OUR ACHIEVEMENTS TO DATE,  
[00:17:23] BUT WE ALSO KNOW THAT WE HAVE  
[00:17:24] SIGNIFICANT OPPORTUNITIES TO MAKE EVEN  
[00:17:26] MORE OF AN IMPACT. TO THAT END, TODAY'S  
[00:17:29] PROCLAMATION, RECOGNIZED IN JANUARY AS  
[00:17:31] HUMAN TRAFFICKING PREVENTION MONTH, IS AN  
[00:17:33] IMPORTANT OPPORTUNITY TO RECOMMIT  
[00:17:35] OURSELVES TO DOING EVERYTHING POSSIBLE  
[00:17:37] TO END THIS TERRIBLE CRIME. AT THIS TIME  
[00:17:40] I'LL TURN IT OVER TO COMMISSION STRATEGIC  
[00:17:42] ADVISOR. TYLER HEMSKI. TYLER THERE'S  
[00:17:48] TYLER. HEY,  
[00:17:52] EVERYBODY. SO THIS  
[00:17:55] WORK IS REALLY AMAZING AND WE'VE GOT A  
[00:17:57] REALLY AMAZING TEAM HERE TODAY TO HELP  
[00:17:59] READ OFF THIS PROCLAMATION. WE'VE GOT  
[00:18:01] CHAD ALDRIDGE, DELMAS. WHITTAKER, VEE  
[00:18:04] WEN, AND MARK BRETTMAN FROM BEST IS  
[00:18:07] GOING TO BE JOINING HERE IN JUST 1  
[00:18:08] SECOND TOO. ALSO, JAMIE CARTER COULDN'T  
[00:18:10] JOIN TODAY, BUT SHE IS A KEY PART OF  
[00:18:11] THIS PORT TEAM MAKING THIS HAPPEN. SO  
[00:18:14] WITHOUT FURTHER ADO, I'M GOING TO TURN  
[00:18:15] IT OVER TO I THINK IT'S THE TO START.  
[00:18:20] WHEREAS HUMAN TRAFFICKING, ALSO KNOWN AS

[00:18:22] TRAFFICKING IN PERSONS, INCLUDES BOTH  
[00:18:23] FORCED LABOR AND SEX TRAFFICKING. AND  
[00:18:26] WHEREAS HUMAN TRAFFICKING ROBBS MILLIONS  
[00:18:28] OF THEIR DIGNITY AND FREEDOM, ENRICHES  
[00:18:30] TRANSNATIONAL CRIMINALS AND TERRORISTS,  
[00:18:33] REPRESENTS A THREAT TO INTERNATIONAL  
[00:18:34] PEACE AND SECURITY, AND UNDERMINES THE  
[00:18:36] RULE OF LAW. AND WHEREAS THE FEDERAL  
[00:18:39] TRAFFICKING VICTIMS PROTECTION ACT OF  
[00:18:41] 2000 CALLED FOR THE UNITED STATES TO  
[00:18:42] COMBAT HUMAN TRAFFICKING DOMESTICALLY  
[00:18:45] AND INTERNATIONALLY, AND WHEREAS  
[00:18:48] IN 2010, PRESIDENT OBAMA DECLARED  
[00:18:51] JANUARY NATIONAL SLAVERY AND HUMAN  
[00:18:53] TRAFFICKING PREVENTION MONTH. AND EVERY  
[00:18:55] YEAR SINCE, EACH PRESIDENT HAS FOLLOWED  
[00:18:58] THIS TRADITION. AND WHEREAS, THE PORT OF  
[00:19:00] SEATTLE HAS JOINED THE FIGHT TO END  
[00:19:03] HUMAN TRAFFICKING THROUGH MULTI YEAR  
[00:19:05] EFFORTS AT SEA, INCLUDING BYSTANDER  
[00:19:08] TRAINING FOR PORT EMPLOYEES AND VICTIM  
[00:19:11] SELF RESCUE TOOLS. AND WHEREAS DURING  
[00:19:14] THE PORT'S 2021 BUDGET PROCESS,  
[00:19:17] COMMISSIONER CHO CHAMPIONED \$300,000 IN  
[00:19:20] THE BUDGET TO PROVIDE ESSENTIAL  
[00:19:22] RESOURCES FOR THE PORT'S ANTI HUMAN  
[00:19:25] TRAFFICKING EFFORTS. AND WHEREAS THE US  
[00:19:29] DEPARTMENT OF TRANSPORTATION HAS AWARDED  
[00:19:32] THE 2022 COMBATING HUMAN TRAFFICKING  
[00:19:36] AND TRANSPORTATION IMPACT AWARD AND  
[00:19:39] \$50,000 IN CASH TO SEA UNITED  
[00:19:45] AGAINST HUMAN TRAFFICKING PROPOSAL TO  
[00:19:49] CONVENE A NATIONAL STEERING COMMITTEE OF  
[00:19:55] 20 DIVERSE AIRPORTS AND SCALE THE  
[00:19:58] PORT OF SEATTLE'S COUNTER TRAFFICKING  
[00:20:02] APPROACH INTO THE AWARENESS TOOLKIT  
[00:20:05] FOR USE BY AIRPORTS NATIONWIDE.  
[00:20:09] AND WHEREAS, THE PORT HAS CONVENE AN  
[00:20:13] ANTI HUMAN TRAFFICKING WORK GROUP  
[00:20:17] COMPRISED OF EMPLOYEES FROM AVIATION,  
[00:20:21] MARITIME AND CORPORATE AND CENTRAL  
[00:20:23] SERVICES, WHICH HAS PRESENTED  
[00:20:26] RECOMMENDATIONS FOR THE PROPOSED  
[00:20:29] SPENDING PLAN FOR THESE RESOURCES. AND  
[00:20:36] WHEREAS, RECOMMENDATIONS FROM THE ANTI  
[00:20:38] TRAFFICKING ANTI HUMAN TRAFFICKING WORK  
[00:20:40] GROUP WERE CRAFTED TO ENSURE THAT EVERY  
[00:20:42] DIVISION OF THE PORT'S OPERATIONS  
[00:20:44] BOLSTERS THE PORT'S ANTI TRAFFICKING  
[00:20:48] ANTI HUMAN TRAFFICKING EFFORTS.  
[00:20:50] RECOMMENDATIONS WERE ORGANIZED VIA THE  
[00:20:52] PORT'S FOUR PILLARS TO COMBAT HUMAN  
[00:20:54] TRAFFICKING POLICY AND PROCEDURAL CHANGE,  
[00:20:57] TRAINING FOR EMPLOYEES AT PORT  
[00:20:59] FACILITIES, A PUBLIC AWARENESS CAMPAIGN  
[00:21:01] AND PARTNERSHIPS TO AMPLIFY THE  
[00:21:03] ANTI TRAFFICKING EFFORTS. AND WHEREAS  
[00:21:07] THE PORT'S PLANNED ANTI HUMAN  
[00:21:09] TRAFFICKING EFFORTS FOR 2023 INCLUDE  
[00:21:12] ROLLING OUT A PORT WIDE PLEDGE INVITING  
[00:21:14] TENANTS TO BECOME ALLIES IN OUR EFFORTS  
[00:21:16] TO COMBAT HUMAN TRAFFICKING, A REFRESHED  
[00:21:19] PUBLIC AWARENESS CAMPAIGN AND ADDITIONAL



[00:21:21] EVENTS THROUGHOUT THE PORT INTENDED TO  
[00:21:23] GROW AWARENESS WITH PORT EMPLOYEES,  
[00:21:25] PORT TENANTS, AND OR DEEPEN PARTNERSHIPS  
[00:21:28] WITH PORT PARTNERS SUCH AS OTHER PUBLIC  
[00:21:30] AGENCIES. NOW, THEREFORE,  
[00:21:33] THE PORT OF SEATTLE COMMISSIONER HEREBY  
[00:21:35] RECOGNIZES JANUARY AS HUMAN TRAFFICKING  
[00:21:37] PREVENTION MONTH. THE PORT ALSO COMMITS  
[00:21:39] TO EXPAND OUR ONGOING EFFORTS TO  
[00:21:41] ELIMINATE THE DISCOURAGE OF HUMAN  
[00:21:43] TRAFFICKING ACROSS THE OPERATIONS OF OUR  
[00:21:45] ENTIRE ORGANIZATION.  
[00:21:48] EXCELLENT. THANK YOU SO MUCH TO YOU ALL  
[00:21:50] FOR READING THE PROCLAMATION OUT TO US.  
[00:21:53] I'D LIKE TO TAKE A MOMENT OF PERSONAL  
[00:21:55] PRIVILEGE AND SPEAKING FIRST ON THIS  
[00:21:56] MATTER, MAINLY BECAUSE IT'S ONE THAT I  
[00:21:59] WILL BE SPONSORING AS THE PRIME. FIRST.  
[00:22:03] THANK YOU TO THE STAFF. AGAIN, MOST  
[00:22:05] PEOPLE DON'T REALIZE THIS, BUT A LOT OF  
[00:22:07] THE WORK THAT WE DO IN HUMAN TRAFFICKING  
[00:22:08] IS ACTUALLY COMPLEMENTARY. AND OUTSIDE  
[00:22:11] OF MOST PEOPLE'S, NINE TO FIVE DAILY.  
[00:22:14] SO THIS IS SOMETHING THAT OUR STAFF IS  
[00:22:15] EXTREMELY PASSIONATE ABOUT. THEY DEVOTE  
[00:22:18] TIME OUTSIDE IN ADDITION TO THEIR DAILY  
[00:22:21] WORK TO DO THIS WORK. AND SO I REALLY  
[00:22:23] APPRECIATE THAT, AND I DON'T THINK YOU  
[00:22:25] ALL GET ENOUGH CREDIT AND APPRECIATION  
[00:22:28] FOR THAT. SO THANK YOU AGAIN. I ALSO  
[00:22:30] WANT TO TAKE A MOMENT TO THANK MARK  
[00:22:32] BRETTMAN, WHO HAS JOINED US TODAY TO  
[00:22:33] HELP READ THE PROCLAMATION. BUT FOR  
[00:22:36] THOSE OF YOU WHO DON'T KNOW, SHE IS THE  
[00:22:38] OUTGOING PRESIDENT AND CEO OF BEST,  
[00:22:40] WHICH IS THE BUSINESSES ENDING SLAVERY  
[00:22:43] AND TRAFFICKING. YES, SHE IS EARLY  
[00:22:46] RETIREMENT, WELL DESERVED. BUT BEST HAS  
[00:22:49] BEEN A TREMENDOUS PARTNER IN OUR EFFORTS  
[00:22:51] TO COMBAT HUMAN TRAFFICKING, INCLUDING  
[00:22:54] THIS EFFORT HERE TODAY, THAT WE ARE  
[00:22:56] HIGHLIGHTING A PLEDGE THAT WE WILL BE  
[00:22:59] SIGNING TOMORROW ALONG WITH OUR TENANTS.  
[00:23:02] I THINK IT'S A TESTAMENT TO HOW MUCH WE  
[00:23:04] ARE DOING IN THIS FIELD WHEN YOU SEE THE  
[00:23:07] US. DEPARTMENT OF TRANSPORTATION GIVING  
[00:23:09] US AN AWARD, AS WELL AS ACTUAL MONEY  
[00:23:12] TOWARDS THESE EFFORTS. SO I REALLY  
[00:23:14] COMMEND THE STAFF FOR THIS. OBVIOUSLY,  
[00:23:16] THERE'S SO MUCH MORE WORK TO BE DONE  
[00:23:18] WHEN IT COMES TO THIS THAT THE WORK  
[00:23:20] NEVER STOPS. BUT I'M TRULY PROUD OF THE  
[00:23:22] FACT THAT THE PORT OF SEATTLE HAS BECOME  
[00:23:24] A LEADER ON THIS ISSUE, AND THERE'S  
[00:23:26] REALLY NOTHING MORE THAT I WOULD WANT US  
[00:23:28] TO TACKLE IN MY FIRST  
[00:23:32] DAY AS PRESIDENT. SO THANK YOU SO MUCH  
[00:23:33] FOR ALL THAT. ARE THERE ANY OTHER  
[00:23:35] COMMISSIONERS AT THIS TIME WHO MAKE  
[00:23:37] COMMENTS? VICE PRESIDENT HASEGAWA,  
[00:23:40] PLEASE.  
[00:23:43] SUSANNA RAMIRETA BLACKWELL SHE  
[00:23:48] IS A WOMAN WHO WAS BOUGHT AS A MAIL

[00:23:51] ORDER BRIDE BY A MAN WHO BECAME HER  
[00:23:55] HUSBAND LEGALLY, WHO FOUND HER IN A  
[00:23:58] MAGAZINE. HE FLIPPED THROUGH THE PAGES,  
[00:24:01] DECIDED HE LIKED HER BEST, AND SENT FOR  
[00:24:04] HER. HE PURSUED  
[00:24:07] TO ABUSE HER AT HOME, AND SHE SOUGHT TO  
[00:24:11] DIVORCE HIM. WHEN SHE SHOWED UP FOR HER  
[00:24:13] COURT DATE, ACCOMPANIED BY TWO FRIENDS,  
[00:24:16] PHOEBE GUYSON AND VERONICA LORETTA  
[00:24:18] JOHNSON, SHE WAS MET BY HER HUSBAND,  
[00:24:21] WHO CALMLY PULLED A NINE MILLIMETER  
[00:24:23] HANDGUN AND SHOT HER VERTICALLY,  
[00:24:26] FIRST IN THE HEAD, THEN IN THE CHEST,  
[00:24:29] AND THEN IN HER BELLY, WHERE SHE WAS  
[00:24:31] CARRYING HER EIGHT MONTH UNBORN CHILD.  
[00:24:35] THE MURDERS OF THESE THREE WOMEN AND THE  
[00:24:39] UNBORN CHILD CAUSED THE QUESTION OF  
[00:24:43] WHAT DOES IT MEAN TO BUY A PERSON?  
[00:24:47] AND IT STARTED A MOVEMENT.  
[00:24:52] ADVOCATES FROM THE ASIAN AMERICAN  
[00:24:53] COMMUNITY TURNED TO THE STATE  
[00:24:55] LEGISLATURE AND IN LEGISLATION  
[00:24:58] CHAMPIONED BY FORMER STATE  
[00:25:00] REPRESENTATIVE VELMA FOIA, WASHINGTON  
[00:25:03] STATE LED ON THE FIRST PIECE OF  
[00:25:05] LEGISLATION THAT NAMED AND CRIMINALIZED  
[00:25:07] HUMAN TRAFFICKING. THIS WAS MODEL  
[00:25:09] LEGISLATION THAT WAS MULTIPLIED IN OTHER  
[00:25:12] STATES ACROSS THE NATION. IT BEGAN  
[00:25:15] A DEEP CONVERSATION ABOUT SOMETHING  
[00:25:19] THAT WE REALIZED WAS AN INCREDIBLY LARGE  
[00:25:22] INSTITUTIONAL PROBLEM. AND DIFFERENT  
[00:25:27] STUDIES HAVE DEMONSTRATED THAT THAT  
[00:25:28] PROBLEM ACTUALLY HAS A HUGE FOOTPRINT  
[00:25:32] RIGHT HERE AT HOME. IN FACT, KING COUNTY  
[00:25:34] IS A HOT SPOT IN AN INTERNATIONAL  
[00:25:36] CIRCUIT FOR THE TRAFFICKING OF PERSONS.  
[00:25:41] PORTS ARE A PLACE WHERE TRAFFICKING  
[00:25:44] HAPPENS, BUT IT'S NOT JUST THROUGH OUR  
[00:25:46] GATEWAY. IT'S IN THE FIELDS. IT'S ACROSS  
[00:25:49] THE SUPPLY CHAIN. AND SO I'M  
[00:25:53] SO PLEASED TO KNOW THAT THE PORT OF  
[00:25:54] SEATTLE IS EXPANDING ITS EFFORTS AND  
[00:25:58] RAISING AWARENESS, INCLUDING THROUGH THE  
[00:25:59] PASSAGE OF THIS PROCLAMATION. WE HAVE SO  
[00:26:02] MUCH WORK TO DO TO ADDRESS THE SECOND  
[00:26:05] LARGEST AND FASTEST GROWING UNDERGROUND  
[00:26:07] ECONOMY IN THE WORLD. BUT THIS IS ONE OF  
[00:26:11] THOSE SPACES WHERE THE PORT OF SEATTLE  
[00:26:13] CAN MAKE AN INFLUENCE GLOBALLY BY ACTING  
[00:26:17] LOCALLY. THANK YOU SO MUCH TO OUR PRIME  
[00:26:19] SPONSOR, COMMISSIONER CHO. AND THANK YOU  
[00:26:21] TO THE STAFF THAT BROUGHT US FORWARD.  
[00:26:22] THANK YOU SO MUCH, COMMISSIONER HASEGAWA.  
[00:26:24] ANYONE ELSE ON THIS?  
[00:26:26] COMMISSIONER MOHAMED. WELL,  
[00:26:30] FIRST, I WANT TO THANK PRESIDENT CHO FOR  
[00:26:33] BRINGING THIS FORWARD AND TO THE STAFF  
[00:26:35] MEMBERS WHO HAVE SPENT SO MUCH TIME ON  
[00:26:38] THIS ISSUE. PRESIDENT CHO, THANK YOU FOR  
[00:26:41] KEEPING THIS ISSUE FRONT AND CENTER FOR  
[00:26:43] THE COMMISSIONER. I ALSO WANT TO  
[00:26:47] RECOGNIZE FORMER COMMISSIONER COURTNEY

[00:26:50] GREGOIRE, WHO ALSO KEPT THIS ISSUE FRONT  
[00:26:53] AND CENTER FOR THE PORT OF SEATTLE. IT  
[00:26:55] IS A COMBATING. HUMAN TRAFFICKING HAS  
[00:26:58] BEEN AN ISSUE THAT THE PORT HAS BEEN  
[00:27:01] WRESTLING WITH FOR A VERY LONG TIME.  
[00:27:03] AND IT IS AN ISSUE THAT WE HAVE TO  
[00:27:07] CONTINUE TO WORK TOWARDS AND TO COMBAT.  
[00:27:12] COMMISSIONER. PRESIDENT CHO AND  
[00:27:16] I HAVE TALKED ABOUT THIS ISSUE IN THE  
[00:27:18] AVIATION COMMITTEE. AND EVERY TIME THESE  
[00:27:21] PROCLAMATIONS COME IN FRONT OF US, I  
[00:27:23] ALWAYS GO TO A PLACE OF WHAT COULD WE  
[00:27:26] DO, WHAT MORE CAN WE DO? WHAT ACTIONS,  
[00:27:28] WHAT TOOLS DO WE HAVE TO ACT AND DO  
[00:27:32] SOMETHING ABOUT THIS ISSUE THAT IMPACTS  
[00:27:35] SO MANY PEOPLE. SO MANY PEOPLE WHO LOOK  
[00:27:37] LIKE ME, WHO LOOK LIKE SO MANY OF US IN  
[00:27:38] THIS ROOM. AND THERE'S ALSO  
[00:27:42] REPRESENTATIVE TINA ORWELL FROM THE 33RD  
[00:27:46] HAS WORKED ON THIS ISSUE FOR A VERY LONG  
[00:27:48] TIME. AND I HAVE SHARED WITH FOLKS IN  
[00:27:50] THE AVIATION COMMITTEE THAT WE NEED TO  
[00:27:53] GO BEYOND SIGNAGES, THAT WE NEED TO DO  
[00:27:55] MORE. A LOT OF THE TIMES WHEN SOMEONE IS  
[00:27:57] TRAFFICKED AND THEY'RE TRAFFICKED  
[00:27:59] THROUGH OUR AIRPORT, FOR EXAMPLE, ONE OF  
[00:28:01] THE ONLY PLACES THAT THEY HAVE TIME TO  
[00:28:04] BE ALONE AND TO BE BY THEMSELVES IS AT A  
[00:28:07] RESTROOM. AND IT'S NOT IDEAL TO PUT A  
[00:28:10] PHONE INSIDE OF A RESTROOM, BUT WE NEED  
[00:28:13] TO THINK ABOUT PANIC BUTTONS FOR PEOPLE  
[00:28:15] WHO ARE BEING TRAFFICKED. WE NEED TO  
[00:28:17] THINK ABOUT WAYS THAT WE CAN SAVE LIVES.  
[00:28:20] WE SAY THAT FOLKS WHO ARE BEING  
[00:28:22] TRAFFICKED ARE NOT ALONE, AND THERE HAS  
[00:28:25] TO BE MORE THAT NEEDS TO BE DONE. AND I  
[00:28:27] KNOW THAT OUR STAFF AT THE PORT OF  
[00:28:29] SEATTLE IS COMMITTED TO TAKING ON THIS  
[00:28:31] ISSUE. AND I KNOW PRESIDENT CHO HAS  
[00:28:34] BROUGHT THIS ISSUE FRONT AND CENTER A  
[00:28:35] NUMBER OF TIMES. AND SO I'M LOOKING  
[00:28:37] FORWARD TO SUPPORTING THIS PROCLAMATION  
[00:28:39] AND ALSO, IN 2023, FIGURING OUT WAYS  
[00:28:41] THAT WE CAN DO MORE. AND SO THANK YOU  
[00:28:44] FOR BRINGING US BACK AGAIN, AND I LOOK  
[00:28:46] FORWARD TO DOING MORE THIS YEAR. THANK  
[00:28:48] YOU. COMMISSIONER CALKINS,  
[00:28:53] IN THE LARGER ECOSYSTEM  
[00:28:58] IN WHICH PEOPLE MOVE BETWEEN PLACES,  
[00:29:01] NATIONAL BOUNDARIES PLAY AN  
[00:29:03] EXTRAORDINARILY IMPORTANT ROLE IN  
[00:29:06] DETERMINING WHO CAN COME AND GO FROM  
[00:29:08] WHERE. AND UNFORTUNATELY, OUR BROKEN  
[00:29:10] IMMIGRATION SYSTEM IN THE UNITED STATES  
[00:29:12] ACTUALLY EXACERBATES THIS PROBLEM  
[00:29:15] BECAUSE IT CREATES INCENTIVES, GRAY OR  
[00:29:18] BLACK MARKET INCENTIVES FOR FOLKS  
[00:29:23] TO TRAFFICKING PEOPLE, RATHER THAN THOSE  
[00:29:26] PEOPLE BEING ABLE TO PURSUE LEGAL MEANS  
[00:29:28] TO GET TO AND FROM THE UNITED STATES AND  
[00:29:31] OTHER COUNTRIES. AND SO I THINK FOR US,  
[00:29:33] IT'S IMPORTANT TO RECOGNIZE THAT WE NEED  
[00:29:34] TO CONTINUE AS AN INSTITUTION TO

[00:29:36] ADVOCATE FOR A FEDERAL  
[00:29:40] IMMIGRATION FIX. THE SYSTEM IS  
[00:29:43] INCREDIBLY BROKEN AND IS CREATING ALL  
[00:29:45] SORTS OF NEGATIVE EXTERNALITIES,  
[00:29:48] INCLUDING THIS ONE.  
[00:29:52] COMMISSIONER FELLEMAN, I HAVE NOTHING  
[00:29:54] REALLY TO ADD OTHER THAN MY APPRECIATION  
[00:29:56] FOR THE COMMISSION TO PURSUE THIS  
[00:29:58] ISSUANCE FOR STAFF'S WORK TO MAKE IT  
[00:30:00] REAL. THANK YOU. EXCELLENT. THANK YOU SO  
[00:30:02] MUCH. HEARING NO FURTHER DISCUSSION FOR  
[00:30:04] THIS ITEM. IS THERE A MOTION AND A  
[00:30:06] SECOND? THE MOTION  
[00:30:09] WAS MADE AND SECONDED. CLERK HART,  
[00:30:11] PLEASE CALL THE ROLL FOR THE VOTE.  
[00:30:13] COMMISSIONER, PLEASE SAY AYE OR NAY WHEN  
[00:30:15] YOUR NAME IS CALLED. THANK YOU.  
[00:30:17] BEGINNING WITH COMMISSIONER CHO. AYE.  
[00:30:21] THANK YOU. COMMISSIONER FELLEMAN. AYE.  
[00:30:24] THANK YOU. COMMISSIONER HASEGAWA. AYE.  
[00:30:26] THANK YOU. COMMISSIONER MOHAMMED. AYE.  
[00:30:28] THANK YOU. AND COMMISSIONER CALKINS.  
[00:30:30] AYE. IT'S WEIRD LOOKING AT CHAIR OVER  
[00:30:32] THERE. COMMISSIONER ON THE END. AYE.  
[00:30:36] THANK YOU. FIVE AYES, ZERO NAYS FOR THIS  
[00:30:39] ITEM. EXCELLENT. THE MOTION PASSES.  
[00:30:41] THANK YOU SO MUCH. ALL RIGHT, MOVING ON  
[00:30:45] TO THE NEXT AGENDA ITEM. THANK YOU,  
[00:30:46] CHAD. OUR NEXT AGENDA ITEM IS THE  
[00:30:50] EXECUTIVE DIRECTOR'S REPORT. EXECUTIVE  
[00:30:51] DIRECTOR. METRUCK. YOU HAVE THE FLOOR.  
[00:30:58] GOOD AFTERNOON, COMMISSIONERS, AND HAPPY  
[00:31:00] NEW YEAR. I'D LIKE TO BEGIN MY REMARKS  
[00:31:03] BY THANKING COMMISSIONER CALKINS FOR HIS  
[00:31:04] LEADERSHIP AS COMMISSION PRESIDENT  
[00:31:06] DURING THE LAST YEAR. IT REALLY WAS A  
[00:31:09] CHALLENGING YEAR. COMMISSIONER, I KNOW  
[00:31:11] YOU SAID I'M GLAD AT THE END THAT YOU  
[00:31:14] SAID IT'S ALL THE STAFF THAT DOES THE  
[00:31:16] WORK, BUT I APPRECIATE THOSE KIND  
[00:31:17] COMMENTS EARLIER. BUT I REALLY WANT TO  
[00:31:19] THANK YOU FOR YOUR LEADERSHIP DURING A  
[00:31:22] YEAR. I THINK AS I LOOK BACK, I THINK  
[00:31:24] ABOUT THE THINGS WE ACCOMPLISHED AND NOT  
[00:31:26] THE CHALLENGES THAT WE FACED. BUT I  
[00:31:27] THINK WE ALL KNOW THAT THERE WERE  
[00:31:28] DIFFERENT VARIOUS CHALLENGES DURING THE  
[00:31:30] YEAR THAT WE FACED IN DIFFERENT THINGS  
[00:31:32] AND OVERCOMING THOSE AND REALLY GOING  
[00:31:35] INTO THIS YEAR, COMING OUT OF THE  
[00:31:38] PANDEMIC NOW, THAT'S IN YEAR THREE. AND  
[00:31:39] I APPRECIATE BEN SURAT SAYING THAT,  
[00:31:42] OH, YEAH, IT'S HARD TO THINK ABOUT THOSE  
[00:31:44] THREE YEARS, BUT I THINK 22 WAS  
[00:31:47] A TRANSITION YEAR FOR THAT AS WELL. SO I  
[00:31:49] APPRECIATE YOUR STRONG LEADERSHIP AND  
[00:31:52] FRIENDSHIP AND WORKING TOGETHER ON  
[00:31:54] MOVING AHEAD ON ALL THE IMPORTANT THINGS  
[00:31:56] THAT WE ACCOMPLISHED. AND JUST AS A  
[00:31:57] LITTLE TEASER, I WOULD SAY IS THAT  
[00:31:59] TALKING ABOUT THOSE ACCOMPLISHMENTS IN  
[00:32:01] THE STATE OF THE PORT REPORT COMING UP  
[00:32:03] WOULD BE GOOD OPPORTUNITY TO TALK IN

[00:32:05] DEPTH ABOUT THOSE MANY THINGS AND THEN  
[00:32:07] LOOKING FORWARD. THANK YOU.  
[00:32:12] AND I ALSO WANT TO CONGRATULATE THE NEWS  
[00:32:15] AND PRECEDENT SETTING SLATE OF NEW  
[00:32:17] OFFICERS. PRESIDENT CHO. COMMISSIONER  
[00:32:20] CHO AS PRESIDENT. COMMISSIONER HASEGAWA  
[00:32:22] AS VICE PRESIDENT AND COMMISSIONER  
[00:32:24] FELLEMAN AS SECRETARY. AND I LOOK  
[00:32:26] FORWARD. WE HAVE SIMILAR CHALLENGES  
[00:32:28] AHEAD OF US AND DIFFERENT THINGS. I KNOW  
[00:32:30] THOSE WILL COME, BUT I THINK, AS IT WAS  
[00:32:33] SAID IN THE REMARKS EARLIER TODAY, IS  
[00:32:35] THAT THAT FEELING OF CAMARADERIE AND THE  
[00:32:38] ABILITY TO WORK THROUGH ON DIFFERENT  
[00:32:40] THINGS IS REALLY IMPORTANT FOR US AS AN  
[00:32:41] INSTITUTION, AS AN ORGANIZATION. AND I  
[00:32:44] KNOW THAT WE HAVE THE COMPETENT STAFF.  
[00:32:45] AND THANKS TO YOUR LEADERSHIP IN THE  
[00:32:48] RESOURCING OF US, I THINK WE'RE  
[00:32:49] POSITIONED WELL TO ADVANCE THAT WORK IN  
[00:32:51] 2023. AND I LOOK FORWARD TO BUILDING ON  
[00:32:54] THE SUCCESSES THAT WE HAVE IN 2022 GOING  
[00:32:58] FORWARD. HOWEVER, BEFORE WE LOOK AHEAD,  
[00:33:01] I WANT TO HIGHLIGHT TWO SIGNIFICANT  
[00:33:02] OPERATIONAL SUCCESSES AT THE END OF LAST  
[00:33:05] YEAR THAT PROBABLY ARE STILL IN OUR  
[00:33:07] MEMORIES, EVEN THOUGH IT'S HARD TO  
[00:33:08] REMEMBER THOSE ON SUCH A NICE,  
[00:33:10] BEAUTIFUL DAY WHERE WE HAVE GREAT  
[00:33:11] WEATHER AND IT'S REALLY FORESHADOWING  
[00:33:14] OUR FUTURE IN 2023. HOWEVER, I WANT TO  
[00:33:17] LOOK BACK A FEW WEEKS AGO, FIRST AT  
[00:33:20] SEA AT SEATTLE TACOMA INTERNATIONAL  
[00:33:23] AIRPORT, WHERE THERE WERE TWO  
[00:33:24] SIGNIFICANT DISRUPTIONS, STARTING WITH  
[00:33:26] AN ICE STORM AND THEN THE NATIONAL  
[00:33:28] CANCELLATIONS FROM SOUTHWEST AIRLINES.  
[00:33:30] I'D LIKE TO SHARE JUST A FEW HIGHLIGHTS  
[00:33:32] OF HOW WE AS AN ORGANIZATION PLANNED IN  
[00:33:35] ADVANCE FOR AND RESPOND TO THESE KINDS  
[00:33:36] OF WEATHER EVENTS WHEN THEY'RE  
[00:33:39] FORECASTED. SO FORECASTED WEATHER EVENTS  
[00:33:41] DO ALLOW US TO DO PRE PLANNING. A WEEK  
[00:33:44] BEFORE THE POTENTIAL SNOW AND ICE STORM,  
[00:33:46] MANAGERS AND AVIATION MAINTENANCE  
[00:33:48] STARTED WORKING ON 12 HOURS ON. 12 HOURS  
[00:33:50] OFF IN ORDER TO WORK AROUND THE CLOCK TO  
[00:33:52] BE PREPARED. OUR AUTO MECHANICS BEGAN  
[00:33:55] PREPARING THE SNOW FLEET MATERIALS AND  
[00:33:57] SUPPLIES. PRIOR MAINTAINED ALL EQUIPMENT  
[00:34:00] DURING, AND NOW WILL CONTINUE FOR DAYS  
[00:34:02] TO RETURN THIS FLEET TO READINESS AND  
[00:34:04] ALSO THE INVESTMENTS WE MADE IN PREVIOUS  
[00:34:06] YEARS TO ENHANCE OUR EQUIPMENT HELPS TO  
[00:34:08] POSITION US AS WELL. THE FIELD CREW,  
[00:34:11] WITH THE ASSISTANCE OF ABOUT 50  
[00:34:12] ADDITIONAL PORT OF SEATTLE EMPLOYEES  
[00:34:14] FROM VARIOUS POSITIONS THROUGHOUT THE  
[00:34:16] PORT WORKED TO KEEP THE AIRFIELD  
[00:34:18] OPERATIONAL AROUND THE CLOCK. THIS TIME,  
[00:34:21] DESPITE EVERY CONCEIVABLE EFFORT TO  
[00:34:23] COMBAT ICE AND FREEZING RAIN, THE  
[00:34:25] RUNWAYS COULD NOT BE MADE SAFE FOR

[00:34:27] AIRCRAFT, WHICH IS OUR TOP PRIORITY. AS  
[00:34:30] A MATTER OF FACT, IF YOU WATCHED THE  
[00:34:31] NEWS, YOU HEARD AIRCRAFT ON OTHER  
[00:34:33] AIRPORTS LANDED AND SLID OFF THE RUNWAY  
[00:34:36] IN THOSE CONDITIONS, SO WE ALWAYS KEEP  
[00:34:38] SAFETY AS PARAMOUNT. I UNDERSTAND THAT  
[00:34:40] ONE OF THE DEICER TRUCKS WAS SLIDING  
[00:34:42] SIDEWAYS DOWN A RUNWAY AT ONE POINT AS  
[00:34:44] AN EFFORT TO DEICE THE RUNWAY.  
[00:34:47] IT TOOK WORKING ALL NIGHT TO GET A  
[00:34:49] RUNWAY. ONE RUNWAY OPENED BY FIRST  
[00:34:51] LIGHT, AND THEY DID THAT. I KNOW THIS  
[00:34:53] WAS NOT AN EASY TASK, AND I APPRECIATE  
[00:34:55] OUR CREW'S TIRELESS EFFORTS THROUGH SUCH  
[00:34:57] CONDITIONS WORKING TO DO THAT. BESIDES  
[00:34:59] THE AIRFIELD, OTHER STAFF WERE HELPING  
[00:35:01] MANAGE THE HOLIDAY QUEUES FOR SECURITY  
[00:35:03] AND GETTING AIRPORT EMPLOYEES AND  
[00:35:05] PASSENGERS TO AND FROM THE AIRPORT. NO  
[00:35:07] SMALL TASK. A SPECIAL SHOUT OUT TO OUR  
[00:35:10] BUS DRIVERS. AT THE PEAK OF THE STORM,  
[00:35:12] WE HAD ONLY FOUR OF NINE RENTAL BUS CAR  
[00:35:15] DRIVERS OPERATING. WE USUALLY HAVE NINE  
[00:35:18] TO ELEVEN AND ONLY THOSE FOUR BUS  
[00:35:22] DRIVERS. THESE FOUR BUS DRIVERS KEPT THE  
[00:35:24] RENTAL CAR FACILITY LOOP MOVING SAFELY  
[00:35:26] WITH NO ACCIDENTS. BUS DRIVERS ALSO  
[00:35:28] SERVED AS THE EYES ON THE FIELD IN THE  
[00:35:30] FIELD, REPORTING AIRPORT  
[00:35:33] ROADWAY CONDITIONS AND HAZARDS SO WE  
[00:35:35] COULD ADDRESS THEM. SIMILARLY. WHILE  
[00:35:38] SOUTHWEST IS A SMALL CARRIER AT SEA,  
[00:35:41] THEY TYPICALLY FLY BETWEEN 37 AND 45  
[00:35:43] FLIGHTS A DAY FROM OUR AIRPORT. OVER THE  
[00:35:46] HOLIDAYS, A LARGE NUMBER OF THOSE  
[00:35:48] FLIGHTS WERE CANCELED AS THE AIRLINES  
[00:35:50] STRUGGLED TO OVERCOME A SYSTEM WIDE  
[00:35:52] NATIONAL PROBLEMS. FOR EXAMPLE,  
[00:35:55] ON DECEMBER 27, SOUTHWEST AIRLINES FLEW  
[00:35:59] JUST FIVE FLIGHTS FROM OUR AIRPORT. ANY  
[00:36:02] CANCELLATION IMPACTS OUR TRAVELERS, AND  
[00:36:03] MANY AIRPORT STAFF STEPPED UP TO HELP.  
[00:36:05] NOT ONLY PORT EMPLOYEES, BUT ALSO OUR  
[00:36:07] AIRPORT DINING AND RETAIL TENANTS WHO  
[00:36:09] OFFERED TERRIFIC SERVICE AND PLENTY OF  
[00:36:11] AMENITIES. PORT STAFF PROVIDED HIGH FIVE  
[00:36:14] THANK YOU WATER BOTTLES TO AIRPORT  
[00:36:15] WORKERS HELPING OUR SHARED CUSTOMERS.  
[00:36:19] HUGE THANKS TO THE MANY PORT EMPLOYEES  
[00:36:20] WHO WORKED THROUGH THE CHALLENGING  
[00:36:22] EVENTS AT SCA OVER THE HOLIDAYS AS THE  
[00:36:24] PORT TO KEEP THE AIRPORT SAFE AND SOUND  
[00:36:26] AND OPERATIONAL. TWENTY FOUR, SEVEN,  
[00:36:28] AND THIS IS THE THING WE DO EVERY DAY.  
[00:36:31] HARSH WEATHER CONDITIONS ALSO BROUGHT  
[00:36:34] ADDITIONAL PROBLEMS. THERE WAS  
[00:36:38] SIGNIFICANT DEVASTATION TO OUR COMMUNITY  
[00:36:40] IN THE DUWAMISH VALLEY NEIGHBORHOOD OF  
[00:36:41] SOUTH PARK WITH SEVERE FLOODING THAT LED  
[00:36:44] TO OVER 85 INDIVIDUALS BEING DISPLACED  
[00:36:46] DUE TO SIGNIFICANT DAMAGE TO THEIR  
[00:36:48] HOMES. MANY OF THEM WERE  
[00:36:50] MULTI-GENERATIONAL FAMILIES FROM LATINX

[00:36:53] AND KMAI COMMUNITIES.  
[00:36:56] WORKING CLOSELY WITH SEATTLE PUBLIC  
[00:36:58] UTILITIES, THE DUWAMISH RIVER COMMUNITY  
[00:37:01] COALITION,  
[00:37:05] THEY ORGANIZED MUTUAL AID DONATIONS,  
[00:37:08] LANGUAGE ACCESS AND OTHER RESOURCES.  
[00:37:10] PORT STAFF STOOD UP OUR DUWAMISH RIVER  
[00:37:12] COMMUNITY HUB IN THE HEART OF SOUTH PARK  
[00:37:15] AS A RESPITE CENTER AND DONATION HUB FOR  
[00:37:17] THOSE IMPACTED. CLOTHING, GROCERIES,  
[00:37:20] WATER SUPPLIES AND MONETARY DONATIONS  
[00:37:22] HAVE BEEN STEADILY COMING IN AND GETTING  
[00:37:24] IN THE HANDS OF THOSE IN NEED. IT REALLY  
[00:37:26] SUPPORT THE SUPPORT OF ALL THE  
[00:37:27] COMMISSIONERS, ESPECIALLY COMMISSIONER  
[00:37:29] HASEGAWA, IN THESE EFFORTS TO MEET THE  
[00:37:31] NEEDS OF THE COMMUNITY AND FOCUSING ON  
[00:37:33] THE NEEDS OF THE COMMUNITY. I WANT TO  
[00:37:35] RECOGNIZE THE MANY PORT STAFF THAT  
[00:37:37] STEPPED UP TO VOLUNTEER FOR SHIFTS AT  
[00:37:39] THE HUB MANAGED BY OUR COMMUNITY  
[00:37:40] ENGAGEMENT TEAM WHO LED THE PORT'S  
[00:37:42] RESPONSE. THE DRCC HAS PARTNERED WITH  
[00:37:44] SEVERAL OTHER COMMUNITY ORGANIZATIONS TO  
[00:37:46] OFFER ONGOING SUPPORT FOR  
[00:37:50] THE COMMUNITY AND AS OF TUESDAY, AS OF  
[00:37:53] TODAY, THE HUB HAS RETURNED TO NORMAL  
[00:37:55] OPERATIONS SERVING OUR DUWAMISH RIVER  
[00:37:57] COMMUNITY EQUITY PROGRAMMING. I'M PROUD  
[00:37:59] OF THE WAY THE PORT STEPPED UP AT THIS  
[00:38:00] TIME OF COMMUNITY CRISIS TO HELP OUR  
[00:38:02] NEIGHBORS AS WE COULD. WE ENCOURAGE ALL  
[00:38:04] OF THOSE WHO WANT TO PROVIDE SUPPORT TO  
[00:38:06] VISIT THE DRCC WEBSITE, WHICH CONTINUES  
[00:38:08] TO BE A CLEARINGHOUSE OF INFORMATION OF  
[00:38:10] WAYS TO HELP THE COMMUNITY. IN POSITIVE  
[00:38:13] NEWS, AT THE END OF THE YEAR, OUR  
[00:38:15] STATE'S \$1 BILLION CLEAN HYDROGEN HUB  
[00:38:18] APPLICATION, WHICH THE PORT AND THE NWSA  
[00:38:21] ARE PART OF, RECEIVED ENCOURAGEMENT FROM  
[00:38:24] THE UNITED STATES DEPARTMENT OF ENERGY.  
[00:38:26] BASED ON AN INITIAL CONCEPT PAPER  
[00:38:28] SUBMITTED THIS PAST FALL, THE DOE HAS  
[00:38:31] INVITED THE PACIFIC NORTHWEST HYDROGEN  
[00:38:33] HUB TO SUBMIT A FULL APPLICATION BY ITS  
[00:38:35] DEADLINE IN APRIL. WE ARE ONE OF THE 33  
[00:38:38] APPLICANTS ENCOURAGED TO MOVE ON TO THE  
[00:38:40] NEXT ROUND OF 79 TOTAL. HYDROGEN IS  
[00:38:43] PROMISING. AS YOU KNOW, HYDROGEN IS A  
[00:38:45] PROMISING ALTERNATIVE FUEL,  
[00:38:46] PARTICULARLY IN THE MARITIME  
[00:38:48] ENVIRONMENT, AND WE ARE EXCITED TO  
[00:38:50] PARTICIPATE THIS IMPORTANT BIPARTISAN  
[00:38:52] INFRASTRUCTURE LAW FUNDING OPPORTUNITY.  
[00:38:54] WE LOOK FORWARD TO SHARING ADDITIONAL  
[00:38:56] DETAILS WITH YOU AS WE GET CLOSER TO THE  
[00:38:58] FINAL SUBMITTAL. LOOKING FORWARD TO THE  
[00:39:01] YEAR AHEAD. I'D LIKE TO HIGHLIGHT A  
[00:39:02] NUMBER OF CAPITAL PROJECTS WHOSE  
[00:39:04] CONSTRUCTION AIRPORT TRAVELERS WILL  
[00:39:06] BEGIN TO EXPERIENCE, AND I HAVE TO SAY  
[00:39:08] NOT IN A GREAT WAY THEY'LL EXPERIENCE  
[00:39:12] THIS. AS PART OF THE EFFORTS TO UPGRADE

[00:39:14] SEATTLE TACOMA INTERNATIONAL AIRPORT,  
[00:39:16] BARRICADES FOR THE UPCOMING SEA GATEWAY  
[00:39:19] PROJECT ARE BEING INSTALLED ON THE NORTH  
[00:39:20] END OF THE BAGGAGE CLAIM LEVEL, THEIR  
[00:39:22] CAROUSELS 1516 AND DOORS 22.  
[00:39:26] AS NOTED IN THE PREVIOUS MEETINGS, ONCE  
[00:39:28] COMPLETE, THIS PROJECT WILL IMPROVE  
[00:39:29] THROUGHPUT AND MODERNIZE OUR NORTH MAIN  
[00:39:32] TERMINAL. AND AS YOU KNOW, FOR ALL OF  
[00:39:33] OUR PROJECTS, WE HAVE TO KIND OF REBUILD  
[00:39:36] IT AS WE'RE CONTINUING TO OPERATE AND  
[00:39:37] THIS IS JUST PART OF THAT PROCESS. BUT  
[00:39:40] IT'S ALWAYS GOOD IF YOU'RE IMPACTED, TO  
[00:39:42] KNOW THAT THERE'S BETTER THINGS, BETTER  
[00:39:44] LEVEL OF SERVICE. ON THE OTHER SIDE, ON  
[00:39:46] THE LAND SIDE, AS PART OF THE CURB SIDE  
[00:39:49] ACCESSIBILITY AND SAFETY PROJECT  
[00:39:51] SKYBRIDGE ONE NEAR THE GREEN ELEVATOR  
[00:39:53] BANKS AND INTERNATIONAL AIRLINES WILL BE  
[00:39:55] CLOSED DUE TO CONSTRUCTION. TRAVELERS  
[00:39:58] AND STAFF WILL NEED TO USE SKYBRIDGE TWO  
[00:40:00] BY THE YELLOW ELEVATORS TO ACCESS THE  
[00:40:03] TERMINAL EFFECT OF JANUARY 9 YESTERDAY  
[00:40:05] FOR A FEW WEEKS. FINALLY,  
[00:40:09] NEXT MONDAY IS THE MARTIN LUTHER KING  
[00:40:11] HOLIDAY. IN ADDITION TO PROVIDING PAID  
[00:40:14] TIME FOR MOST PORT EMPLOYEES, THIS DAY  
[00:40:16] IS AN OPPORTUNITY FOR US AS AN  
[00:40:18] ORGANIZATION TO REINFORCE OUR COMMITMENT  
[00:40:20] TO EQUITY, DIVERSITY AND INCLUSION  
[00:40:22] PRIORITIES AND TO LOOK FOR WAYS TO  
[00:40:24] VOLUNTEER IN THE COMMUNITY. I HOPE THAT  
[00:40:27] WE CAN ALL BE REMINDED OF THE REVEREND  
[00:40:29] DR. KING'S VALUES AND BE ABLE TO HONOR  
[00:40:32] HIS LEGACY AND IMPACT BY COMMITTING TO  
[00:40:34] JUSTICE, EQUITY AND NONVIOLENCE.  
[00:40:37] MOVING TO TODAY'S COMMISSIONER MEETING,  
[00:40:39] I'D LIKE TO HIGHLIGHT A FEW ITEMS.  
[00:40:41] FIRST, I WANT TO ACKNOWLEDGE TODAY'S  
[00:40:42] PROCLAMATION FOR THE ANTI HUMAN  
[00:40:45] TRAFFICKING AWARENESS MONTH. AND AS YOU  
[00:40:47] KNOW, THE PORT OF SEATTLE IS A NATIONAL  
[00:40:48] LEADER AMONG SEAPORTS AND AIRPORTS IN  
[00:40:50] TERMS OF OUR EFFORTS TO COMBAT HUMAN  
[00:40:52] TRAFFICKING. WE'RE PROUD OF OUR  
[00:40:54] ACHIEVEMENTS TO DATE, BUT WE ALSO KNOW  
[00:40:55] THAT WE HAVE SIGNIFICANT OPPORTUNITIES  
[00:40:57] TO MAKE EVEN MORE IMPACT. AS YOU HEARD  
[00:40:59] IN THE PROCLAMATION, TODAY'S  
[00:41:02] PROCLAMATION IS AN IMPORTANT OPPORTUNITY  
[00:41:04] TO RECOMMIT OURSELVES TO DOING  
[00:41:06] EVERYTHING POSSIBLE TO END THIS TERRIBLE  
[00:41:07] CRIME, AND YOU HAVE MY COMMITMENT TO  
[00:41:09] THAT AS WELL. I WANT TO CONGRATULATE  
[00:41:13] WE HEARD ABOUT THE \$50,000 GRANT AND  
[00:41:16] ADDITIONAL NATIONAL RECOGNITION. I WANT  
[00:41:18] TO CONGRATULATE THE TEAM FOR THIS. I  
[00:41:21] KNOW THAT COMMISSIONER CHO WILL BE  
[00:41:22] SPEAKING AT THE FEDERAL ANTI TRAFFICKING  
[00:41:25] CONFERENCE IN WASHINGTON DC LATER THIS  
[00:41:27] MONTH, AND WE'LL BE ABLE TO SHARE MORE  
[00:41:29] ABOUT THESE IMPORTANT EFFORTS. ON OUR  
[00:41:31] CONSENT AGENDA IS AN AUTHORIZATION



[00:41:33] RELATED TO OUR TERMINAL SOLID WASTE  
[00:41:35] PROJECT. THIS PROJECT HELPS SEA MEET ITS  
[00:41:38] 60% WASTE DIVERSION GOAL BY PROVIDING  
[00:41:41] IMPORTANT INFRASTRUCTURE RENEWAL AND  
[00:41:43] CAPACITY UPGRADES TO HANDLE THE  
[00:41:45] AIRPORT'S RECENT GROWTH. SPECIFICALLY,  
[00:41:47] IT WILL HELP ACCOMMODATE PASSENGER AND  
[00:41:50] TERMINAL GROWTH IN THE ASSOCIATED  
[00:41:52] INCREASE IN SOLID WASTE RECYCLING AND  
[00:41:54] COMPOSTABLE WASTE STREAMS.  
[00:41:56] UNPRECEDENTED CONSTRUCTION INFLATION  
[00:41:59] OVER THE LAST FOUR YEARS, COMPLEX  
[00:42:01] PHASING AND THE COST OF CONCRETE AND  
[00:42:03] STEEL HAVE CONTRIBUTED TO THE OVERALL  
[00:42:05] COST INCREASES TO THIS PROJECT. ITEM TEN  
[00:42:08] A IS AN ITEM RELATED TO PIER 66 SHORE  
[00:42:11] POWER, ONE OF THE KEY COMPONENTS OF OUR  
[00:42:13] MARITIME CLIMATE AND AIR ACTION PLAN.  
[00:42:15] AND WE ARE EXCITED TO BEGIN CONSTRUCTION  
[00:42:17] ON THIS PROJECT SO THAT IS READY FOR THE  
[00:42:20] START OF THE 2024 CRUISE SEASON.  
[00:42:23] ALLOWING CRUISE SHIPS TO PLUG IN AT  
[00:42:24] BERTH REDUCES NOT ONLY CARBON EMISSIONS,  
[00:42:27] BUT ALSO OTHER HARMFUL AIR PARTICULATES,  
[00:42:29] AND THE COMPLETION OF THIS PROJECT WILL  
[00:42:31] RESULT IN ALL THREE PORT CRUISE BERTHS  
[00:42:33] BEING SHORE POWER ACCESSIBLE. LASTLY,  
[00:42:36] YOU'LL RECEIVE OUR ANNUAL BRIEFING ON  
[00:42:38] OUR TOURISM DEVELOPMENT PROGRAM.  
[00:42:39] TOURISM IS A KEY ECONOMIC DRIVER FOR THE  
[00:42:42] PORT IN OUR REGION AND STATE, AND WE'VE  
[00:42:44] BEEN A LONGTIME LEADER IN THIS INDUSTRY.  
[00:42:46] OUR ROLE IN TOURISM HAS BEEN  
[00:42:48] PARTICULARLY ESSENTIAL AS WE CONTINUE TO  
[00:42:49] RECOVER FROM THE IMPACTS OF THE COVID-19  
[00:42:52] PANDEMIC AND AS WE PUSH THE INDUSTRY TO  
[00:42:54] FURTHER EMPHASIZE RESPONSIBLE,  
[00:42:56] ENVIRONMENTALLY SUSTAINABLE OPTIONS  
[00:42:59] COMMISSIONERS, THIS CONCLUDES MY  
[00:43:00] REMARKS. THANK YOU. THANK YOU FOR THE  
[00:43:02] TIME FOR EXTENDED. THERE'S A LOT GOING  
[00:43:04] ON. YEAH, THERE'S A LOT GOING ON,  
[00:43:06] CLEARLY. THANK YOU SO MUCH, EXECUTIVE  
[00:43:07] DIRECTOR METRUCK. WE ARE NOW ON TO  
[00:43:11] COMMITTEE REPORTS. ERICA CHUNG,  
[00:43:13] COMMISSION STRATEGIC ADVISOR, WILL  
[00:43:15] PROVIDE THE REPORT. ERICA. GOOD  
[00:43:16] AFTERNOON, PRESIDENT CHO. I HAVE ONE  
[00:43:19] COMMITTEE REPORT FOR YOU TODAY.  
[00:43:21] COMMISSIONERS CALKINS AND HASEGAWA  
[00:43:24] CONVENED THE SUSTAINABILITY,  
[00:43:25] ENVIRONMENT, AND CLIMATE COMMITTEE ON  
[00:43:27] DECEMBER 20, 2022, WHERE COMMISSIONER  
[00:43:30] WERE BRIEFED ON THE WATERFRONT CLEAN  
[00:43:32] ENERGY STRATEGY, DISCUSSED THE TREE  
[00:43:34] STEWARDSHIP COMPONENTS AND TIMELINE OF  
[00:43:36] WHEN IT WOULD BE BROUGHT FORWARD FOR  
[00:43:38] COMMISSION ACTION, AND DISCUSSED KEY  
[00:43:40] TAKEAWAYS AND OPPORTUNITIES FROM 2022  
[00:43:43] INTERNATIONAL TRAVELS. COMMISSIONERS  
[00:43:45] CALKINS ASKED STAFF TO THINK ABOUT HOW  
[00:43:47] WE MAY INCORPORATE SOME OF THE UNITED  
[00:43:49] NATIONS SUSTAINABILITY MEASUREMENTS AND

[00:43:51] STANDARDS TO OUR OWN ACTIVITIES. THIS  
[00:43:53] CONCLUDES MY REMARKS. THANK YOU.  
[00:43:57] THANK YOU, ERICA. I ACTUALLY  
[00:44:01] FORGOT TO ASK IF THERE ARE ANY QUESTIONS  
[00:44:03] FOR DIRECTOR METRUCK. SO I'LL OPEN IT UP  
[00:44:05] FOR QUESTIONS FOR EITHER DIRECTOR METRUCK  
[00:44:07] OR ERICA CHUNG. ANY QUESTIONS?  
[00:44:11] NO? COMMISSIONER HASEGAWA. THANK YOU.  
[00:44:15] COMMISSIONER CHO, EXECUTIVE DIRECTOR  
[00:44:17] METRUCK. I'M JUST WONDERING, KNOWING THAT  
[00:44:19] CLIMATE CHANGE IS HAPPENING AND THAT  
[00:44:22] INCLEMENT WEATHER IS A  
[00:44:25] VERY REAL CHALLENGE THAT WE'RE GOING TO  
[00:44:27] CONTINUE TO FACE, WHAT STEPS ARE WE  
[00:44:29] TAKING TO BE PREPARED FOR DECEMBER,  
[00:44:32] JANUARY, NEXT YEAR?  
[00:44:35] WELL, I THINK THE INVESTMENTS LET ME  
[00:44:36] JUST TALK ABOUT THE SNOW AND ICE. OF  
[00:44:38] COURSE, SNOW IS SOMETHING THAT YOU CAN  
[00:44:41] IT'S REALLY THE ICE CONDITIONS WHICH LED  
[00:44:43] TO OUR FIRST THE SHUTDOWN, NOT  
[00:44:45] MAINTAINING THE AIRPORT. BUT WE'LL  
[00:44:46] CONTINUE TO LOOK AT THAT. WE ORGANIZE  
[00:44:48] ALL YEAR ROUND. AND REALLY, I THANK THE  
[00:44:51] COMMISSIONERS FOR THE PORT OF THE NEW  
[00:44:53] EQUIPMENT. YOU RECALL, I THINK IT WAS  
[00:44:55] LAST YEAR WE UPDATED OUR EQUIPMENT. AND  
[00:44:57] SO I THINK WE CONTINUALLY DRILL AND  
[00:44:59] EXERCISE TO BE PREPARED FOR THOSE  
[00:45:01] EVENTS. BUT IT'S ALSO THROUGHOUT THE  
[00:45:03] PORT AS WE LOOK AT PREPAREDNESS FOR  
[00:45:05] INCLEMENT WEATHER, I THINK FOR US TOO,  
[00:45:08] IT'S ALSO YOU BRING UP THE ISSUE OF  
[00:45:09] RESILIENCY, RIGHT? HOW DO WE PREPARE FOR  
[00:45:12] ALL THREATS FROM CLIMATE CHANGE,  
[00:45:16] SEA LEVEL RISE, AND INCLIMATE WEATHER  
[00:45:18] RELATED THAT STORM WEATHER RELATED TO  
[00:45:20] THAT. AND IT'S A CONTINUOUS PROCESS FOR  
[00:45:23] US. WE'VE DONE OUR ASSESSMENTS, AND  
[00:45:25] WE'RE ALWAYS LOOKING AT UPDATING THOSE  
[00:45:28] ASSESSMENTS TO THE STEPS THAT WE CAN  
[00:45:29] TAKE TO HAVE US MORE PREPARED. SO IT'S TWO  
[00:45:32] PARTS. ONE PART IS MAKING SURE THAT OUR  
[00:45:34] INFRASTRUCTURE IS PREPARED FOR THAT.  
[00:45:36] AND THE OTHER PART IS HAVING IT'S  
[00:45:40] PREVENTION FROM THE DAMAGE HAPPENING AND  
[00:45:42] THEN PREPAREDNESS IN CASE SOMETHING DOES  
[00:45:44] HAPPEN AND THEN RESPONSE TO THAT SO THAT  
[00:45:47] WE CAN GET UP AND OPERATING AS SOON AS  
[00:45:49] POSSIBLE, IN THIS CASE ON THE AIRPORT,  
[00:45:51] GETTING THOSE RUNWAYS OPEN AS SOON AS  
[00:45:53] POSSIBLE AND GETTING ALL THE EFFORTS  
[00:45:55] OPERATING THERE. SO IT'S CONTINUING FOR  
[00:45:57] US, JUST A REMINDER, AND WE DO LESSONS  
[00:45:59] LEARNED. WE GO BACK AND REVIEW OUR  
[00:46:01] RESPONSE TO IT AND PREPAREDNESS AND WHAT  
[00:46:03] WE CAN DO BETTER THE NEXT TIME. SO I  
[00:46:05] THINK IT'S FOR US, IT'S JUST CONTINUING  
[00:46:07] IS THAT WE'LL CONTINUE TO POSITION  
[00:46:10] OURSELVES TO MAKE SURE THAT WE'RE  
[00:46:12] PREPARED AND THEN RESPONDING TO IT AS IT  
[00:46:14] GOES AHEAD. BUT WITH WEATHER, MOTHER  
[00:46:17] NATURE CAN THROW SOMETHING AT YOU THAT'S

[00:46:20] DIFFICULT TO DEAL WITH. AS WE KNOW, THE  
[00:46:22] ENTIRE REGION WITH ICE WAS DOING THAT.  
[00:46:25] SO IT'S OUR CYCLE OF PREPAREDNESS TO  
[00:46:28] CONTINUE TO WORK, TO BE PREPARED, BOTH  
[00:46:30] THROUGH THE MATERIALS THAT WE HAVE, THE  
[00:46:32] STRUCTURES AND THE OPERATIONS. THANK  
[00:46:34] YOU. AND I'M GLAD YOU BROUGHT UP THE  
[00:46:35] ASPECT OF RESILIENCY. AND I THINK THAT  
[00:46:37] THAT SAME PROCESS APPLIES TO OUR  
[00:46:39] DUWAMISH VALLEY ASSETS, CONSIDERING THAT  
[00:46:41] THERE WAS A FAILURE OF A TERMINAL,  
[00:46:43] GIVEN THE HEAVY RAINS AND THE KING TIDE,  
[00:46:46] AS WELL AS THE DUWAMISH VALLEY COMMUNITY  
[00:46:49] HUB RECORDING A SMALL, NOT SERIOUS, BUT  
[00:46:51] A LEAK. SO THAT CONCEPT OF RESILIENCY,  
[00:46:54] I THINK, IS NOT JUST FOR THE AIRPORT AND  
[00:46:56] ALSO FOR OUR SEAPORT ASSETS. THANK YOU.  
[00:46:59] EXCELLENT. THANK YOU FOR THAT QUESTION.  
[00:47:00] ANY OTHER QUESTIONS FOR THE DIRECTOR OR  
[00:47:03] ERICA? GREAT. SEEING NONE. WE WILL  
[00:47:06] GO ON AND MOVE ON TO PUBLIC COMMENT. WE  
[00:47:09] ARE NOW AT THE PUBLIC COMMENT SECTION OF  
[00:47:11] OUR AGENDA. THE PORT COMMISSION WELCOMES  
[00:47:13] PUBLIC COMMENT AS AN IMPORTANT PART OF  
[00:47:15] THE PUBLIC PROCESS. COMMENTS ARE  
[00:47:16] RECEIVED AND CONSIDERED BY THE  
[00:47:18] COMMISSION IN ITS DELIBERATIONS. BEFORE  
[00:47:21] WE TAKE PUBLIC COMMENT, I WANT TO REVIEW  
[00:47:23] OUR RULES FOR IN PERSON AND VIRTUAL  
[00:47:25] PUBLIC COMMENT. EACH COMMENTATOR WILL  
[00:47:27] HAVE TWO MINUTES TO SPEAK AND SHOULD  
[00:47:29] STAY WITHIN THE ALLOTTED TIME. A TIMER  
[00:47:32] WILL APPEAR ON THE SCREEN AND A BUZZER  
[00:47:33] WILL SOUND AT THE END OF THE TWO MINUTE  
[00:47:35] PERIOD. FOR EACH SPEAKER, YOU MUST LIMIT  
[00:47:38] REMARKS TO TOPICS RELATED TO THE CONDUCT  
[00:47:40] OF PORT BUSINESS. THESE RULES APPLY TO  
[00:47:43] INTRODUCTORY AND CONCLUDING REMARKS.  
[00:47:45] ALL REMARKS SHOULD BE ADDRESSED TO THE  
[00:47:47] COMMISSION AS A BODY, NOT TO ANY  
[00:47:50] INDIVIDUAL ON THE COMMISSION.  
[00:47:52] DISRUPTIONS OF COMMISSIONER AND PUBLIC  
[00:47:54] MEETINGS ARE PROHIBITED. DISRUPTIONS  
[00:47:56] INCLUDE, BUT ARE NOT LIMITED TO, THE  
[00:47:57] FOLLOWING REFUSAL OF A SPEAKER TO LIMIT  
[00:47:59] REMARKS TO TOPICS RELATED TO THE CONDUCT  
[00:48:01] OF THE PORT BUSINESS. THREATS AND ABUSE  
[00:48:03] OR HARASSING BEHAVIOR, INCLUDING, BUT  
[00:48:05] NOT LIMITED TO, OBSCENE LANGUAGE AND  
[00:48:06] GESTURE. REFUSAL OF A SPEAKER TO COMPLY  
[00:48:09] WITH THE ALLOTTED TIMES SET FOR THE  
[00:48:10] INDIVIDUAL SPEAKER'S PUBLIC COMMENT,  
[00:48:12] LEAVING THE PODIUM OR TESTIMONY TABLE TO  
[00:48:15] PHYSICALLY APPROACH COMMISSIONERS OR  
[00:48:16] STAFF DURING ONE'S PUBLIC COMMENT  
[00:48:18] PROVIDES SPEAKERS MAY OFFER WRITTEN  
[00:48:20] MATERIALS TO THE COMMISSION CLERK AND  
[00:48:22] ANY BEHAVIOR THAT DISRUPTS, DISTURBS OR  
[00:48:25] OTHERWISE IMPEDES THE MEETING. WRITTEN  
[00:48:27] MATERIALS PROVIDED TO THE CLERK WILL BE  
[00:48:29] INCLUDED IN TODAY'S MEETING RECORD. THE  
[00:48:31] CLERK WILL HAVE A LIST OF ALL THOSE  
[00:48:33] PREPARED TO SPEAK. WE ARE KING COUNTY

[00:48:35] FROM ANYONE WHO HAS SIGNED UP TO SPEAK  
[00:48:37] VIRTUALLY, AS WELL AS ANYONE WHO HAS  
[00:48:38] JOINED US IN CHAMBERS TODAY. WHEN THE  
[00:48:41] CLERK CALLS YOUR NAME, OR WHEN I CALL  
[00:48:43] YOUR NAME, IF YOU ARE JOINING VIRTUALLY,  
[00:48:45] PLEASE UNMUTE YOURSELF, THEN PLEASE  
[00:48:47] PROCEED TO REPEAT YOUR NAME FOR THE  
[00:48:49] RECORD AND STATE YOUR TOPIC RELATED TO  
[00:48:51] THE CONDUCT OF POOR BUSINESS. IF YOU'RE  
[00:48:54] ON THE TEAM'S MEETING AND YOU ARE ALSO  
[00:48:55] STREAMING THE MEETING ON THE WEBSITE.  
[00:48:57] PLEASE MUTE THE WEBSITE STREAM TO AVOID  
[00:48:58] FEEDBACK. IF YOU ARE SPEAKING FROM THE  
[00:49:00] ROOM, PLEASE COME TO THE TESTIMONY  
[00:49:02] TABLE, REPEAT YOUR NAME AND STATE YOUR  
[00:49:04] TOPIC RELATED TO THE CONDUCT OF PORT  
[00:49:05] BUSINESS FOR ALL SPEAKERS. IF ANY TOPIC  
[00:49:08] IS NOT RELATED TO THE CONDUCT OF PORT  
[00:49:10] BUSINESS, THE SPEAKER WILL BE ASKED TO  
[00:49:11] SPEAK DIRECTLY TO THE ITEMS RELATED TO  
[00:49:13] CONDUCT OF THE PORT OR OTHERWISE LEAVE  
[00:49:15] THE MICROPHONE AS A REMINDER, PLEASE  
[00:49:19] COMMENT TIME WILL BE LIMITED TO TWO  
[00:49:21] MINUTES PER PERSON. CLERK WE WILL GO  
[00:49:24] AHEAD AND ASK OUR FIRST IN PERSON  
[00:49:26] SPEAKER TO COME TO THE PODIUM. AND THAT  
[00:49:29] IS ALEX VERMONT.  
[00:49:34] ALEX ME? YES.  
[00:49:37] I SEE. I'M SORRY.  
[00:49:41] ALEX, PLEASE REMEMBER TO STATE YOUR NAME  
[00:49:43] FOR THE RECORD AND THE TOPIC THAT YOU'LL  
[00:49:45] BE SPEAKING OF RELATED TO THE CONDUCT OF  
[00:49:47] THE PORT.  
[00:49:51] HI, MY NAME IS ALEX ZIMMERMAN. I'M  
[00:49:54] PRESIDENT OF STAND UP AMERICA AND I'M  
[00:49:56] GOING TO DO THAT RIGHT NOW FOR KING  
[00:49:58] COUNTRY, DISTRICT 623. I WANT TO SPEAK  
[00:50:01] ABOUT ALEX, WHAT'S THE TOPIC RELATED TO  
[00:50:03] THE PORT THAT YOU'RE SPEAKING ABOUT?  
[00:50:04] CONDUCT OF THE PORT? I WANT TO SPEAK  
[00:50:06] ABOUT SOMETHING WHAT IS I THINK VERY  
[00:50:08] IMPORTANT AND ABSOLUTELY CRITICAL. I  
[00:50:11] WANT SPEAK ABOUT BEHAVIOR  
[00:50:15] OF ABOUT HALF FIVE COMMISSIONER, I THINK  
[00:50:18] THIS KEY TO EVERYTHING, WHAT IS WE DOING  
[00:50:21] HERE, YOU KNOW, WHAT HAS BEEN AND THEN  
[00:50:23] BUSINESS. WHAT IS INCLUDE BILLION  
[00:50:25] DOLLARS IN ABOUT 750,000 PEOPLE  
[00:50:29] WHO LIVE IN SEATTLE, WHO BY DEFINITION I  
[00:50:31] THINK IS A SLAVE. SO FIRST WHAT IS I  
[00:50:34] WANT TO EXPLAIN TO YOU BECAUSE I WANT  
[00:50:36] TALKING ABOUT EXACTLY DETAIL, BECAUSE  
[00:50:38] EVIL IN DETAIL ABOUT YOUR BEHAVIOR.  
[00:50:41] FIRST, YOU'RE ALWAYS LATE. I NEVER SEE  
[00:50:44] BUSINESSES, CIVILIZED BUSINESSES WILL BE  
[00:50:47] LATE ALWAYS. SO THAT'S NUMBER ONE. IT IS  
[00:50:50] ABSOLUTELY CRITICAL TO SHOW WHO YOU ARE.  
[00:50:53] NUMBER TWO, WHOLE DECISION, WHAT IS YOU  
[00:50:55] MAKE RIGHT NOW IS BEHALF OF MINORITY.  
[00:50:58] IT IS VERY INTERESTING BECAUSE FOUR  
[00:51:00] PEOPLE HERE REPRESENT ONLY 15  
[00:51:02] PERCENTAGE. SO YOUR DECISION HAS NOTHING  
[00:51:05] TO DO WITH BUSINESS. EVERYTHING WHAT IS

[00:51:08] YOU DOING IS ONLY SUPPORT THIS MINORITY  
[00:51:11] OR OPINION ABOUT MINORITY. YOUR OPINION  
[00:51:15] CANNOT BE BEHALF OF 100 PERCENTAGE  
[00:51:18] PEOPLE WHO LIVE IN SEATTLE BECAUSE ONLY  
[00:51:20] 15 PERCENTAGE MINORITIES. IT'S NUMBER  
[00:51:23] TWO. IN NUMBER THREE, I THINK YOU'RE  
[00:51:25] VERY LOW, PRIMITIVE AND VERY AGGRESSIVE.  
[00:51:28] IS THIS EXACTLY WHAT I TALKED ABOUT  
[00:51:30] BEFORE? MANY TIMES. SO EACH TIME WHAT IS  
[00:51:33] A DIFFERENT OPINION? YOU KNOW WHAT DOES  
[00:51:35] MEAN QUALIFY? YOU LIKE A DIFFERENT. YOU  
[00:51:38] ALWAYS GOT ME. SO I AM THINKING YOU ARE  
[00:51:41] THEM NAZI GIST OF A DEMOCRACY FASCIST  
[00:51:44] AND YOU ACTING LIKE A FAMILY, LIKE A  
[00:51:47] MOB. LOOK, NICE FAMILY SEEMS THIS  
[00:51:51] LITTLE BIT OF PSYCHOPATHY. DO YOU KNOW  
[00:51:53] WHAT IS MY NEW PSYCHOPATH? SO I SPEAK  
[00:51:55] RIGHT NOW BEHALF OF PORT AND ABOUT  
[00:51:57] BEHALF OF CITY OF SEATTLE. YOU NEED TO  
[00:52:00] START ACTING LIKE A CIVILIZED PEOPLE,  
[00:52:02] NOT LIKE A MENTALLY SICK PSYCHOPATH.  
[00:52:05] THIS IS EXACTLY WHAT IS MY OPINION.  
[00:52:07] THANK YOU VERY MUCH FOR YOUR TIME.  
[00:52:09] THANK YOU VERY MUCH.  
[00:52:13] ALL RIGHT, WE'LL BE MOVING ON TO OUR  
[00:52:16] SECOND SPEAKER, WHO IS MARK BRENTMAN.  
[00:52:28] THANK YOU, COMMISSIONERS. THANK YOU SO  
[00:52:30] MUCH FOR YOUR WORK AND COMMITMENT TO  
[00:52:31] PREVENT HUMAN TRAFFICKING. I'LL BE  
[00:52:33] SPEAKING ON THE PROCLAMATION TODAY. I'M  
[00:52:35] SORRY TO INTERRUPT. CAN YOU PLEASE  
[00:52:37] RESTATE YOUR NAME FOR THE RECORD AND  
[00:52:38] YOUR TOPIC RELATED TO THE CONDUCT OF THE  
[00:52:39] PORT? AYES. MY NAME IS MARK BRETTMAN.  
[00:52:41] I'M THE EXECUTIVE DIRECTOR FOR  
[00:52:43] BUSINESSES ENDING SLAVERY AND  
[00:52:45] TRAFFICKING. OR BEST. BEST IS A  
[00:52:48] NONPROFIT THAT SUPPORTS AND TRAINS  
[00:52:49] ORGANIZATIONS TO PREVENT HUMAN  
[00:52:51] TRAFFICKING. OUR GOLDEN STANDARD FOR AN  
[00:52:54] EMPLOYER THAT WE WORK WITH IS WHEN WE  
[00:52:56] SEE THAT EMPLOYER ADOPT PRACTICES VERY  
[00:52:59] WIDELY AND ACROSS EVERY LEVEL OF THE  
[00:53:02] ORGANIZATION, AND WHEN WE SEE THE  
[00:53:04] ORGANIZATION TAKE WHAT THEY'VE LEARNED  
[00:53:06] ABOUT HUMAN TRAFFICKING AND INFLUENCE  
[00:53:08] THEIR PEERS AND VENDORS AND TENANTS TO  
[00:53:10] ACT AS WELL. THE PORT OF SEATTLE IS  
[00:53:13] REACHING THAT GOLD STANDARD DUE TO THE  
[00:53:15] COMMITMENT, DEDICATION, AND HARD WORK OF  
[00:53:17] COMMISSIONER CHO, COMMISSIONER PRESIDENT  
[00:53:19] CHO, COMMISSIONER HASEGAWA, AND  
[00:53:22] COMMISSIONER MOHAMMED, AND OUR OTHER  
[00:53:24] COMMISSIONERS WHO ARE HERE TODAY. IN  
[00:53:26] ADDITION, I'VE BEEN SO IMPRESSED WITH  
[00:53:27] THE DEDICATION OF STAFF LIKE STEPHEN  
[00:53:29] METRUCK, ERIC SCHINFIELD, CHAD ALDRIDGE  
[00:53:33] TYLER EMSKY, VINE NGUYEN, JAMIE CARTER,  
[00:53:36] DELMAS WHITTAKER PERRY, COOPER, BUKTA  
[00:53:38] GEISHA, GUADALUPE TORRES AND RUSS REID.  
[00:53:41] AND THERE ARE SO MANY MORE PEOPLE  
[00:53:43] WORKING ON THIS THAT I DON'T EVEN HAVE  
[00:53:45] TIME TO NAME THEM. ALL THIS SPEAKS TO

[00:53:47] YOUR COMMITMENT, COMMISSIONERS AND STAFF  
[00:53:49] WORKING TOGETHER TO CREATE  
[00:53:51] ORGANIZATIONAL WIDE PRACTICES AND  
[00:53:54] ADOPTION OF PRACTICES AND TRAINING, AS  
[00:53:57] WELL AS INFLUENCING YOUR PEERS AND  
[00:53:59] TENANTS TO PREVENT HUMAN TRAFFICKING AND  
[00:54:02] TO HIRE SURVIVORS OF HUMAN TRAFFICKING,  
[00:54:05] WHICH HAS BEEN HAPPENING THIS YEAR. IN  
[00:54:07] THE LAST TWO WEEKS, OUR COMMUNITY HAS  
[00:54:10] LOST TWO TRAFFICKING SURVIVORS, TWO  
[00:54:12] BELOVED MOTHERS AND FRIENDS,  
[00:54:23] AND OUR WORK BY THE COURT OF SEATTLE  
[00:54:25] GIVES US HOPE THAT PEOPLE WHO DID NOT  
[00:54:27] EVEN KNOW THESE WOMEN CARE ABOUT THEM  
[00:54:30] AND CARE ABOUT THEIR CHILDREN, AND ARE  
[00:54:33] WORKING TO MAKE EVERY EFFORT TO STOP  
[00:54:35] THIS VIOLENCE. THANK YOU SO MUCH. THANK  
[00:54:39] YOU, MARK, SO MUCH FOR ALL YOUR GREAT  
[00:54:40] WORK. AND WE'RE GOING TO MISS YOU. BUT  
[00:54:42] WE KNOW YOU'RE NOT GOING TO GO FAR, SO  
[00:54:46] WE'LL SEE YOU AROUND. THANK YOU SO MUCH.  
[00:54:48] SECOND, WE'RE GOING TO GO BACK AND FORTH  
[00:54:51] BETWEEN VIRTUAL AND IN PERSON SPEAKERS,  
[00:54:53] SO I WILL CALL THE FIRST VIRTUAL SPEAKER  
[00:54:56] ON THE LIST. WHO IS PHILIP AMBROSE?  
[00:54:59] PHILIP, CAN YOU HEAR US? I CAN HEAR  
[00:55:02] ME? EXCELLENT. YES. YOU HAVE TWO  
[00:55:03] MINUTES, WHENEVER YOU'RE READY. THANK  
[00:55:04] YOU. SURE. I'M PHIL AMBROSE. I'M FROM  
[00:55:07] CITY LIGHT. I'M SPEAKING ABOUT THE PORTS  
[00:55:09] PIER 66 SHORE POWER PROJECT. I'M A  
[00:55:12] SENIOR PROJECT MANAGER WITH CITY LIGHT,  
[00:55:14] AND I'VE BEEN PLEASED TO WORK WITH THE  
[00:55:16] PORTS PROJECT TEAM ON THIS PROJECT FOR  
[00:55:18] SEVERAL MONTHS NOW. THANK YOU FOR THE  
[00:55:20] OPPORTUNITY TO PROVIDE SOME BRIEF  
[00:55:21] COMMENTS ON BEHALF OF CITY LIGHT. THIS  
[00:55:24] IS TRULY AN IMPORTANT PROJECT FOR NOT  
[00:55:27] ONLY THE PORT OF SEATTLE, BUT ALSO THE  
[00:55:28] CITY OF SEATTLE AND THE WATERFRONT AS A  
[00:55:31] WHOLE. THE PIER 66 SHORE POWER PROJECT  
[00:55:33] IS ONE OF SEVERAL ANTICIPATED PROJECTS.  
[00:55:35] AS YOU ALL KNOW, THAT CITY LIGHT WILL  
[00:55:38] CONTINUE TO PARTNER WITH THE PORT OF  
[00:55:40] SEATTLE AND NORTHWEST SEA PORT ALLIANCE  
[00:55:42] ON AND IN OUR CAPACITY AS PART OF THE  
[00:55:45] SEATTLE WATERFRONT CLEAN ENERGY  
[00:55:47] STRATEGY. DELIVERING CLEAN SHORE POWER  
[00:55:49] FOR CRUISE SHIPS AT PURE 66 ENABLES CITY  
[00:55:52] OF SEATTLE GOALS OF LONGTERM EMISSION  
[00:55:54] REDUCTION THAT NOT ONLY AFFECTS THE  
[00:55:56] HEALTH OF OUR RESIDENTS, BUT ALSO  
[00:55:59] IMPROVES QUALITY OF LIFE FOR SOME OF THE  
[00:56:02] CITY'S HISTORICALLY DISADVANTAGED  
[00:56:05] COMMUNITIES AND WORKERS. OUR SHARED GOAL  
[00:56:08] IS TO REDUCE MARITIME INDUSTRY EMISSIONS  
[00:56:10] BY ELECTRIFICATION REQUIRES PROACTIVE  
[00:56:12] PARTNERSHIP AND CREATIVE SOLUTIONS,  
[00:56:14] BOTH TECHNOLOGICAL AND ORGANIZATIONAL.  
[00:56:17] AND DESPITE THOSE CHALLENGES, I'M  
[00:56:19] CONFIDENT THAT WE'RE PROVIDING A  
[00:56:20] POSITIVE MODEL FOR INTERAGENCY  
[00:56:22] COORDINATION TO ACHIEVE THOSE LONGTERM

[00:56:23] GOALS THAT WILL BENEFIT SEATTLE, OUR  
[00:56:25] REGION, AND OUR RESPECTIVE AGENCIES.  
[00:56:28] THANK YOU AGAIN FOR THE OPPORTUNITY TO  
[00:56:29] SPEAK ON BEHALF OF CITY LIGHT, AND I  
[00:56:31] LOOK FORWARD TO CONTINUING OUR  
[00:56:32] PARTNERSHIP WITH THE PORT TO DELIVER  
[00:56:34] THIS UNIQUE, CHALLENGING, AND IMPORTANT  
[00:56:36] PROJECT. THIS CONCLUDES MY REMARKS.  
[00:56:38] THANK YOU. EXCELLENT. THANK YOU,  
[00:56:39] PHILIP. WE WILL THEN ROTATE BACK TO IN  
[00:56:42] PERSON PUBLIC COMMENT. OUR NEXT SPEAKER  
[00:56:44] WILL BE CITY OF TUKWILLA COUNCIL MEMBER  
[00:56:46] CYNTHIA DELASINOS JOHNSON.  
[00:56:51] PLEASE REMEMBER TO STATE YOUR NAME FOR  
[00:56:52] THE RECORD AND THE TOPIC RELATED TO THE  
[00:56:54] CONDUCT OF THE PORT.  
[00:57:01] GOOD AFTERNOON. MY NAME IS CYNTHIA  
[00:57:04] DELASTRINOS JOHNSON. I AM A COUNCIL  
[00:57:06] MEMBER IN THE CITY OF TUKWILLA AS WELL  
[00:57:09] AS THIS YEAR'S COUNCIL PRESIDENT. FIRST  
[00:57:11] AND FOREMOST, I'M HERE JUST TO WITNESS  
[00:57:13] THIS HISTORIC DAY. I WANT TO  
[00:57:16] CONGRATULATE COMMISSIONER CHO AND  
[00:57:19] COMMISSIONER HASEGAWA AS WELL AS  
[00:57:21] COMMISSIONER FELLEMAN FOR THIS HISTORIC  
[00:57:24] SLATE. IT TRULY IS AN HONOR TO  
[00:57:28] BEAR WITNESS TO THIS, AND I'M EXCITED  
[00:57:30] FOR YOUR GUYS' LEADERSHIP AND TO SEE WHAT  
[00:57:32] YOU DO. I'M ALSO TAKING THE OPPORTUNITY  
[00:57:35] TO IDENTIFY SOME OPPORTUNITIES TO  
[00:57:38] PARTNER WITH TUKWILLA. THERE ARE THREE  
[00:57:41] THAT I WANTED TO BRING UP. THE FIRST IS  
[00:57:43] SUPPORT FOR SMALL BUSINESSES,  
[00:57:46] PARTICULARLY OUR SMALL IMMIGRANT,  
[00:57:49] MINORITY OWNED BUSINESSES. THIS HAS  
[00:57:52] CONSISTENTLY BEEN SOMETHING THAT OUR  
[00:57:54] CONSTITUENTS IN TUKWILLA ARE VERY  
[00:57:56] CONCERNED ABOUT. AND IT WOULD BE GREAT  
[00:57:59] TO SEE A PARTNERSHIP BETWEEN THE PORT  
[00:58:01] AND THE CITY OF TUKWILLA IN THIS EFFORT.  
[00:58:06] I DO WANT TO SPECIFICALLY CALL OUT AND  
[00:58:10] SOMETHING THAT I SAW IN ONE OF YOUR  
[00:58:12] NEWSLETTERS ABOUT A POSSIBLE SOUTH KING  
[00:58:16] PUBLIC MARKET. I THINK THAT THE CITY OF  
[00:58:19] TUKWILLA WOULD BE A GREAT LOCATION FOR  
[00:58:21] THAT. THERE IT IS. SHE AGREES.  
[00:58:25] SECOND, ENVIRONMENTAL JUSTICE. THE  
[00:58:28] DUWAMISH RIVER RUNS THROUGHOUT THE CITY  
[00:58:30] OF TUKWILLA, AND I JUST CAN'T EMPHASIZE  
[00:58:33] HOW IMPORTANT IT IS TO KEEP THE DUWAMISH  
[00:58:36] RIVER CLEAN. THE CITY OF TUKWILLA IS  
[00:58:38] JOINED WITH OTHER CITIES IN AN EFFORT  
[00:58:40] CALLED GREEN THE GREEN OR GREEN THE  
[00:58:43] GREEN THE GREEN RIVER. AND IT'S AN  
[00:58:45] IMPORTANT INITIATIVE THAT HAS REALLY  
[00:58:47] MADE TUKWILLA A BETTER CITY FOR THE  
[00:58:50] PEOPLE AND THE LIVING, ANIMALS AND  
[00:58:53] HABITAT. LASTLY, WORKFORCE DEVELOPMENT  
[00:58:58] FOR OUR YOUTH IS AN IMPORTANT  
[00:59:01] INITIATIVE. I THINK I'VE SEEN THAT IN  
[00:59:02] COMMISSIONER HAMDY'S NEWSLETTER AND  
[00:59:06] ALSO THE IDEA OF SUPPORTING OUR RIDE  
[00:59:08] SHARE DRIVERS. THERE WAS A PROPOSAL

[00:59:11] RECENTLY OR BEFORE THE PANDEMIC TO PUT A  
[00:59:16] SUPPORT CENTER FOR OUR RIDESHARE  
[00:59:18] DRIVERS, AND I WOULD REALLY LOVE TO SEE  
[00:59:21] OR EVEN JUST HAVE US DISCUSS SOMETHING  
[00:59:23] AROUND THAT, BECAUSE I KNOW THAT MANY  
[00:59:26] PEOPLE IN TUKWILLA HAVE THAT AS THEIR  
[00:59:29] LIVELIHOOD, AND I JUST THINK IT'S A  
[00:59:31] GREAT OPPORTUNITY. SO I WOULD LOVE TO  
[00:59:34] CONTINUE THESE CONVERSATIONS WITH YOU  
[00:59:37] ALL, AND HAPPY NEW YEAR AND  
[00:59:39] CONGRATULATIONS. THANK YOU. THANK YOU SO  
[00:59:41] MUCH, COUNCIL, AND I APPRECIATE YOU  
[00:59:42] COMING DOWN. ALL RIGHT, WE WILL NOW  
[00:59:45] ROTATE BACK TO VIRTUAL COMMENT. OUR NEXT  
[00:59:48] VIRTUAL COMMENT SIGNED  
[00:59:52] UP IS LIZ JOHNSON FROM VISIT SEATTLE.  
[00:59:54] LIZ, CAN YOU HEAR ME? HELLO.  
[00:59:57] YES, I CAN. THANK YOU SO MUCH FOR HAVING  
[01:00:00] ME TODAY, COMMISSIONERS AND GUESTS.  
[01:00:03] I'M HERE ON BEHALF OF THE PORT OF  
[01:00:05] SEATTLE TOURISM DEPARTMENT. LIZ, COULD  
[01:00:07] YOU JUST REALLY QUICKLY STATE YOUR NAME,  
[01:00:09] FULL NAME AND THE TOPIC REAL QUICK?  
[01:00:10] THANKS. OF COURSE. SORRY ABOUT THAT. MY  
[01:00:13] NAME IS LIZ JOHNSON AND I'M THE DIRECTOR  
[01:00:15] OF INTERNATIONAL TOURISM AT VISIT  
[01:00:17] SEATTLE AND I'M HERE TODAY TO ADDRESS  
[01:00:21] THE TOURISM DEVELOPMENT BRIEFING ON  
[01:00:23] BEHALF OF THE PORT OF SEATTLE TOURISM  
[01:00:25] DEPARTMENT. AND I WOULD LIKE TO SPEAK TO  
[01:00:28] OUR PARTNERSHIP AND THE DEVELOPING  
[01:00:30] RELATIONSHIP BETWEEN OUR TWO  
[01:00:32] ORGANIZATIONS. WE ALL KNOW THAT TOURISM  
[01:00:34] IS A VERY POWERFUL ECONOMIC DRIVER IN  
[01:00:36] THE CITY. IN 2019, 41.9 MILLION VISITORS  
[01:00:40] CONTRIBUTED \$8.1 BILLION TO THE LOCAL  
[01:00:43] ECONOMY, AND IN 2021, THE YEAR FOR WHICH  
[01:00:46] WE HAVE THE MOST RECENT DATA, THAT  
[01:00:48] CONTRIBUTION WAS 5.6 BILLION FROM 27.5  
[01:00:52] MILLION VISITORS. SO THIS IS OBVIOUSLY  
[01:00:54] AN INCREASE OVER THE TWO YEARS BEFORE  
[01:00:56] THAT, AND 2022 WAS EVEN BETTER. I LOOK  
[01:00:59] FORWARD TO THOSE NUMBERS, BUT WE'RE  
[01:01:01] STILL IN A VERY EARLY STAGE OF RECOVERY,  
[01:01:03] AND THAT RECOVERY IS TENTATIVE,  
[01:01:06] SPECIFIC TO OUR INTERNATIONAL MARKETS.  
[01:01:08] THE PORT TOURISM TEAM AND VISIT SEATTLE  
[01:01:11] HAVE LONG RECOGNIZED THE IMPORTANCE OF  
[01:01:13] INTERNATIONAL VISITORS AND WHOM WE KNOW  
[01:01:16] STAY LONGER AND SPEND MORE THAN OUR  
[01:01:18] AVERAGE DOMESTIC VISITOR. WE HAVE  
[01:01:21] PARTNERED IN THE PAST ON COOPERATIVE  
[01:01:22] EFFORTS, BUT HAVE OFTEN RUN PARALLEL TO  
[01:01:25] ONE ANOTHER IN OVERSEAS MARKETS,  
[01:01:27] SHARING SIMILAR MESSAGES FROM TWO  
[01:01:29] DIFFERENT SOURCES, TALKING TO THE EXACT  
[01:01:31] SAME AUDIENCES AS THE WORLD REOPENS. WE  
[01:01:35] AS A DESTINATION ARE COMPETING NOT ONLY  
[01:01:37] WITH OTHER DESTINATIONS WITHIN THE  
[01:01:39] UNITED STATES, BUT FROM AROUND THE  
[01:01:41] WORLD, AND MANY OF THOSE DESTINATION  
[01:01:43] ORGANIZATIONS HAVE MUCH LARGER BUDGETS  
[01:01:46] THAN EITHER OF US WILL EVER HAVE. THERE



[01:01:48] IS A POWER IN POOLING OUR RESOURCES TO  
[01:01:50] AMPLIFY OUR MESSAGE TO TRADE, MEDIA AND  
[01:01:52] CONSUMERS, AND WE'VE RECENTLY TAKEN  
[01:01:54] STEPS FORWARD TO FORCE THAT UNIFIED  
[01:01:58] FRONT. WE'RE CURRENTLY IN RFP PROCESS  
[01:02:00] FOR JOINT REPRESENTATION IN AUSTRALIA  
[01:02:02] AND NEW ZEALAND IN CONJUNCTION WITH THE  
[01:02:04] STATE OF WASHINGTON TOURISM AND ARE  
[01:02:06] EXPLORING ADDITIONAL MARKETS IN WHICH WE  
[01:02:07] CAN COLLABORATE, INCLUDING JAPAN, SOUTH  
[01:02:10] KOREA, FRANCE, BENELUX, SCANDINAVIA,  
[01:02:13] ALL OF WHICH ARE HISTORICALLY IN OUR TOP  
[01:02:15] TEN. I'M VERY PLEASED WITH THE PROGRESS  
[01:02:17] AND THE PROFESSIONAL MANNER IN WHICH  
[01:02:19] WE'VE MOVED FORWARD SO FAR, AND I VERY  
[01:02:22] MUCH LOOK FORWARD TO FUTURE COOPERATION  
[01:02:24] THAT BENEFITS OUR CITY AND OUR REGION.  
[01:02:26] THANK YOU. THANK YOU SO MUCH, LIZ, FOR  
[01:02:29] YOUR REMARKS. GOING BACK TO IN PERSON,  
[01:02:33] WE HAVE COVID BLANFORD. DAVID,  
[01:02:36] PLEASE COME UP TO THE PODIUM. STATE YOUR  
[01:02:39] FULL NAME OF THE RECORD AND THE TOPIC  
[01:02:41] RELATED CONDUCT REPORT. THANKS. GOOD  
[01:02:43] AFTERNOON, COMMISSIONERS. DAVID  
[01:02:45] BLANFORD. I'M EXECUTIVE DIRECTOR OF  
[01:02:46] STATE OF WASHINGTON TOURISM, AND I'M  
[01:02:50] HERE TODAY TO TALK ABOUT TOURISM  
[01:02:51] DEVELOPMENT AS WELL. FIRST.  
[01:02:54] CONGRATULATIONS, PRESIDENT CHO AND  
[01:02:56] OFFICERS. VERY EXCITING. SECOND, THIS IS  
[01:02:59] THE PERFECT JUNCTURE TO SAY THANK YOU.  
[01:03:01] THANK YOU FOR YOUR ONGOING SUPPORT AND  
[01:03:02] LEADERSHIP THROUGHOUT THE YEARS IN  
[01:03:04] TOURISM DEVELOPMENT. WE WOULD SIMPLY NOT  
[01:03:06] BE WHERE WE ARE AS A DESTINATION IF IT  
[01:03:09] WEREN'T FOR THAT. I WOULD ESPECIALLY  
[01:03:12] LIKE TO CALL OUT COMMISSIONER FELLEMAN  
[01:03:14] FOR YOUR LEADERSHIP AND INSPIRATION WITH  
[01:03:16] RESPONSIBLE TRAVEL AND TOURISM  
[01:03:18] DEVELOPMENT. COMMISSIONER HASEGAWA FOR  
[01:03:20] ELEVATING THESE EFFORTS, ESPECIALLY IN  
[01:03:22] THE LAST YEAR. AND EXECUTIVE DIRECTOR  
[01:03:25] METRUCK, THANKS FOR YOUR ONGOING SUPPORT  
[01:03:27] AND THE SUPPORT OF YOUR TEAM, WHICH IS  
[01:03:29] SO MEANINGFUL TO US. WE WORK WITH THEM  
[01:03:30] EVERY DAY. I'D CALL OUT ESPECIALLY DAVE  
[01:03:33] MCFADDEN FOR AYE. UNDERSTANDING OF THE  
[01:03:36] SHARED STATEWIDE FOOTPRINT,  
[01:03:39] COMMITMENT TO ECONOMIC DEVELOPMENT,  
[01:03:42] COMMITMENT TO DIVERSITY, EQUITY AND  
[01:03:44] INCLUSION. AND THE NEW KID ON THE BLOCK,  
[01:03:47] NICK LEONTI, DIRECTOR OF TOURISM, WHO  
[01:03:49] HAS JUST BEEN FANTASTIC IN THE PAST SIX  
[01:03:51] MONTHS, HAS IMMEDIATELY JOINED OUR  
[01:03:53] STATEWIDE TEAM. HE BRINGS GLOBAL  
[01:03:56] UNDERSTANDING AND KNOWLEDGE OF TOURISM  
[01:03:58] AND WE'RE SO GRATEFUL FOR THAT SUPPORT.  
[01:04:00] SO THANK YOU. THANK YOU SO MUCH.  
[01:04:05] ALL RIGHT, OUR LAST BUT CERTAINLY NOT  
[01:04:08] LEAST SPEAKER IS VIRTUAL AND IT IS AMY  
[01:04:11] NESSLER. AMY, CAN YOU HEAR ME?  
[01:04:14] YES. EXCELLENT. THANK YOU SO MUCH FOR  
[01:04:16] BEING HERE. IF YOU COULD JUST STATE YOUR

[01:04:17] FULL NAME AND THE TOPIC RELATED TO THE  
[01:04:19] CONDUCT OF THE PORT FOR US AND YOU HAVE  
[01:04:20] TWO MINUTES. THANK YOU. YES,  
[01:04:24] I'M AMY NESSLER. I AM SPEAKING IN  
[01:04:27] SUPPORT OF THE TOURISM MARKETING SUPPORT  
[01:04:29] PROGRAM IN THE PORT OF SEATTLE. I AM THE  
[01:04:33] COMMUNICATIONS AND STEWARDSHIP MANAGER  
[01:04:35] FOR THE SAN JUAN ISLANDS SISTERS BUREAU.  
[01:04:38] AND RECEIVING GRANTS FROM THE PORT HAS  
[01:04:40] ALLOWED OUR SMALL DESTINATION TO AMPLIFY  
[01:04:43] OUR REACH AMONG A DIVERSITY OF AUDIENCES  
[01:04:46] AS WE SEEK TO ADDRESS EQUITY OF ACCESS  
[01:04:49] IN THE ISLANDS AND HELP SPREAD THE  
[01:04:52] MESSAGE OF WHAT IT MEANS TO BE A  
[01:04:53] RESPONSIBLE TRAVELER IN THE SAN JUAN.  
[01:04:56] THROUGH THESE GRANTS, WE'VE PRODUCED TV  
[01:04:59] EPISODES IN BOTH ENGLISH AND SPANISH AND  
[01:05:02] HOSTED CONTENT CREATORS AFFILIATED WITH  
[01:05:04] THE BLACK TRAVEL ALLIANCE, ALL OF WHICH  
[01:05:07] INCLUDED MESSAGES ABOUT LEAD, NO TRACE,  
[01:05:09] AND OTHER STEWARDSHIP ETHICS. SO I HOPE  
[01:05:12] YOU WILL CONTINUE TO FUND THE TOURISM  
[01:05:14] MARKETING SUPPORT PROGRAM. THANK YOU.  
[01:05:17] EXCELLENT. THANK YOU SO MUCH. SO THAT  
[01:05:20] CONCLUDES OUR SIGN UPS TODAY. IS THERE  
[01:05:22] ANYONE ELSE PRESENT ON THE TEAM'S CALL  
[01:05:24] OR PRESENT IN THE ROOM TODAY WHO DIDN'T  
[01:05:26] SIGN UP, WHO WISHES TO ADDRESS THE  
[01:05:27] COMMISSION? IF SO, PLEASE STATE AND  
[01:05:29] SPELL YOUR NAME AND STATE THE TOPIC  
[01:05:30] RELATED TO THE CONDUCT OF THE PORT YOU  
[01:05:32] WISH TO SPEAK ABOUT FOR THE RECORD.  
[01:05:35] ALL RIGHT. SEEING NONE. AT THIS TIME,  
[01:05:37] I'LL ASK THE CLERK TO PLEASE GIVE A  
[01:05:39] SYNOPSIS OF ANY WRITTEN COMMENTS  
[01:05:40] RECEIVED. THANK YOU, MR.  
[01:05:44] COMMISSION PRESIDENT. MEMBERS OF THE  
[01:05:47] COMMISSION, EXECUTIVE DIRECTOR METRUCK.  
[01:05:48] WE HAVE RECEIVED ACTUALLY, SEVEN. WE HAD  
[01:05:51] ONE WRITTEN COMMENT COME IN AFTER THE  
[01:05:53] DEADLINE. SO THE SIX THAT I'LL SUMMARIZE  
[01:05:55] FOR YOU HERE TODAY HAVE BEEN PREVIOUSLY  
[01:05:57] DISTRIBUTED ALONG WITH THAT 7TH AND WILL  
[01:05:59] BECOME PART OF THE PUBLIC RECORD FOR  
[01:06:01] THIS MEETING TODAY. BEGINNING WITH JOE  
[01:06:03] KENSLER, WHO WRITES REGARDING SPEECH  
[01:06:06] USED DURING ALEX ZIMMERMAN'S PUBLIC  
[01:06:08] COMMENT. SOUND TRANSIT HAS DEVELOPED  
[01:06:11] TOOLS AT AYE. URGING TO DEAL WITH SUCH  
[01:06:14] COMMENTS, AND HE URGES FOR A NO TRESPASS  
[01:06:16] ORDER AGAINST ALEX ZIMMERMAN. LAURA  
[01:06:19] GIBBONS WRITES THAT SHE SEES A CONFLICT  
[01:06:21] BETWEEN THE 2022 AVIATION FEDERAL  
[01:06:24] PRIORITIES AND ADDRESSING COMMUNITY  
[01:06:26] IMPACT. THE ONLY EFFECTIVE WAY TO  
[01:06:28] MITIGATE CLIMATE CHANGE IS TO REDUCE  
[01:06:29] FLYING. ALEX FAYE WRITES THAT SHE IS  
[01:06:33] CONCERNED WITH THE PORT'S PLAN TO EXPAND  
[01:06:34] AIRPORT OPERATIONS AND INTERNATIONAL  
[01:06:37] TRAVEL, STATING THE KEY TO FIGHTING  
[01:06:39] CLIMATE CHANGE IS TO REDUCE THE NUMBER  
[01:06:41] OF FLIGHTS AND CRUISES TAKEN. IRIS  
[01:06:44] ANTMAN WRITES REGARDING THE HARMS OF

[01:06:46] CRUISING AND THE CLIMATE CRISIS, SHE  
[01:06:48] STATES THE CLEAN SHIPPING ACT INTRODUCED  
[01:06:51] BY REPRESENTATIVE LOEWENTHAL OF  
[01:06:53] CALIFORNIA, IS A MOVE IN THE RIGHT  
[01:06:55] DIRECTION. PEGGY PRINCE WRITES THAT  
[01:06:57] SPENDING MILLIONS OF DOLLARS ON SHORE  
[01:06:59] POWER AT PERIOD 66 IS JUST MAKING A BAD  
[01:07:02] SITUATION A LITTLE LESS BAD, AND URGES  
[01:07:05] THE PORT TO EXAMINE OTHER WAYS TO REDUCE  
[01:07:07] AND EVENTUALLY ELIMINATE THE MULTIPLE  
[01:07:10] HARMS OF CREWS. AND CONCLUDING WITH  
[01:07:12] STACY AYES, WHO WRITES TO ENCOURAGE THE  
[01:07:14] PORT OF SEATTLE TO ADD THE CLEAN  
[01:07:15] SHIPPING ACT TO ITS LEGISLATIVE  
[01:07:17] PRIORITIES. AND THAT CONCLUDES THE  
[01:07:19] WRITTEN COMMENTS TODAY. EXCELLENT.  
[01:07:21] THANK YOU SO MUCH. HEARING NO FURTHER  
[01:07:23] PUBLIC TESTIMONY, WE'LL MOVE TO THE  
[01:07:25] CONSENT AGENDA. ITEM EIGHT. ITEMS ON THE  
[01:07:29] CONSENT AGENDA ARE CONSIDERED ROUTINE  
[01:07:30] AND WILL BE ADOPTED BY ONE MOTION.  
[01:07:32] ITEMS REMOVED FROM THE CONSENT AGENDA  
[01:07:34] WILL BE CONSIDERED SEPARATELY  
[01:07:35] IMMEDIATELY AFTER ADOPTION OF THE  
[01:07:37] REMAINING CONSENT AGENDA ITEMS AT THIS  
[01:07:40] TIME, THE CHAIR WILL ENTERTAIN A MOTION  
[01:07:42] TO APPROVE THE CONSENT AGENDA COVERING  
[01:07:44] ITEMS EIGHT A, EIGHT B-C-A-E-A-F-G  
[01:07:51] AND EIGHT H.  
[01:07:54] SO MOVED. SECOND. THE MOTION WAS MADE  
[01:07:57] AND SECONDED. COMMISSIONERS, PLEASE SAY  
[01:08:00] AYES OR NAY WHEN YOUR NAME IS CALLED,  
[01:08:02] BEGINNING WITH COMMISSIONER CHO AYE.  
[01:08:05] THANK YOU, COMMISSIONER. FELLEMAN. AYE.  
[01:08:08] THANK YOU. COMMISSIONER HASEGAWA. AYE.  
[01:08:10] THANK YOU. COMMISSIONER MOHAMMED AYES.  
[01:08:13] THANK YOU. COMMISSIONER CALKINS AYE.  
[01:08:15] THANK YOU. FIVE AYES, ZERO NAYS FOR THIS  
[01:08:17] ITEM. EXCELLENT. THE MOTION PASSES.  
[01:08:19] WE'LL NOW TAKE UP ITEM 8D. CLERK,  
[01:08:22] PLEASE READ THE ITEM INTO THE RECORD.  
[01:08:24] WE'LL THEN HEAR FROM EXECUTIVE DIRECTOR  
[01:08:25] METRUCK TO INTRODUCE THE ITEM.  
[01:08:27] COMMISSIONER FELLEMAN PULLED THE ITEM AND  
[01:08:28] HE WILL BE FIRST TO ADDRESS IT. THANK  
[01:08:30] YOU. THANK YOU. THIS IS AGENDA ITEM 8D,  
[01:08:33] ADOPTION OF THE 2023 LOCAL, REGIONAL AND  
[01:08:36] COMMUNITY ENGAGEMENT POLICY PRIORITIES.  
[01:08:39] COMMISSIONER, YOU RECEIVED A BRIEFING ON  
[01:08:41] THIS ITEM AT OUR LAST MEETING. UNDER  
[01:08:43] YOUR LEADERSHIP, THE PORT HAS AMBITIOUS  
[01:08:45] POLICY AND GOVERNMENT RELATIONS GOALS  
[01:08:48] AND PRIORITIES, ENGAGING WITH OUR LOCAL  
[01:08:49] AND REGIONAL PARTNERS HELPS MAKES THESE  
[01:08:51] GOALS AND PRIORITIES POSSIBLE. OUR  
[01:08:54] PRESENTERS TO ANSWER QUESTIONS THIS  
[01:08:56] AFTERNOON ARE SABRINA BOLIU, REGIONAL  
[01:08:59] GOVERNMENT RELATIONS MANAGER AND ALSO  
[01:09:02] DAVID KAPLAN, LOCAL GOVERNMENT RELATIONS  
[01:09:04] MANAGER, BOTH FROM EXTERNAL RELATIONS.  
[01:09:07] EXCELLENT. COMMISSIONER FELLEMAN, WOULD  
[01:09:08] YOU LIKE TO MAKE A MOTION AND THEN YOU  
[01:09:11] CAN HAVE THE FLOOR AFTER WE CONSIDER THE

[01:09:14] ITEM. SO I MOVE THAT  
[01:09:18] WE HAVE THIS DISCUSSION OVER ITEM 8D.  
[01:09:20] I'LL SECOND. SORRY.  
[01:09:24] THE FLOOR IS YOURS. GO AHEAD. THANK YOU.  
[01:09:26] AND THANK YOU FOR ALL THE WORK YOU PUT  
[01:09:28] INTO THIS. THIS IS A LARGE LIST OF  
[01:09:30] ACTIVITIES THAT REFLECT THE DIVERSE OF  
[01:09:33] ISSUES THAT THE PORT TAKES ON. THIS, IN  
[01:09:35] ADDITION TO THE FEDERAL REVIEW THAT WE  
[01:09:37] HAVE, IS QUITE THE LONGITUDE LIST THAT  
[01:09:39] I'M PROUD TO BE PART OF, SOME SMALL PART  
[01:09:40] OF. AND ONE OF THE THINGS THAT I'VE  
[01:09:43] NOTICED AND IT OCCURRED THIS YEAR WITH  
[01:09:45] REGARDS TO THE DEVELOPMENT OF THE  
[01:09:47] AGENDA, THE LEGISLATIVE AGENDA FOR THE  
[01:09:49] SEAPORT ALLIANCE, THAT WE  
[01:09:53] GET BRIEFED ON IT AND THERE'S A STRAW  
[01:09:56] HORSE WE BEGIN WITH, WE GET BRIEFED ON  
[01:09:58] IT AND WE PROVIDE FEEDBACK. AND THEN FOR  
[01:10:01] THIS TO SHOW BACK UP IN CONSENT DOESN'T  
[01:10:03] ALLOW FOR THE CONVERSATION TO TALK ABOUT  
[01:10:06] HOW THOSE COMMENTS THAT YOU RECEIVED ARE  
[01:10:09] ADEQUATELY REFLECTED OR IF SOME OTHER  
[01:10:11] BRILLIANT IDEAS COME TO OUR MIND IN THE  
[01:10:13] INTERIM. SO I WAS JUST KIND OF GIVEN,  
[01:10:17] REALLY, THE IMPORTANCE OF THE ROLE  
[01:10:21] OF COMMISSIONERS IN OUR INTERACTION WITH  
[01:10:24] THE PUBLIC, THE LOCAL COMMUNITY  
[01:10:25] INTERACTIONS, THAT I JUST SEE THAT THE  
[01:10:27] OPPORTUNITY TO HAVE FURTHER CONVERSATION  
[01:10:29] ABOUT HOW COMPREHENSIVE, EVEN THOUGH  
[01:10:32] THIS LIST IS LARGE, AS I SAID, HOW IT IS  
[01:10:36] ARTICULATED, AND WHETHER THERE ARE NOT  
[01:10:38] SOME THINGS THAT COULD ALSO BE INCLUDED.  
[01:10:40] SO THAT'S WHY I WANTED TO TAKE THIS  
[01:10:41] OPPORTUNITY. THANK YOU, COMMISSIONER.  
[01:10:44] WE TOOK A DIFFERENT APPROACH, IF YOU  
[01:10:46] RECALL, WHEN WE DID OUR BRIEFING. AND  
[01:10:49] INSTEAD OF THE MORE GLOBAL  
[01:10:53] LAUNDRY LIST OF PRIORITIES THAT WE'VE  
[01:10:56] MANAGED TO COMPILE IN THE PAST, WE'VE  
[01:10:59] TAKEN EVERYTHING BACK TO OUR GUIDING  
[01:11:01] PRINCIPLES, WHICH IS THE CENTURY AGENDA,  
[01:11:04] AND TIED BACK THOSE THINGS THAT  
[01:11:07] THE COMMISSION IDENTIFIED IN YOUR  
[01:11:09] RETREAT EARLIER LAST YEAR AND ALSO  
[01:11:12] DURING YOUR BUDGET RETREAT HAD  
[01:11:15] IDENTIFIED. WE BROUGHT THOSE IN ALONG  
[01:11:17] WITH SOME OF THE OTHER LARGE ITEMS THAT  
[01:11:19] HAVE BEEN STANDING FOR A WHILE,  
[01:11:21] INCORPORATED THOSE, AND THEN MET  
[01:11:24] INDIVIDUALLY WITH THE COMMISSIONER CHO  
[01:11:26] HAVE A CONVERSATION ABOUT MAKING SURE  
[01:11:28] THAT YOUR PRIORITIES WERE INCLUDED.  
[01:11:31] WE THEN BRIEFED THAT AT THE COMMISSION  
[01:11:33] MEETING, AND WE'VE INCORPORATED THE  
[01:11:36] LITTLE FEEDBACK THAT WE DID RECEIVE AT  
[01:11:38] THAT MEETING INTO THE DOCUMENT THAT YOU  
[01:11:40] HAVE TODAY. WELL, THANK YOU. AND FOR THE  
[01:11:43] FIVE MEMBERS OF THE PUBLIC THAT MIGHT BE  
[01:11:44] LISTENING, IT WOULD BE GREAT TO GIVE  
[01:11:46] THEM AN OPPORTUNITY TO HEAR HOW  
[01:11:48] RESPONSIVE WE ARE,

[01:11:51] TO SEE HOW WE ARE INTENDING TO REVIEW OR  
[01:11:54] IMPACT OUR INTERACTIONS, HOW WE SPEND  
[01:11:57] OUR RESOURCES. AND SO I JUST HAD  
[01:12:00] A FEW COMMENTS, AND I DON'T KNOW WHETHER  
[01:12:01] MY COLLEAGUES HAVE HAD A CHANCE TO DIG  
[01:12:03] INTO THIS. LIKE I SAID, QUITE A  
[01:12:05] COMPREHENSIVE LIST. I'M NOT SUGGESTING  
[01:12:07] THAT OTHERWISE. BUT TWO THINGS IN  
[01:12:10] PARTICULAR I WOULD LIKE TO COMMENT  
[01:12:13] ON THIS. OF COURSE, WE CAN ALWAYS  
[01:12:15] NICKPICK AND I'M GOING TO SPARE YOU WITH  
[01:12:17] THAT. AND I ACTUALLY TRIED TO PUT IN  
[01:12:19] WRITING WHAT I'M GOING TO TRY TO SAY.  
[01:12:20] IT'S KIND OF DIFFICULT TO TEXT EDIT IN  
[01:12:23] PUBLIC ON THE FLY, SO PENS DOWN.  
[01:12:28] ALL RIGHT. ONE OF THE THINGS AND I THINK  
[01:12:31] VERY MUCH APPROPRIATE TO THE  
[01:12:32] CONVERSATION WE'RE HAVING TODAY ABOUT  
[01:12:33] TOURISM WHEN REVIEWING THE  
[01:12:37] LANGUAGE THAT WE HAVE ON MAKING  
[01:12:42] THE PORT, THE LANGUAGES AS  
[01:12:45] A LEADING TOURISM DESTINATION AND  
[01:12:48] BUSINESS GATEWAY, WE SPEAK TO  
[01:12:52] REALLY THE OPERATION OF THE AIRPORT AND  
[01:12:56] THAT IS ONE OF THE PRIMARY VEHICLES WE  
[01:12:59] USE TO PROMOTE TOURISM. BUT CERTAINLY  
[01:13:02] THIS IS A VERY, SHALL WE SAY,  
[01:13:05] PROXIMAL MECHANICAL PART OF IT. WE SPEND  
[01:13:08] ALL WE JUST HEAR ABOUT ALL THIS  
[01:13:11] DEVELOPMENT OF PROGRAMMING AND  
[01:13:13] PROMOTIONAL WORK AND THIS LATEST  
[01:13:16] DEVELOPMENT WE'RE TALKING ABOUT IN  
[01:13:18] ECOLOGICALLY BASED TOURISM. SO I JUST  
[01:13:21] THOUGHT THAT GIVEN HOW MUCH EMPHASIS  
[01:13:24] WE'RE PUTTING ON THIS AND RESOURCES  
[01:13:25] EXPENDED ON IT, THAT SOMETHING MORE THAN  
[01:13:27] JUST THE AIRPORT WOULD BE APPROPRIATE.  
[01:13:31] SO IF I COULD JUST READ ONE SENTENCE  
[01:13:34] THAT I PUT OVER AND WE CAN TEXT EDIT AT  
[01:13:37] ANOTHER TIME. TO CONTINUE TO COLLABORATE  
[01:13:40] WITH VISIT SEATTLE AND WASHINGTON STATE  
[01:13:42] TOURISM TO PROMOTE VISITORS TO THE STATE  
[01:13:45] AND TO EXPERIENCE ITS NATURAL ASSETS  
[01:13:48] WHILE MINIMIZING CULTURAL AND ECOLOGICAL  
[01:13:50] IMPACTS. THAT'S A SENTENCE THAT I  
[01:13:54] THINK TALKS ABOUT TOURISM PROMOTION IN  
[01:13:57] ADDITION TO THE PHYSICAL PROCESS OF HOW  
[01:13:59] YOU GET PEOPLE TO AND FRO.  
[01:14:03] I DON'T KNOW. DO YOU REALLY NEED TO MAKE  
[01:14:05] A MOTION TO WHETHER WE CAN ACCEPT THAT  
[01:14:07] AS A PROBABLY THAT'S WHAT WE HAVE TO DO,  
[01:14:09] RIGHT? YES. I WOULD SUGGEST I MEAN,  
[01:14:14] DO YOU FEEL LIKE WHAT COMMISSIONER  
[01:14:16] FELLEMAN IS SUGGESTING IS ENCOMPASSED IN  
[01:14:19] THE GUIDING PRINCIPLES AND THE CURRENT  
[01:14:20] WORK PLAN IS I GUESS THE QUESTION I  
[01:14:21] WOULD ASK YOU, DAVE AND SABRINA? YES.  
[01:14:25] IT'S IN KEEPING WITH IT AS WITH  
[01:14:27] EVERYTHING WHEN WE WENT THROUGH THIS  
[01:14:29] PROCESS, THERE ARE SOME THINGS THAT CAN  
[01:14:30] FALL WITHIN MULTIPLE CATEGORIES. IN SOME  
[01:14:33] CASES, FOR EXAMPLE, WE HAD MADE THE  
[01:14:36] ADJUSTMENT TO MAKE SURE THAT HELPING

[01:14:38] LEAD ON DEVELOPMENT OF A GREEN CORRIDOR  
[01:14:39] FOR CRUISE SHOWED UP IN BOTH THE  
[01:14:41] ENVIRONMENTAL AND IN THE RESPONSIBLE  
[01:14:45] ECONOMIC DEVELOPMENT.  
[01:14:51] IT'S UP TO COMMISSION TO DECIDE WHAT  
[01:14:52] AMENDMENTS YOU WANT TO MAKE, BUT  
[01:14:54] OBVIOUSLY IT'S IN KEEPING WITH THE  
[01:14:56] INTENT OF THE GOALS THAT ARE SET OUT IN  
[01:14:59] THE CENTURY AGENDA. YEAH.  
[01:15:03] WELL, SUGGEST I THINK THAT THIS HAS  
[01:15:06] COVERED COMMISSIONER FELLEMAN AND IT FEELS  
[01:15:08] LIKE IT WAS GOING A LITTLE TOO DEEP  
[01:15:10] BECAUSE YOU'RE CALLING OUT ORGANIZATIONS  
[01:15:11] LIKE VISIT SEATTLE AND WHATNOT. SO I THINK  
[01:15:14] THIS DISCUSSION MIGHT SUFFICE AS BEING  
[01:15:18] ON THE RECORD. I HUMBLY  
[01:15:23] DISAGREE. WHILE THE WORDS OF THE NAMES  
[01:15:25] OF THE ORGANIZATIONS MAY BE CONSIDERED  
[01:15:28] TOO SPECIFIC, IT IS SPECIFICALLY WHAT WE  
[01:15:30] ARE DOING THIS COMING YEAR. SURE. AND TO  
[01:15:33] HAVE THE PORT OF SEATTLE'S PROMOTION  
[01:15:37] OR INVESTMENT IN TOURISM BEING REDUCED  
[01:15:40] TO THAT OF COMMUNICATING TO THE  
[01:15:42] COMMUNITY ABOUT SAMP, WHICH WE NOW KNOW  
[01:15:44] IS SIGNIFICANTLY DELAYED OR NEAR TERM  
[01:15:47] PROJECTS AND THE EFFICIENCY OF THE  
[01:15:50] AIRPORT. TO ME, THAT'S NOT WHAT WE'RE  
[01:15:54] DOING ABOUT TOURISM. THAT'S WHAT WE'RE  
[01:15:55] DOING ABOUT THE FUNCTIONING OF AN  
[01:15:57] AIRPORT. I JUST THINK WHILE  
[01:16:01] WHAT I'M SUGGESTING, AS WE HEARD, IS  
[01:16:04] COMPLETELY CONSISTENT WITH OUR MISSION  
[01:16:06] AND ALL THAT, IT'S JUST NOT ARTICULATED  
[01:16:09] AS ONE OF THE THINGS THAT WE ARE  
[01:16:10] ACTIVELY DOING THIS YEAR. OKAY, IF YOU  
[01:16:13] WOULD PREFER BEING NOT SAYING VISIT  
[01:16:15] SEATTLE AND WATCH THE STATE TOURISM,  
[01:16:16] EVEN THOUGH THEY ARE OUR PARTNER  
[01:16:17] ORGANIZATIONS, WE CAN JUST SAY TO  
[01:16:20] COLLABORATE WITH PARTNER ORGANIZATIONS  
[01:16:22] TO PROMOTE VISITORS TO WASHINGTON STATE.  
[01:16:24] YEAH, I WOULD ACCEPT THAT. DO WE HAVE A  
[01:16:26] SECOND TO THAT AMENDMENT? HANG ON A  
[01:16:28] MINUTE FOR ME. CAN I GET YOU TO RESTATE  
[01:16:31] YOUR AMENDMENT, PLEASE, MR.  
[01:16:33] COMMISSIONER? I THOUGHT WE WERE GOING TO  
[01:16:34] TRY AND OUTWARD SMITH BUT HERE IT GOES.  
[01:16:36] CONTINUE TO COLLABORATE WITH TOURISM  
[01:16:41] PARTNERS TO PROMOTE  
[01:16:44] VISITORS TO THE STATE AND TO EXPERIENCE  
[01:16:47] ITS NATURAL ASSETS WHILE MINIMIZING  
[01:16:50] CULTURAL AND ECOLOGICAL IMPACTS.  
[01:16:53] AND THEN TELL ME, WHERE WOULD YOU LIKE  
[01:16:55] THAT PLACED? THIS WOULD BE GOAL SIX,  
[01:16:57] OBJECTIVE 18.  
[01:17:03] WAIT. NO, I'M SORRY. GOAL TWO.  
[01:17:07] OBJECTIVE SIX.  
[01:17:13] OKAY, SO FOR CLARITY THROUGH THE  
[01:17:16] COMMISSIONER PRESIDENT TO COMMISSIONER  
[01:17:18] FELLEMAN, THE GOALS  
[01:17:21] ARE OUTLINED BY THE OBJECTIVES, I THINK,  
[01:17:23] OF THE CENTURY AGENDA. SO TO ADD  
[01:17:26] AN OBJECTIVE SIX, I'M NOT SURE THAT THAT

[01:17:28] WOULD GIVE. WE COULD LOOK FOR A BULLET  
[01:17:30] POINT UNDER ONE OF THE EXISTING  
[01:17:32] OBJECTIVES AND  
[01:17:39] STAFF IS SUGGESTING OBJECTIVE FOUR. I'M  
[01:17:43] TOTALLY GOOD WITH THAT.  
[01:17:46] YOU COULD ADD IT TO ANY BULLET. BUT IT  
[01:17:49] REALLY IS A TOURISM RELATED THING,  
[01:17:52] SO I WOULD THINK IT SHOULD BE WITHIN  
[01:17:54] GOAL TWO, PERSONALLY. OBJECTIVE FOUR.  
[01:17:56] SURE. OH, OBJECTIVE FOUR. MY SORRY. YES.  
[01:17:58] NOW I UNDERSTAND. OKAY. ALL RIGHT,  
[01:18:00] PERFECT. SO NOW WE HAVE THE AMENDMENT  
[01:18:02] STATED AND PLACED. MR. COMMISSION  
[01:18:04] PRESIDENT, YOU CAN MOVE TO YOUR SECOND.  
[01:18:06] CAN I GET A SECOND? 2ND. EXCELLENT. CAN  
[01:18:10] YOU CALL THE MOTION HAS BEEN MOVED AND  
[01:18:13] SECONDED FOR AN AMENDMENT. YES, CALL THE  
[01:18:16] ROLL. THANK YOU. YES, BEAR WITH ME.  
[01:18:24] AND FOR THE VOTE ON THAT AMENDMENT,  
[01:18:26] BEGINNING WITH COMMISSIONER CALKINS.  
[01:18:29] AYE. THANK YOU, COMMISSIONER FELLEMAN.  
[01:18:32] AYE. THANK YOU. COMMISSIONER HASEGAWA.  
[01:18:34] AYE. THANK YOU. COMMISSIONER MOHAMED.  
[01:18:37] AYE. THANK YOU. COMMISSIONER CHO.  
[01:18:39] AYE, THANK YOU. FIVE AYES IS ZERO NAYS  
[01:18:42] FOR THAT AMENDMENT. EXCELLENT, THANK YOU  
[01:18:43] VERY MUCH. THE AMENDMENT PASSES. ARE  
[01:18:46] THERE ANY OTHER QUESTIONS FOR STAFF AT  
[01:18:48] THE TIME FROM COMMISSIONERS ON THIS  
[01:18:49] ITEM?  
[01:18:53] LET'S GET COMMISSIONER HASEGAWA FIRST.  
[01:18:55] GO AHEAD. GIVEN THAT IT  
[01:18:58] IS HUMAN TRAFFICKING AWARENESS MONTH AND  
[01:19:00] THIS IS LOOKING DOWN OUR AGENDA FOR THE  
[01:19:04] COMING YEAR, I'M WONDERING IF HUMAN  
[01:19:08] TRAFFICKING EFFICACY LIVES ANYWHERE IN  
[01:19:11] THIS DOCUMENT. AND IF NOT, I WOULD  
[01:19:13] PROPOSE THAT WE INCORPORATE IT UNDER  
[01:19:15] GOAL FIVE, BECOMING A MODEL FOR EQUITY,  
[01:19:16] DIVERSITY, INCLUSION, AND PERHAPS IT  
[01:19:20] COULD LIVE UNDER OBJECTIVE 14. I'D LIKE  
[01:19:22] TO RAISE THAT THERE IS AN ACTIVE BILL  
[01:19:24] MAKING ITS WAY THROUGH THE LEGISLATURE  
[01:19:26] THAT WAS PRE FILED BY REPRESENTATIVE  
[01:19:28] TINA ORWELL THAT WOULD CREATE A  
[01:19:30] STATEWIDE SERVICE CENTER FOR  
[01:19:34] SUPPORTING ADULTS WITH LIVED EXPERIENCE  
[01:19:36] OF SEX TRAFFICKING. GREAT. YES. WE DO  
[01:19:40] NOT HAVE HUMAN TRAFFICKING SPECIFICALLY,  
[01:19:42] SO I THINK WE'D WELCOME THIS AMENDMENT.  
[01:19:45] I PROPOSE AN AMENDMENT INCORPORATING  
[01:19:47] HUMAN TRAFFICKING UNDER GOAL FIVE AND  
[01:19:50] OBJECTIVE 14. SECOND.  
[01:19:54] ALL RIGHT, CLERK HART, DID YOU GET THAT  
[01:19:56] OR DO YOU NEED ANYTHING REPEATED? NO, I  
[01:19:58] HAVE IT. THANK YOU. EXCELLENT. THANK  
[01:19:59] YOU. THE MOTION WAS MADE AND SECONDED.  
[01:20:01] WE'LL GO AHEAD TO THE ROLL CALL.  
[01:20:06] I'M SORRY. YEAH. OKAY. SO IF WE WANT  
[01:20:09] TO DO MORE THAN INCORPORATING HUMAN  
[01:20:11] TRAFFICKING YES, WE WOULD NEED SPECIFIC  
[01:20:13] LANGUAGE.  
[01:20:20] YEAH, SURPRISES. I'M JUST KIDDING.

[01:20:23] I THINK THE LANGUAGE WOULD BE SIMPLY TO  
[01:20:27] INCLUDE HUMAN TRAFFICKING AS A PRIORITY  
[01:20:29] FOR THE PORT, ANTI TRAFFICKING,  
[01:20:32] AND PROMOTING ACCESS TO SERVICES FOR  
[01:20:34] TRAFFICKING SURVIVORS. I'M SORRY,  
[01:20:36] PLEASE SAY THAT AGAIN. INCLUDING ANTI  
[01:20:40] TRAFFICKING EFFORTS AND PROMOTING ACCESS  
[01:20:43] TO SERVICES FOR HUMAN TRAFFICKING  
[01:20:45] SURVIVORS AS A LEGISLATIVE PRIORITY OF  
[01:20:48] THE PORT OF SEATTLE UNDER  
[01:20:51] GOAL FIVE, OBJECTIVE 14. AND THIS  
[01:20:55] IS ALL RECORDED, SO DON'T WORRY.  
[01:20:59] ALL RIGHT, THANK YOU FOR THAT AND THANK  
[01:21:01] YOU FOR THE PLACEMENT THROUGH THE  
[01:21:02] COMMISSION PRESIDENT. WOULD YOU LIKE ME  
[01:21:04] TO GO AHEAD AND CALL THE VOTE FOR THAT  
[01:21:06] AMENDMENT? THANK YOU. BEGINNING WITH  
[01:21:09] COMMISSIONER CALKINS? AYE. THANK YOU.  
[01:21:11] COMMISSIONER FELLEMAN. AYE. THANK YOU.  
[01:21:14] COMMISSIONER HASEGAWA. AYE. THANK YOU.  
[01:21:16] COMMISSIONER MOHAMMED AYE. THANK YOU.  
[01:21:19] AND COMMISSIONER CHUCK AYE. THANK YOU.  
[01:21:22] FIVE AYES, ZERO NAYS FOR THAT AMENDMENT.  
[01:21:24] EXCELLENT. THE AMENDMENT PASSES. ARE  
[01:21:26] THERE ANY OTHER QUESTIONS FOR STAFF AT  
[01:21:27] THIS TIME FROM COMMISSIONERS?  
[01:21:33] OKAY, REAL QUICK. ALL RIGHT, WELL, I  
[01:21:36] WOULD JUST LIKE TO ADD, LIKE, THREE  
[01:21:38] WORDS TO GOAL FIVE,  
[01:21:41] OBJECTIVE 14. WITH REGARDS  
[01:21:45] TO THE TRIBAL MOU OR MOA,  
[01:21:49] AND THAT'S THE SECOND BULLET POINT  
[01:21:51] THROUGH THE COMMISSION PRESIDENT. YES.  
[01:21:52] THANK YOU. SO I  
[01:21:56] WOULD LIKE TO INSERT THE WORD AND  
[01:21:58] IMPLEMENT THE WORDS FINALIZE AND  
[01:22:01] IMPLEMENT THE TRIBAL MEMORANDUM OF  
[01:22:04] AGREEMENTS AND THEN ADD WITH  
[01:22:07] THE MUCKLESHOOT AND SUQUAMISH TRIBES.  
[01:22:14] WE SUPPORT THAT. THANK YOU. IS THERE A  
[01:22:17] SECOND? SECOND.  
[01:22:21] EXCELLENT. ALL RIGHT, CLERK HART,  
[01:22:23] WHENEVER YOU'RE READY. THANK YOU.  
[01:22:26] FOR A VOTE ON THAT AMENDMENT BEGINNING  
[01:22:28] WITH COMMISSIONER CALKINS.  
[01:22:31] AYE. THANK YOU. COMMISSIONER FELLEMAN.  
[01:22:34] AYE. THANK YOU. COMMISSIONER HASEGAWA.  
[01:22:36] AYE. THANK YOU. COMMISSIONER MOHAMED.  
[01:22:39] THANK YOU. AND COMMISSIONER CHO.  
[01:22:41] EXCELLENT. AYE. THANK YOU. FIVE AYES  
[01:22:43] AND ZERO NAYS FOR THAT AMENDMENT. THANK  
[01:22:45] YOU VERY MUCH. THE MOTION PASS. THE  
[01:22:47] AMENDMENT PASSES. OKAY.  
[01:22:51] OH, DID YOU I'M SORRY. NO, NO, NO.  
[01:22:56] OKAY. SO WITH REGARDS TO OBJECTIVE 18,  
[01:22:59] THE THIRD BULLET, ADVOCATING FOR THE  
[01:23:01] LONG TERM HEALTH OF SEATAC PARK, I  
[01:23:04] CERTAINLY SUPPORT THIS LANGUAGE HERE.  
[01:23:06] AND I JUST WANT TO NOTE THAT IN ADDITION  
[01:23:08] TO ADVOCATING FOR THE HEALTH OF NORTH  
[01:23:10] SEATAC PARK AS CALLED FOR IN THIS  
[01:23:12] OBJECTIVE, I WANT TO NOTE THAT THE JAC,  
[01:23:15] WHICH IS A JOINT ADVISORY COMMITTEE



[01:23:17] COMPRISED OF TWO COMMISSIONERS FROM THE  
[01:23:18] PORT AND TWO FROM SEATAC CITY COUNCIL  
[01:23:21] WILL ALSO BE ADDRESSING THE LONG TERM  
[01:23:24] PROTECTION OF THE PARK FOR HUMAN USES AS  
[01:23:26] WELL AS ECOLOGICAL USES. SO I JUST WANT  
[01:23:29] TO CLARIFY THAT GREAT. THANK YOU.  
[01:23:30] ANYONE ELSE FOR THE COMMISSIONER?  
[01:23:34] ALL RIGHT, SEEING NO FURTHER DISCUSSION  
[01:23:36] FOR THIS ITEM, CLERK, PLEASE CALL THE  
[01:23:37] ROLL FOR THE VOTE. COMMISSIONER, PLEASE  
[01:23:40] SAY AYES OR NAY WHEN YOUR NAME IS CALLED  
[01:23:42] FOR THE MAIN MOTION AS AMENDED,  
[01:23:44] BEGINNING WITH COMMISSIONER CALKINS.  
[01:23:45] AYE. THANK YOU. COMMISSIONER FELLEMAN.  
[01:23:48] AYE. THANK YOU. COMMISSIONER HASEGAWA.  
[01:23:51] AYE. THANK YOU. COMMISSIONER MOHAMMED.  
[01:23:53] AYE. THANK YOU. AND COMMISSIONER CHO.  
[01:23:56] AYE. THANK YOU. FIVE AYES, ZERO NAYS  
[01:23:59] FOR THAT ITEM. EXCELLENT. THE MOTION  
[01:24:01] PASSES. THANK YOU ALL. THANK YOU. THANK  
[01:24:04] YOU, GUYS. ALL RIGHT, MOVING ON IN THE  
[01:24:07] AGENDA, WE HAVE ONE NEW BUSINESS ITEM  
[01:24:09] TODAY. CLERK HART, PLEASE READ THE ITEM  
[01:24:11] INTO THE RECORD. WE'LL THEN HEAR FROM  
[01:24:13] EXECUTIVE DIRECTOR METRUCK TO INTRODUCE  
[01:24:15] THE ITEM. THANK YOU. THIS IS AGENDA ITEM  
[01:24:17] TEN A AUTHORIZATION FOR THE EXECUTIVE  
[01:24:20] DIRECTOR TO ADVERTISE, AWARD AND EXECUTE  
[01:24:22] A MAJOR WORKS CONSTRUCTION CONTRACT TO  
[01:24:25] COMPLETE THE INSTALLATION OF THE PIER 66  
[01:24:27] SHORE POWER PROJECT. TO UTILIZE THE  
[01:24:29] PROJECT LABOR AGREEMENT TO ENTER INTO  
[01:24:31] AGREEMENTS IN SUPPORT OF COMPLETION OF  
[01:24:34] THIS WORK AND TO EXTEND DESIGN CONTRACTS  
[01:24:36] AND EXECUTE SERVICE DIRECTIVES TO  
[01:24:38] PROVIDE CONSTRUCTION SUPPORT IN THE  
[01:24:40] AMOUNT OF \$29,145,000 AND AN  
[01:24:44] ESTIMATED TOTAL PROJECT COST OF \$38  
[01:24:46] MILLION. THIS IS CIPC 800945,  
[01:24:52] COMMISSIONER. ONE OF THE KEY OBJECTIVES  
[01:24:53] OF OUR MARITIME CLIMATE AND AIR ACTION  
[01:24:56] PLAN IS TO HAVE 100% OF HOMEPORT CRUISE  
[01:24:58] SHIP CALLS CONNECT TO SHORE POWER BY THE  
[01:25:00] YEAR 2030, IF NOT SOONER.  
[01:25:03] IMPLEMENTING SHORE POWER AT PIER 66 WILL  
[01:25:06] LEAD TO SIGNIFICANT REDUCTIONS NOT ONLY  
[01:25:08] IN CARBON EMISSIONS, BUT ALSO OTHER AIR  
[01:25:10] POLLUTE AIR PARTICULATES IN THE NEAR  
[01:25:12] PORT COMMUNITIES. YOU PREVIOUSLY  
[01:25:14] AUTHORIZED DESIGN AND PROCUREMENT OF  
[01:25:16] LONG LEAD TIME ITEMS FOR THE PIER 66  
[01:25:18] SHORE POWER PROJECT, INCLUDING THE  
[01:25:20] UNDERWATER CABLE. THIS CURRENT  
[01:25:22] AUTHORIZATION IS FOR CONSTRUCTION. STAFF  
[01:25:24] HAVE ENGAGED WITH MANY IMPORTANT  
[01:25:26] STAKEHOLDERS, INCLUDING TRIBAL  
[01:25:27] GOVERNMENTS AND OTHER AGENCIES  
[01:25:28] THROUGHOUT THIS PROJECT. WE PLAN TO HAVE  
[01:25:31] PIER 66 SHORE POWER IN USE BY THE 2024  
[01:25:34] CRUISE SEASON. OUR PRESENTERS THIS  
[01:25:35] AFTERNOON ARE STEPHANIE JONES STEVENS,  
[01:25:38] MANAGING DIRECTOR FOR MARITIME LINDA  
[01:25:40] SPRINGMAN, DIRECTOR CRUISE OPERATIONS

[01:25:42] AND MARITIME MARKETING AND MARK  
[01:25:45] LONGRIDGE, CAPITAL PROJECT MANAGER. SO  
[01:25:48] WITH THAT, I'LL TURN OVER TO STEPHANIE  
[01:25:49] FOR SOME REMARKS. YES, I'M JUST GOING TO  
[01:25:51] SAY A COUPLE OF SHORT REMARKS. I'M  
[01:25:53] SITTING IN THE PUBLIC TESTIMONY CHAIR,  
[01:25:55] SO I'LL BE LESS THAN TWO MINUTES. THIS  
[01:25:57] PROJECT IS SUCH AN IMPORTANT ONE TO ME  
[01:26:00] THAT I WANTED TO TAKE THE OPPORTUNITY TO  
[01:26:02] SAY A COUPLE OF WORDS AND TO PUT THIS  
[01:26:04] INTO CONTEXT. OCEAN GOING VESSELS  
[01:26:07] ARE THREE FOURTHS OF OUR  
[01:26:11] MARITIME GREENHOUSE GAS EMISSIONS. SUCH  
[01:26:14] AN IMPORTANT THING FOR US TO ADDRESS ON  
[01:26:16] OUR JOURNEY TO DECARBONIZATION. AND  
[01:26:18] OCEAN GOING VESSELS ARE A HARD SECTOR TO  
[01:26:22] ADDRESS. SHORE POWER IS ONE OF THE WAYS  
[01:26:25] THAT WE CAN DO THAT SO EFFECTIVELY AND  
[01:26:27] THAT WE'VE BEEN LEADERS. THIS PARTICULAR  
[01:26:29] PROJECT WILL REDUCE ABOUT 2700  
[01:26:32] METRIC TONS OF CARBON PER YEAR. SO IT'S  
[01:26:36] A REALLY IMPORTANT PART OF OUR EFFORTS  
[01:26:37] AND PART OF OUR COMMITMENT TO THE  
[01:26:39] COMMUNITY. I ALSO WANT TO POINT OUT THAT  
[01:26:42] AS OUR COMMISSIONERS, YOU NEED TO  
[01:26:43] AUTHORIZE ALL OF OUR SPENDING, EVEN WHEN  
[01:26:46] THE FUNDING IS COMING FROM OTHER PLACES.  
[01:26:49] SO WE DO HAVE SOME GRANT FUNDS ALREADY  
[01:26:51] PROCURED. I WANT YOU TO KNOW THAT WE ARE  
[01:26:53] VERY ACTIVELY PURSUING OTHER GRANT  
[01:26:55] FUNDINGS. AND WE'RE ALSO IT'S MY  
[01:26:58] ABSOLUTE EXPECTATION THAT OUR LONG TERM  
[01:27:00] PARTNER HERE WILL ALSO BE CONTRIBUTING  
[01:27:03] IN A MEANINGFUL WAY. AND WE ARE STILL  
[01:27:05] WORKING ON THE DETAILS OF THAT. WE ARE  
[01:27:08] HERE TODAY BEFORE WE  
[01:27:12] ARE HERE TODAY BECAUSE IT'S ABSOLUTELY  
[01:27:13] CRITICAL THAT WE MOVE FORWARD NOW IF  
[01:27:16] WE'RE GOING TO HIT THE 2024 CRUISE  
[01:27:18] SEASON. SO THIS IS A CRITICAL PATH ITEM.  
[01:27:21] SO, THANK YOU VERY MUCH. I'M GOING TO  
[01:27:23] TURN THIS OVER TO LINDA SPRINGMAN, OUR  
[01:27:25] DIRECTOR OF CRUISE OPERATIONS AND  
[01:27:27] MARITIME MARKETING NOW, WHO IS GOING TO  
[01:27:28] SHARE A LITTLE BIT MORE DETAILS WITH YOU  
[01:27:31] AND OVERVIEW, AND THEN MARK WILL ALSO  
[01:27:33] SHARE. THANK YOU SO MUCH,  
[01:27:34] COMMISSIONERS. THANKS.  
[01:27:40] GOOD AFTERNOON. THANKS, COMMISSIONERS.  
[01:27:43] YOU CAN GO AHEAD TO THE NEXT SLIDE. AS  
[01:27:45] YOU KNOW, PIER 66 WAS COMMISSIONED AS A  
[01:27:47] CRUISE TERMINAL IN 1999 AND AS A SINGLE  
[01:27:49] BERTH FACILITY. IT IS OUR FLAGSHIP, AS  
[01:27:52] IT WAS OUR FIRST COMMISSION TERMINAL.  
[01:27:54] AND BECAUSE OF ITS PRIME LOCATION ON OUR  
[01:27:56] WATERFRONT. PIER 66 IS A HOME PORT TO  
[01:27:59] NORWEGIAN CRUISE LINE IN OCEANIA AND IS  
[01:28:01] UTILIZED OCCASIONALLY FOR PORT OF CALL  
[01:28:03] AND ROUTE TO AND FROM VANCOUVER,  
[01:28:05] PRIMARILY DUE TO ITS PRIME DOWNTOWN  
[01:28:07] LOCATION. NEXT SLIDE, PLEASE.  
[01:28:11] AS YOU KNOW, ONE OF OUR CENTURY AGENDA  
[01:28:13] GOALS IS TO BE THE GREENEST AND MOST

[01:28:15] ENERGY EFFICIENT PORT IN NORTH AMERICA  
[01:28:17] AND TO REDUCE AIR POLLUTANTS AND CARBON  
[01:28:19] EMISSIONS. THE PROVISIONING OF SHORE  
[01:28:22] POWER FOR CRUISE SHIPS IS THE PORT'S  
[01:28:24] GREATEST OPPORTUNITY TO REDUCE  
[01:28:26] GREENHOUSE GAS EMISSIONS AND IMPROVE  
[01:28:28] LOCAL AIR QUALITY. THIS EFFORT RESULTS  
[01:28:32] IN INSTALLATION OF SHORE POWER AT PIER  
[01:28:34] 66 BY 2024 CRUISE SEASON, SIX YEARS  
[01:28:37] AHEAD OF OUR NORTHWEST PORT'S CLEAN AIR  
[01:28:39] STRATEGY GOAL OF 2030 AND MAKES 100%  
[01:28:42] OF OUR HOMEPORT CRUISE PIERS SHORE  
[01:28:46] POWER CAPABLE WELL AHEAD OF THIS 2030  
[01:28:48] GOAL. YOU'LL SEE THIS ILLUSTRATED IN OUR  
[01:28:51] PRESENTATION A LITTLE BIT LATER. AND AS  
[01:28:52] STEPHANIE RECOGNIZED, IT IS OUR  
[01:28:55] EXPECTATION, BASED ON PRELIMINARY  
[01:28:57] DISCUSSIONS, THAT OUR LEASEHOLD PARTNER  
[01:28:59] AT PIER 66, NORWEGIAN CRUISE LINE  
[01:29:01] HOLDINGS, WILL BE CONTRIBUTING TO THIS  
[01:29:03] EFFORT AND NEGOTIATIONS ARE UNDERWAY  
[01:29:05] RELATED TO THAT OUTCOME. NEXT SLIDE.  
[01:29:10] WE'RE VERY FORTUNATE IN OUR REGION TO  
[01:29:12] HAVE ACCESS TO CLEAN ENERGY. ACTUAL  
[01:29:15] RESULTS OF CARBON REDUCTION HAS BEEN  
[01:29:17] PROVEN BY SHIPS CURRENTLY USING SHORE  
[01:29:19] POWER AT TERMINAL 91. AND CRUISE LINES  
[01:29:22] HAVE DEMONSTRATED THE COMMITMENT TO  
[01:29:24] CONNECT WHEN WHEN THE ABILITY EXISTS  
[01:29:28] SHORESIDE BY BRINGING EQUIPPED VESSELS.  
[01:29:32] NOW I'LL TURN IT OVER TO MARK LONGRIDGE,  
[01:29:33] WHO WILL TALK ABOUT THE DETAILS OF THIS  
[01:29:36] PROJECT. THANKS, LINDA. NEXT SLIDE,  
[01:29:38] PLEASE. COMMISSIONERS, EXECUTIVE DIRECTOR.  
[01:29:41] I'M MARK LONGRIDGE. I'M A CAPITAL  
[01:29:43] PROJECT MANAGER WITH THE WATERFRONT  
[01:29:44] PROJECT MANAGEMENT TEAM. I'D LIKE TO  
[01:29:46] GIVE YOU A LITTLE BIT OF AN OVERVIEW OF  
[01:29:47] OUR PROJECT AND WHAT WE'RE REQUESTING  
[01:29:49] TODAY, PLUS SOME ORIENTATION OF THE WORK  
[01:29:51] WE'RE TRYING TO ACHIEVE. OUR ULTIMATE  
[01:29:53] GOAL IS TO BRING CRUISE SHORE SHORE POWER  
[01:29:55] TO PIER 66 SHOWN AT THE TOP OF THE MAP  
[01:29:59] HERE. THE ORIGINATION POINT FOR THIS  
[01:30:01] POWER FROM SEATTLE CITY LIGHT IS  
[01:30:03] ACTUALLY AT THE SOUTH END OF TERMINAL  
[01:30:04] 46, SHOWN AT POINT A TOWARDS THE BOTTOM  
[01:30:07] OF THE FIGURE. IF YOU CAN MAKE THAT UP,  
[01:30:09] THE PROJECT WILL CONSTRUCT APPROXIMATELY  
[01:30:11] 3000 LINEAR FEET OF ELECTRICAL DUCT BANK  
[01:30:13] ON TERMINAL 46 TO BRING POWER FROM THAT  
[01:30:16] SOUTHERN SOURCE POINT TO THE SEA WALL,  
[01:30:18] AND ALSO INCLUDES AN EXTENSION TO THE  
[01:30:20] NORTH FOR FUTURE WATERFRONT  
[01:30:21] ELECTRIFICATION SITES SUCH AS COLEMAN  
[01:30:23] DOCK. SEATTLE CITY LIGHT IS COVERING THE  
[01:30:26] COST FOR THAT EXTENSION. ONCE WE HAVE  
[01:30:29] POWER TO THE EDGE OF TERMINAL 46 AT  
[01:30:31] POINT C SHOWN, WE'RE THEN INSTALLING A  
[01:30:33] 6100 FOOT CABLE ABOUT SIX INCHES IN  
[01:30:36] DIAMETER OUT INTO ELLIOTT BAY AND  
[01:30:38] BRINGING IT BACK UP TO THE SOUTH END OF  
[01:30:40] PIER 66. AT PIER 66, OUR WORK IS TO

[01:30:44] INSTALL A TRANSFORMER AND ELECTRICAL  
[01:30:46] EQUIPMENT TO MANAGE AND DISTRIBUTE THAT  
[01:30:48] POWER TO THE CRUISE SHIPS WHEN AT BERTH.  
[01:30:50] OUR PLAN IS TO COMPLETE ALL OF THE WORK  
[01:30:52] AT PIER 66 OUTSIDE OF THE REGULAR CRUISE  
[01:30:55] SEASON. NEXT SLIDE.  
[01:30:59] JUST OVER A YEAR AGO, WE CAME TO YOU FOR  
[01:31:01] AUTHORIZATION TO PURCHASE THE CABLE AND  
[01:31:03] ELECTRICAL EQUIPMENT, BOTH VERY LONG  
[01:31:05] LEAD ITEMS. WE'VE NOW COMPLETED THOSE  
[01:31:07] PURCHASES AND THEY ARE IN PRODUCTION  
[01:31:09] NOW. WE'RE COMPLETING THE DESIGN NOW AND  
[01:31:12] FINALIZING THE PERMITTING WITH EXPECTED  
[01:31:14] ISSUANCE THIS QUARTER. THIS WORK HAS  
[01:31:17] INCLUDED THE EFFORTS OF MANY PARTNERS TO  
[01:31:18] MAKE IT HAPPEN, INCLUDING THE ONES SHOWN  
[01:31:21] HERE ON THIS SLIDE. BUT I'D LIKE TO  
[01:31:22] ESPECIALLY THANK THE EFFORTS OF SEATTLE  
[01:31:24] CITY LIGHT, WHO'VE BEEN INSTRUMENTAL IN  
[01:31:26] GETTING THIS WORK DONE. NEXT SLIDE.  
[01:31:31] AS STEVE MENTIONED, THE PROJECT HAS BEEN  
[01:31:33] DECOMMISSIONED TWICE BEFORE, ONCE FOR  
[01:31:35] DESIGN AUTHORIZATION AND THEN AGAIN TO  
[01:31:38] AUTHORIZE THE EARLY PROCUREMENT OF BOTH  
[01:31:39] THE CABLE AND ELECTRICAL EQUIPMENT.  
[01:31:41] TODAY WE'RE ASKING FOR AUTHORIZATION TO  
[01:31:43] COMPLETE THIS WORK, INCLUDING THE  
[01:31:44] ADVERTISEMENT OF MAJOR WORKS CONTRACT TO  
[01:31:46] INSTALL THE MATERIALS WE PURCHASED AND  
[01:31:48] TO COMPLETE THE DUCT BANK ACROSS  
[01:31:50] TERMINAL 46. TO DO THIS, WE'RE ALSO  
[01:31:52] LOOKING TO EXECUTE A MEMORANDUM OF  
[01:31:54] AGREEMENT WITH SEATTLE CITY LIGHT,  
[01:31:55] EASEMENTS FOR THE DUCT BANK AND CABLE  
[01:31:58] AND TRIBAL MITIGATION AGREEMENTS FOR THE  
[01:32:00] INWATER WORK. THE REQUEST TODAY IS FOR  
[01:32:02] \$29,145,000 OF A TOTAL PROJECT  
[01:32:06] BUDGET OF \$38 MILLION. NEXT SLIDE.  
[01:32:13] THAT \$38 MILLION IS THE TOTAL GROSS COST  
[01:32:16] FOR ALL WORK, AS LINDA MENTIONED, FOR  
[01:32:18] ALL COMPONENTS OF THE PROJECT, AND WILL  
[01:32:19] BE OFFSET BY SEVERAL SOURCES AS  
[01:32:21] INDICATED HERE. THIS INCLUDES SEATTLE  
[01:32:24] CITY LIGHT FUNDING TO REIMBURSE THE WORK  
[01:32:26] TO THE NORTH, GRANT AND STATE FUNDING  
[01:32:29] OF ALMOST \$5 MILLION, AND A CONTRIBUTION  
[01:32:31] FROM NORWEGIAN CRUISE LINES THAT IS  
[01:32:33] CURRENTLY IN NEGOTIATION. NEXT SLIDE.  
[01:32:38] AS I MENTIONED, WE'RE DOING EVERYTHING  
[01:32:39] WE CAN TO BRING THE SYSTEM ONLINE FOR  
[01:32:41] 2024 CRUISE SEASON. WE'RE COMPLETING OUR  
[01:32:44] FINAL DESIGN AND PERMITTING AND PLAN TO  
[01:32:46] ADVERTISE THE WORK THIS QUARTER AND  
[01:32:48] FINALIZE THE MOA WITH CL CITY LIGHT AS  
[01:32:50] WELL. PORT STAFF CONTINUE TO WORK WITH  
[01:32:52] NORWEGIAN CRUISE LINES ON POSSIBLE LEASE  
[01:32:54] AMENDMENTS TO SUPPORT THE WORK, WHICH  
[01:32:55] WOULD BE BROUGHT TO YOU UNDER A SEPARATE  
[01:32:57] COMMISSIONER ACTION. WE PLAN TO OPEN  
[01:33:00] BIDS IN APRIL, AND SITE CONSTRUCTION  
[01:33:02] WOULD START TERMINAL 46 IN THE THIRD  
[01:33:04] QUARTER OF THIS YEAR, FINISHING AROUND  
[01:33:06] THE START OF THE CRUISE SEASON FOR 2024.

[01:33:09] TO BE CLEAR, THERE ARE STILL RISKS IN  
[01:33:11] THE PROJECT, NOT THE LEAST OF WHICH ARE  
[01:33:12] BOTH SUSTAINED ESCALATION AND SUPPLY  
[01:33:14] CHAIN ISSUES THAT WE'RE FACING,  
[01:33:16] ESPECIALLY IN ELECTRICAL EQUIPMENT. BUT  
[01:33:18] WE ARE DOING EVERYTHING WE CAN TO  
[01:33:19] COMPLETE THIS WORK AND BRING THE SYSTEM  
[01:33:21] ONLINE AS SOON AS POSSIBLE TO BE THE  
[01:33:23] FIRST PORT IN THE NATION WITH THREE  
[01:33:24] SHORE POWER, CAPABLE CRUISE BERTHS.  
[01:33:27] WITH THAT, I'D BE HAPPY TO ANSWER ANY  
[01:33:29] QUESTIONS. EXCELLENT. ARE THERE ANY  
[01:33:30] QUESTIONS FOR STAFF AT THIS TIME FROM  
[01:33:32] COMMISSIONERS? PLEASE LET ME KNOW.  
[01:33:34] COMMISSIONER CALKINS.  
[01:33:37] SO, TRUTH BE TOLD, WHEN I GOT THIS MEMO  
[01:33:39] AND READ THROUGH IT, MY INITIAL FEELING  
[01:33:43] WAS A LITTLE BIT OF HEARTACHE, OR  
[01:33:46] HEARTBURN, I SHOULD SAY, ABOUT THE  
[01:33:49] DOLLAR VALUE. \$38 MILLION IS A LOT OF  
[01:33:52] MONEY, PARTICULARLY WHEN WE HAD  
[01:33:56] YEARS AGO, WHEN WE FIRST INTRODUCED THE  
[01:33:57] ITEM, THE FIRST SORT OF STICKER PRICE  
[01:34:00] WAS ABOUT THIS MUCH. AND THEN, AS A  
[01:34:02] RESULT OF VERY THOUGHTFUL INSIGHTS  
[01:34:06] FROM OUR ENGINEERING TEAM, HAD CUT THAT  
[01:34:09] NUMBER AND ALMOST A THIRD DOWN TO ALMOST  
[01:34:11] A THIRD OF WHAT THE ORIGINAL WAS BY  
[01:34:14] INNOVATING THE IDEA OF DOING A SUBMARINE  
[01:34:16] CABLE INSTEAD OF TRENCHING ALONG ALASKA  
[01:34:18] WAY. AND SO TO SEE THE NUMBER BACK AT  
[01:34:19] THAT SORT OF ORIGINAL STARTING NUMBER  
[01:34:21] WAS DISCONCERTING. AND AS I DUG INTO  
[01:34:25] IT AND ASKED QUESTIONS OF STAFF, I CAME  
[01:34:27] TO UNDERSTAND A LITTLE BIT MORE ABOUT  
[01:34:28] WHERE THOSE COSTS ARE COMING FROM.  
[01:34:32] HIGHER COSTS ASSOCIATED WITH INFLATION  
[01:34:34] ON EXCEEDINGLY INTRICATE  
[01:34:37] SUBMARINE CABLES, THE ADDITIONAL NEED  
[01:34:40] FOR MITIGATION. I THINK I WOULD  
[01:34:43] INCLUDE MYSELF IN THIS. WE WERE A LITTLE  
[01:34:45] BIT TOO LAX  
[01:34:49] AND THINKING, WELL, IT'S OUT IN THE  
[01:34:51] WATER. IT'S NOT REALLY IMPACTING  
[01:34:52] ANYTHING, WHEN, IN FACT, THOSE ARE  
[01:34:56] FISHING GROUNDS FOR OUR TRIBAL PARTNERS.  
[01:34:58] THERE'S A LOT OF ECOLOGY WE NEED TO  
[01:35:00] CONSIDER, AND SO WE NEEDED TO BULK UP  
[01:35:02] THAT ORIGINAL PROPOSAL ON THAT SIDE OF  
[01:35:04] THINGS. BUT ALL THAT SAID,  
[01:35:07] AT \$38 MILLION, I BEGAN TO THINK TO  
[01:35:09] MYSELF, IS THIS, IN FACT THE BEST WAY TO  
[01:35:12] SPEND THIS MONEY IF OUR HIGHER ORDER  
[01:35:14] VALUE IS TO REDUCE GREENHOUSE GAS  
[01:35:17] EMISSIONS AND TO REDUCE LOCAL AIR  
[01:35:20] PARTICULATE EMISSIONS? SO I TOOK THOSE  
[01:35:22] QUESTIONS TO STEPHANIE AND OTHERS TO SEE  
[01:35:26] WHAT IS THE VERDICT ON THAT? AND I'VE  
[01:35:28] BEEN ASSURED THAT GIVEN THAT THIS  
[01:35:30] PROJECT HAS ALSO ATTRACTED A LOT OF  
[01:35:31] GRANT FUNDING, AND BECAUSE IT IS A  
[01:35:34] PARTNERSHIP PROJECT WITH OUR TENANTS AT  
[01:35:36] THAT TERMINAL, WHETHER IT'S NORWEGIAN,

[01:35:38] OUR CURRENT TENANT, OR SOME FUTURE  
[01:35:39] TENANT, IT'S REALLY TO BE UNDERSTOOD AS  
[01:35:42] AN ASSET. YOU KNOW, I THINK WHEN WE TEN  
[01:35:46] YEARS AGO, IF SOMEBODY HAD ASKED ABOUT  
[01:35:48] SHORE POWER, SHIPPERS CRUISE LINES WOULD  
[01:35:51] HAVE SAID WOULD HAVE SORT OF SHRUGGED  
[01:35:52] THEIR SHOULDERS AND SAID, I GUESS. BUT  
[01:35:55] AS THEY ALL ENTER INTO MORE AND MORE  
[01:35:58] AGREEMENTS ABOUT THEIR ENVIRONMENTAL  
[01:35:59] RESPONSIBILITY, THEY'RE GOING TO SEE  
[01:36:01] PORTS THAT HAVE SHORE POWER AS  
[01:36:04] CONTRIBUTING TO THEIR EFFORTS. BOTH  
[01:36:07] INTERNAL EFFORTS THAT THEY'RE HOLDING  
[01:36:09] THEMSELVES ACCOUNTABLE TO, BUT ALSO  
[01:36:11] REQUIREMENTS BY THE IMO OR BY  
[01:36:13] COMMUNITIES IN WHICH THEY'RE OPERATING  
[01:36:15] TO PLUG IN WHEN AT BERTH, TO BURN  
[01:36:17] CLEANER WHEN OUT CRUISING, WHATEVER IT  
[01:36:20] MIGHT BE. AND SO THIS WILL BECOME AN  
[01:36:22] ATTRACTION TO THEM. AND THEREFORE,  
[01:36:25] WHAT I AM HOPING TODAY WE SIGNAL IF AND  
[01:36:29] WHEN WE AUTHORIZE THIS, IS THAT THE PORT  
[01:36:31] OF SEATTLE IS WILLING TO PUT IN OUR  
[01:36:33] PART, BUT WE'RE ALSO EXPECTING THAT OUR  
[01:36:35] CRUISE PARTNERS PUT IN THEIR PART AS  
[01:36:37] WELL. AND WE WILL WORK VIGOROUSLY TO  
[01:36:40] GET LOCAL, STATE, FEDERAL FUNDS TO  
[01:36:42] SUPPORT THIS PROJECT BECAUSE IT IS A  
[01:36:45] PROJECT THAT HAS PROFOUND IMPACTS FOR  
[01:36:47] THE COMMUNITIES THAT ARE IMPACTED BOTH  
[01:36:50] LOCALLY FROM AIR PARTICULATE EMISSIONS,  
[01:36:52] BUT ALSO GLOBALLY FROM GHG. AND SO  
[01:36:55] WITH THAT, IN SPITE OF MY MISGIVINGS  
[01:36:57] ABOUT THE TOTAL PROJECT COST, I DO THINK  
[01:36:59] IT IS WORTH IT. I THINK IT'S AN  
[01:37:00] IMPORTANT STEP FOR US TO TAKE, AND IT  
[01:37:03] ALLOWS US TO ADVANCE THE LARGER PROJECT  
[01:37:06] OF GETTING TO ZERO EMISSIONS CRUISE AS  
[01:37:08] QUICKLY AS POSSIBLE FROM THE PORT OF  
[01:37:10] SEATTLE. SO I AM GOING TO SUPPORT THIS.  
[01:37:13] THANK YOU. COMMISSIONER CALKINS. ANYONE  
[01:37:14] ELSE? COMMISSIONER HASEGAWA,  
[01:37:17] I'M WONDERING SHORE POWER, I OBVIOUSLY  
[01:37:20] AM SUPPORTIVE OF IT, BUT IT'S FOR  
[01:37:23] NOT IF THERE'S NO ONE TO PLUG THE VESSEL  
[01:37:26] IN. AND SO GIVEN THAT T FIVE DOWN  
[01:37:30] THERE THAT WE'RE STILL NOT REALLY  
[01:37:32] CONNECTING, WHAT ARE YOUR THOUGHTS ON  
[01:37:35] THAT? ON THEM BRINGING SHIPS THAT  
[01:37:39] WILL PLUG IN? YEAH, I'M GOING TO  
[01:37:42] RECOGNIZE STEPHANIE. YEAH,  
[01:37:49] THAT'S FINE. I'LL JUST SAY,  
[01:37:51] COMMISSIONER, THAT WE HAVE BEEN PLUGGING  
[01:37:54] SHORE POWER SHIPS INTO SHORE POWER FOR  
[01:37:56] MANY YEARS AT TERMINAL 91, AND WE HAVE  
[01:37:58] NEGOTIATED THOSE ISSUES BETWEEN THE  
[01:38:00] STEVADOR AND BETWEEN THE STEVADOR AND  
[01:38:03] THE CRUISE SHIP LINE. AND SO WE DON'T  
[01:38:05] ANTICIPATE THAT SAME ISSUE THAT I THINK  
[01:38:08] IS PRETTY PARTICULAR TO T FIVE. BUT THAT  
[01:38:10] IS A GREAT THING FOR US TO BE VERY  
[01:38:12] MINDFUL OF. THANK YOU. OKAY. AND YOU  
[01:38:14] DON'T ANTICIPATE THAT THAT WILL BE AN

[01:38:15] ISSUE HERE WITH PIER 66? I DO NOT.  
[01:38:19] THANK YOU. IF I CAN ADD TO THAT,  
[01:38:21] STEPHANIE, I BELIEVE IT'S MORE  
[01:38:23] STANDARDIZATION IN THE CRUISE INDUSTRY  
[01:38:24] FOR THE SHORE CONNECTION. THE SHORE TO  
[01:38:26] SHIP CONNECTION. I BELIEVE IT'S MORE  
[01:38:28] STANDARDIZED. THERE IS, YES, MORE  
[01:38:30] STANDARDIZATION. AS I SAID, WE'VE SEEN  
[01:38:33] THE CRUISE SHIPS SUCCESSFULLY PLUGGING  
[01:38:35] INTO TERMINAL 91, AND WE ARE IN  
[01:38:37] COMMUNICATION WITH NORWEGIAN CRUISE  
[01:38:38] LINES ABOUT THE TECHNOLOGY AS WELL.  
[01:38:41] THANK YOU. EXCELLENT. ANY OTHER  
[01:38:42] QUESTIONS FOR THE TEAM? GO AHEAD,  
[01:38:46] COMMISSIONER MOHAMED. I'M ALSO LOOKING  
[01:38:49] FORWARD TO SUPPORTING THIS ITEM TODAY,  
[01:38:51] AND I THINK IT'S AN IMPORTANT STEP  
[01:38:53] TOWARDS OUR CARBON REDUCTION GOALS. AND  
[01:38:55] SO I THANK THE TEAM FOR YOUR HARD WORK  
[01:38:57] ON THIS. MY QUESTIONS ARE AROUND THE  
[01:39:02] GRANT FUNDING AND THE STATE FUNDING. SO  
[01:39:05] I KNOW THAT YOU GUYS HAVE IDENTIFIED  
[01:39:07] DOLLARS. ARE THERE.  
[01:39:10] APPLICATIONS THAT HAVE ALREADY BEEN  
[01:39:12] SUBMITTED. HOW MUCH OF THAT MONEY HAS  
[01:39:14] ALREADY BEEN SECURED? CAN I GET A  
[01:39:16] BREAKDOWN OF THAT? YEAH, ABSOLUTELY. I  
[01:39:18] CAN SPEAK TO THAT A LITTLE BIT. WE HAVE  
[01:39:20] EXISTING GRANT FUNDING THAT WE'VE  
[01:39:22] ESTABLISHED ACTUALLY SOME TIME AGO FOR  
[01:39:25] THE PROJECT. WE'RE NOW SEEING  
[01:39:27] APPLICATIONS BECOMING AVAILABLE FOR THE  
[01:39:30] INFRASTRUCTURE GRANTS. WE'RE AT THE  
[01:39:32] STAGE WHERE WE'RE SORT OF LATE TO THE  
[01:39:34] GAME. WE'RE A BIT FAR AHEAD THAN OTHER  
[01:39:37] AGENCIES ARE BECAUSE WE'RE READY TO  
[01:39:39] ADVERTISE. SO WE'RE LOOKING FOR  
[01:39:40] OPPORTUNITIES FOR THAT. WE'RE TRACKING  
[01:39:43] THOSE. I KNOW THE PORT STAFF IS LOOKING  
[01:39:44] FOR THOSE OPPORTUNITIES TO COMPLETE  
[01:39:47] APPLICATIONS, BUT WE DON'T WANT TO  
[01:39:48] NECESSARILY SLOW DOWN THE PROGRESS OF  
[01:39:50] TRYING TO GET THE SYSTEM ONLINE TO WAIT  
[01:39:52] FOR THOSE. SO WE HAVE \$4.9 MILLION WORTH  
[01:39:56] OF GRANT AND WASHINGTON STATE DEPARTMENT  
[01:39:58] OF COMMERCE FUNDING CURRENTLY, AND WE'RE  
[01:40:01] CERTAINLY LOOKING FOR OPPORTUNITIES TO  
[01:40:03] INCREASE THAT. AND DO YOU KNOW IF, IN  
[01:40:05] THE GOVERNOR'S BUDGET PROPOSAL FROM THIS  
[01:40:08] YEAR, IF PIER 66 WAS INCLUDED SHORE  
[01:40:11] POWER FOR IT? I DO NOT.  
[01:40:20] GOOD AFTERNOON, COMMISSIONERS AND  
[01:40:21] EXECUTIVE DIRECTOR METRUCK. PIERCE  
[01:40:22] EDWARDS, SENIOR DIRECTOR FOR SOLAR  
[01:40:24] RELATIONS. TO ANSWER YOUR QUESTION,  
[01:40:26] COMMISSIONER MOHAMMED NO, THERE WAS NO  
[01:40:28] FUNDING INCLUDED IN THE GOVERNOR'S  
[01:40:30] BUDGET FOR SHORE POWER FOR TERMINAL 66.  
[01:40:33] I WILL REMIND COMMISSIONERS THAT THE  
[01:40:35] NWSA, WITH OUR SUPPORT, ALSO DID  
[01:40:39] SUBMIT A BUDGET REQUEST TO THE GOVERNOR  
[01:40:42] FOR SHORE POWER AT TERMINAL 18 AND THAT  
[01:40:45] WAS NOT INCLUDED IN HIS BUDGET PROPOSAL.

[01:40:49] THANK YOU FOR THAT ANSWER. AND THEN  
[01:40:52] MY OTHER QUESTION IS AROUND OVERSIGHT.  
[01:40:55] I THINK IT IS REALLY IMPORTANT THAT WE  
[01:40:57] HAVE SHORE POWER. AND THEN I WONDER  
[01:41:00] ABOUT WHAT SORT OF SYSTEMS WE'LL HAVE  
[01:41:03] PUT IN PLACE TO AUDIT THAT. I'M SURE THE  
[01:41:06] CRUISE LINES WANT TO PLUG IN. IT'S COST  
[01:41:09] REDUCTION FOR THEM. BUT HOW DO YOU AUDIT  
[01:41:11] THAT PROCESS? CAN SOMEONE SPEAK TO THAT?  
[01:41:15] YES. GOOD CHAIR DANCE HERE.  
[01:41:19] YES. WE DO REQUIRE REPORTING ON  
[01:41:23] WHEN CRUISE LINES PLUG IN AFTER EVERY  
[01:41:24] CALL. IF THEY'RE PLUGGING IN, WE INTEND  
[01:41:27] TO HAVE DISCUSSIONS ABOUT ACCELERATING  
[01:41:28] THE REQUIREMENT TO BRING SHIPS THAT PLUG  
[01:41:30] IN SO THAT THEY ARE LIVING UP TO THAT  
[01:41:35] AND THEY'VE EXPRESSED AN INTEREST  
[01:41:38] ALREADY. WE ALREADY DO HAVE SOME OF THE  
[01:41:39] NCL SHIPS CALLING AT PIER 66 WHO ARE  
[01:41:42] SHORE POWER CAPABLE. SO THEY REPORTED  
[01:41:44] AND THEN YOU GUYS ALSO- THEY THE CRUISE  
[01:41:47] LINES REPORT TO US WHETHER THE SHIP  
[01:41:49] PLUGGED IN AT PIER 91 AFTER EVERY CALL.  
[01:41:52] AND HOW DO YOU AUDIT THAT?  
[01:41:59] YOU'RE ACTING IN THE FACE. WE ACTUALLY  
[01:42:02] HAVE PERSONNEL AT THE TERMINAL. WE DO  
[01:42:06] HAVE PERSONNEL AT THE TERMINAL. AND I  
[01:42:07] BELIEVE ACTUALLY THAT PART OF WHAT OUR  
[01:42:10] STAFF DOES IS MONITOR STORMWATER BEST  
[01:42:13] PRACTICES. AND ALSO MY UNDERSTANDING  
[01:42:16] IS THAT PERSON ALSO I MEAN, IT'S PLUGGED  
[01:42:19] IN OR IT'S NOT.  
[01:42:22] IT'S EASIER TO CONFIRM THAN SOMETHING  
[01:42:25] YEAH, WELL, THANK YOU FOR THOSE ANSWERS.  
[01:42:27] AND I'M I WOULD SAY WE ALSO CAN TELL BY  
[01:42:29] THE USAGE, THE ELECTRICITY USAGE, THAT  
[01:42:32] IS, WHETHER IT'S USED OR NOT DURING THAT  
[01:42:35] CALL. THAT'S THE WAY YOU MONITOR IT.  
[01:42:38] THANK YOU FOR THOSE ANSWERS, AND I'M  
[01:42:39] LOOKING FORWARD TO SUPPORTING THIS ITEM  
[01:42:40] TODAY. THANK YOU. ALL RIGHT,  
[01:42:43] ANY OTHER QUESTIONS OR COMMENTS?  
[01:42:45] COMMISSIONER FELLEMAN,  
[01:42:48] I THANK YOU AGAIN. I APPRECIATE THE LONG  
[01:42:50] TERM CONVERSATIONS WE'VE HAD ABOUT  
[01:42:52] CRUISE. SOMETHING I'VE BEEN THINKING  
[01:42:54] ABOUT SINCE THE FIRST BOAT SHOWED UP.  
[01:42:56] IN FACT, I SHOOK THE HAND OF THE FIRST  
[01:42:58] PRESIDENT OF THE NCL AND SAID, WELCOME  
[01:43:01] TO SEATTLE. WE DO IT RIGHT HERE. AND HE  
[01:43:03] WAS LOOKING AT ME 27 YEARS AGO, WHO THE  
[01:43:06] HECK IS THAT? SO I FULLY SUPPORT  
[01:43:11] EXPANDING THE USE OF SHORE POWER, THAT  
[01:43:13] THIS IS SORT OF A NO BRAINER. I WAS  
[01:43:15] CALLING FOR IT WHILE THE ROADS WERE  
[01:43:16] STILL BEING RIPPED UP AND WAS HOPING  
[01:43:18] THAT WE WOULD BE ABLE TO BURY IT AT THAT  
[01:43:20] TIME. BUT THE FACT THAT STAFF FOUND THIS  
[01:43:23] CLEVER ALTERNATIVE SOLUTION IS GREAT.  
[01:43:25] IT'S UNFORTUNATE THAT THE PRICE  
[01:43:27] CONTINUES TO EXPAND, BUT THE  
[01:43:31] IMPORTANCE OF PIER 66, THE VALUE OF 66  
[01:43:35] TO NCL IS EXTRAORDINARY. IT'S THE



[01:43:37] PREMIER SITE ON THE WATERFRONT, AND THE  
[01:43:40] VALUE OF THAT SITE IS ONLY INCREASING  
[01:43:42] WITH TIME AS THE WATERFRONT TRANSFORMS.  
[01:43:44] SO THIS IS LIKE A PREMIER DESTINATION.  
[01:43:47] HOWEVER, IT'S ALSO RIGHT SMACK IN THE  
[01:43:49] MIDDLE OF DOWNTOWN SEATTLE. SO EMISSIONS  
[01:43:53] COMING FROM THOSE SHIPS ARE HAVING A  
[01:43:55] DISPROPORTIONATE IMPACT PER CAPITA  
[01:43:59] BECAUSE OF THE POPULATION EXPOSURE  
[01:44:01] THAT'S IMMEDIATELY THERE. THERE'S ALSO  
[01:44:03] THE VISUAL ASPECTS OF A SMOKE  
[01:44:07] STACK, AND IT'S CLEAR WHEN THEY SCRUB,  
[01:44:10] WHICH IS THE ALTERNATIVE WAY OF MEETING  
[01:44:13] ECO REQUIREMENTS, WHERE THEY WOULD TAKE  
[01:44:15] HEAVY FUEL OIL AND RUN WATER THROUGH THE  
[01:44:17] STACK. AND YOU WOULD SEE THESE LARGE  
[01:44:19] WHITE PLUMES INSTEAD OF DARK PLUMES IS  
[01:44:22] STILL QUITE A SPECTACLE. AND THE PUBLIC  
[01:44:25] IS NOT HAPPY, ESPECIALLY WHEN IT'S RIGHT  
[01:44:28] DOWNTOWN. AND I ALWAYS FIND IT FUNNY  
[01:44:30] WHEN WE SEE PHOTOGRAPHS OF SHIPS WITH  
[01:44:32] THESE BIG PLUMES. ONE WOULD THINK THAT  
[01:44:34] THAT WOULD NOT BE SEEN AS AESTHETIC.  
[01:44:37] WELL, CERTAINLY THE COMMUNITIES AROUND  
[01:44:39] THE SEAPORT DO NOT. AND SO I'D  
[01:44:44] ALSO LIKE TO ACKNOWLEDGE THE FACT THAT  
[01:44:45] THE COSTS HAVE BEEN REDUCED BECAUSE OF  
[01:44:48] CLEVERNESS OF THE STAFF TO FIND GRANTS  
[01:44:50] AND ALSO BECAUSE OF THE PARTNERSHIP WITH  
[01:44:53] CITY LIGHT. AND THESE ARE EXTRAORDINARY  
[01:44:56] EFFORTS THAT COST ESCALATION OCCUR  
[01:45:00] FOR MANY REASONS, BUT YOUR DUE DILIGENCE  
[01:45:03] IN TRYING TO KEEP IT DOWN IS GREATLY  
[01:45:05] APPRECIATED. AND LIKE I SAID, THERE'S  
[01:45:08] NOBODY HERE THAT DOESN'T LIKE SHORE  
[01:45:09] POWER. BUT I'M  
[01:45:21] SORRY, I GUESS  
[01:45:24] I WOULD LIKE TO ACKNOWLEDGE THAT I  
[01:45:29] WOULD HAVE PREFERRED, GIVEN THE SIZE OF  
[01:45:31] THIS REQUEST, THAT YOU ALREADY HAD AN  
[01:45:34] AGREEMENT WITH NCL COMING INTO THIS  
[01:45:37] CONVERSATION. I SEE YOU HAVE INCLUSION  
[01:45:40] OF THE NEGOTIATIONS ARE ONGOING, AND  
[01:45:43] WE'VE KNOWN THIS HAS BEEN GOING ON SOME  
[01:45:45] TIME. HOWEVER, I ALSO KNOW THAT NCL HAD  
[01:45:47] RECENT CHANGE IN LEADERSHIP, SO THAT  
[01:45:49] COULD VERY MUCH DISRUPT ANY COMMITMENTS  
[01:45:51] TO BE MADE AT THIS MOMENT IN TIME. BUT I  
[01:45:54] WOULD LIKE FOR YOU TO CONSIDER THE  
[01:45:55] FOLLOWING IN YOUR NEGOTIATIONS, WITH  
[01:45:58] WHOMEVER YOU NOW WILL HAVE AT THE HELM  
[01:46:01] TO TALK TO. I'D LIKE FOR YOU TO MAKE IT  
[01:46:04] CLEAR TO NCL THAT ANY CONSIDERATION OF  
[01:46:08] EXTENSION OF THEIR LEASE, WHICH IS  
[01:46:09] UNIQUE, THE ONLY CRUISE LINE THAT HAS A  
[01:46:11] LEASE WITH THE PORT, A LONG TERM LEASE  
[01:46:13] WITH THE PORT, IS NCL. SO THEY HAVE THE  
[01:46:17] LUXURY OF THAT IN THE PREMIER SPOT AND  
[01:46:19] THAT ANY CONSIDERATION OF EXTENDING THAT  
[01:46:22] SHALL BE CONTINGENT ON THEIR  
[01:46:25] CONTRIBUTION TOWARDS THIS ASSET. AND  
[01:46:28] THEN ONCE THIS ASSET IS IN PLACE, THAT  
[01:46:30] THEY WILL BE REQUIRED TO USE IT FOR

[01:46:32] THOSE SHIPS THAT ARE SO CAPABLE, NOT  
[01:46:35] SOMETIME IN THE FUTURE, BUT UPON  
[01:46:37] COMPLETION. AND MOST OF THEIR SHIPS ARE  
[01:46:39] MODERN AND ARE SHORE POWER CAPABLE  
[01:46:42] DESPITE WHAT MIGHT HAVE BEEN REPRESENTED  
[01:46:43] PREVIOUSLY. NOW AND THEN FINALLY IN THE  
[01:46:46] INTERIM, AS THEY'VE DONE THIS PAST YEAR  
[01:46:50] AFTER SOME CONSTERNATION FROM THE PUBLIC  
[01:46:52] TO USE ULTRALOW SULFUR DIESEL WHICH IS  
[01:46:56] PROVIDES NO VISUAL APPEARANCE.  
[01:46:59] OBVIOUSLY YOU'LL SEE THE HEAT BUT YOU  
[01:47:02] WILL NOT SEE FROM ANY DISTANCE THE FACT  
[01:47:03] THAT THEY ARE ACTUALLY RUNNING THEIR  
[01:47:05] ENGINES AT ALL. SO THOSE ARE THE THREE  
[01:47:07] CONSIDERATIONS I'D ASK, AND I DO  
[01:47:09] APPRECIATE ALL THE WORK YOU CONTINUE TO  
[01:47:10] PUT INTO THIS. EXCELLENT. THANK YOU SO  
[01:47:13] MUCH, COMMISSIONER FELLEMAN. WE DID  
[01:47:17] ALSO TALK ABOUT CREATING A DASHBOARD SO  
[01:47:19] THAT WHEN ASKING ABOUT HOW DO WE CONFIRM  
[01:47:23] WHAT IS BEING USED OR NOT BEING USED,  
[01:47:25] THERE ARE VARIOUS THINGS, INCLUDING SOME  
[01:47:27] OF THE ECONOMIC BENEFITS AND EMPLOYMENT,  
[01:47:30] ALL THESE THINGS. THAT AT THE END OF  
[01:47:31] EACH YEAR AND BEFORE THE BUDGET SEASON  
[01:47:33] IS OVER, IT WOULD BE GOOD TO HEAR WHAT  
[01:47:37] WAS ACCOMPLISHED, HOW MANY PASSENGERS,  
[01:47:39] HOW MUCH SHORE POWER, ET CETERA AND SO  
[01:47:41] FORTH, SO THAT WE WOULD KNOW GOING  
[01:47:42] FORWARD HOW WE'RE MAKING PROGRESS.  
[01:47:44] EXCELLENT. THANK YOU, COMMISSIONER  
[01:47:46] FELLEMAN. ALL RIGHT, HEARING NO FURTHER  
[01:47:49] QUESTIONS FOR THIS ITEM. IS THERE A  
[01:47:50] MOTION AND A SECOND? SO MOVED.  
[01:47:53] SECOND. EXCELLENT. THE MOTION WAS MADE AND  
[01:47:55] SECONDED. CLERK HART, PLEASE CALL THE  
[01:47:57] ROLL FOR THE VOTE. COMMISSIONERS,  
[01:47:58] PLEASE SAY AYE OR NAYS WHEN YOUR NAME IS  
[01:48:01] CALLED. THANK YOU. BEGINNING WITH  
[01:48:03] COMMISSIONER CALKINS. AYE. THANK YOU.  
[01:48:06] COMMISSIONER FELLEMAN. AYE. THANK YOU.  
[01:48:08] COMMISSIONER HASEGAWA. AYE. THANK YOU.  
[01:48:11] COMMISSIONER MOHAMMED. AYE. THANK YOU.  
[01:48:13] AND COMMISSIONER CHO. AYE. THANK YOU.  
[01:48:15] FIVE AYES AND ZERO NAYS FOR THIS ITEM.  
[01:48:19] EXCELLENT. THE MOTION PASSES. THANK YOU  
[01:48:21] VERY MUCH, TEAM. THANK YOU. ALL RIGHT,  
[01:48:24] WE ARE NOW MOVING TO ITEM ELEVEN  
[01:48:26] PRESENTATIONS AND STAFF REPORTS. CLERK  
[01:48:29] HART, PLEASE READ THE NEXT ITEM INTO THE  
[01:48:30] RECORD. EXECUTIVE DIRECTOR METRUCK,  
[01:48:32] PLEASE WILL THEN INTRODUCE ITEM THANK  
[01:48:35] YOU. THIS IS AGENDA ITEM ELEVEN A. THE  
[01:48:37] FEDERAL LEGISLATIVE AGENDA FOR 2023.  
[01:48:41] COMMISSIONERS, THIS IS YOUR FIRST  
[01:48:43] OPPORTUNITY TO PROVIDE COMMENTS ON OUR  
[01:48:44] PROPOSED 2023 FEDERAL PRIORITIES. WHILE  
[01:48:47] A DIVIDED CONGRESS WILL INCREASE THE  
[01:48:49] CHALLENGES OF PASSING MAJOR LEGISLATION  
[01:48:51] IN WASHINGTON, THE PORT STILL HAS  
[01:48:53] SIGNIFICANT POTENTIAL FOR PROGRESS ON  
[01:48:55] OUR KEY GOALS THROUGH GRANTS, THROUGH  
[01:48:57] PARTNERSHIPS WITH FEDERAL AGENCIES, AND

[01:48:58] THROUGH ADMINISTRATIVE RULEMAKINGS. WE  
[01:49:00] ARE ALSO PLEASED TO HAVE STRONG  
[01:49:03] RELATIONSHIPS WITH OUR CONGRESSIONAL  
[01:49:04] DELEGATION WHO HAVE SHOWN THEIR DEEP  
[01:49:06] COMMITMENT TO WORKING WITH THE PORT ON  
[01:49:07] OUR PRIORITIES. I LOOK FORWARD TO  
[01:49:10] WORKING CLOSELY WITH YOU AND TO ADVANCE  
[01:49:11] OUR FEDERAL AGENDA THROUGHOUT THE YEAR  
[01:49:13] AHEAD. AND OUR PRESENTER IS ERIC  
[01:49:15] SCHINFIELD, THE SENIOR MANAGER OF  
[01:49:17] FEDERAL AND INTERNATIONAL GOVERNMENT  
[01:49:18] RELATIONS AND ALSO THE ACTING CHIEF OF  
[01:49:20] STAFF. ERIC. ALL RIGHT, THANK YOU VERY  
[01:49:23] MUCH. EXECUTIVE DIRECTOR, METRUCK  
[01:49:24] COMMISSIONERS. GOOD AFTERNOON. GREAT TO  
[01:49:26] SEE YOU. GREAT TO BE HERE WITH YOU TODAY  
[01:49:28] AGAIN, TALKING ABOUT THE DRAFT FEDERAL  
[01:49:30] AGENDA FOR 2023. AND NEXT SLIDE,  
[01:49:33] PLEASE. JUST TO GIVE YOU A LITTLE BIT OF  
[01:49:35] A PREVIEW OF WHAT WE'RE GOING TO DO  
[01:49:36] TODAY, WE'RE GOING TO TALK ABOUT WHAT WE  
[01:49:39] ACHIEVED IN 2022, LOOK FORWARD TO THE  
[01:49:41] POLITICAL ENVIRONMENT OF 2023, AND THEN  
[01:49:43] TALK IN SOME LEVEL OF DETAIL ABOUT OUR  
[01:49:45] DRAFT POLICY PRIORITIES. AS YOU CAN SEE  
[01:49:47] THERE, WE THINK ABOUT THEM IN FOUR  
[01:49:49] DIFFERENT BUCKETS, AND WE'LL GO INTO  
[01:49:50] MORE DETAILS LATER. OF COURSE, WE'LL  
[01:49:52] ACCEPT YOUR FEEDBACK AND LOOK TOWARDS  
[01:49:54] COMMISSION APPROVAL LATER IN THE MONTH.  
[01:49:55] NEXT SLIDE. SO WE ALWAYS START THIS  
[01:49:58] PRESENTATION EVERY YEAR WITH OUR  
[01:50:00] SUCCESSES, NOT ONLY BECAUSE IT IS THE  
[01:50:02] PERFORMANCE REVIEW SEASON, AND I WANT MY  
[01:50:03] BOSSES TO SEE THIS SLIDE, THE PREVIOUS  
[01:50:05] SLIDE. SORRY ABOUT THAT,  
[01:50:08] BUT YES, ABSOLUTELY. YOU STEPPED ON MY  
[01:50:11] JOKE, MICHELLE. REALLY, VERY  
[01:50:13] DISAPPOINTING. I PRACTICED SO HARD.  
[01:50:16] I HAVE NO CONTROLLER. GIVE ME A MOMENT.  
[01:50:18] YES, THIS IS THE SORT OF THE GUY WITH A  
[01:50:21] GIANT HOOK TRYING TO PULL YOU OFF STAGE.  
[01:50:23] I JUST STARTED AND ALREADY WE'RE ON MY  
[01:50:25] LAST SLIDE. SO THANK YOU,  
[01:50:27] COMMISSIONERS, FOR YOUR TIME TODAY. IT  
[01:50:28] WAS GREAT TO BE WITH YOU. I APPRECIATE  
[01:50:30] YOUR SUPPORT FOR THE FEDERAL COMMITTEE.  
[01:50:32] GIVE ME A MINUTE. ABSOLUTELY.  
[01:50:38] WELL, BECAUSE YOU HAVE READ IN GREAT  
[01:50:40] DETAIL THE MEMO, YOU YOU PROBABLY  
[01:50:41] ALREADY KNOW EVERYTHING I'M GOING TO  
[01:50:43] SAY. ANYWAY,  
[01:50:47] THIS WAS REALLY JUST VAMPING TO GET  
[01:50:48] COMMISSIONER CALKINS BACK. SO I'LL START  
[01:50:50] AGAIN AND WE'LL WORK FROM THERE.  
[01:51:00] HE HASN'T HEARD YOUR JOKE, SO IT'LL BE  
[01:51:03] FANTASTIC. EXACTLY.  
[01:51:09] WHAT DO YOU THINK ABOUT PAGE SEVEN,  
[01:51:11] ITEM 24,  
[01:51:14] 2022 SUCCESSES? WE ALWAYS  
[01:51:17] LIKE TO START WITH THE 2022 SUCCESSES,  
[01:51:20] NOT ONLY BECAUSE IT'S PERFORMANCE REVIEW  
[01:51:21] SEASON AND I WANT TO MAKE SURE THAT MY

[01:51:23] BOSSES ARE LOOKING AT THIS, BUT ALSO  
[01:51:25] REALLY TO EMPHASIZE THE INCREDIBLE  
[01:51:27] SUPPORT THAT WE'VE HAD OVER THE LAST  
[01:51:29] YEAR, NOT ONLY FROM THE BIDEN  
[01:51:30] ADMINISTRATION, BUT SPECIFICALLY FROM  
[01:51:32] THE WASHINGTON CONGRESSIONAL DELEGATION.  
[01:51:35] THE SUPPORT THAT WE HAVE FROM OUR  
[01:51:36] MEMBERS OF CONGRESS FOR THE WORK OF THE  
[01:51:38] PORT LEANING IN TO HELPING US ACHIEVE  
[01:51:41] OUR GOALS IS REALLY SPECTACULAR. AND  
[01:51:43] NONE OF WHAT'S ON THIS LIST RIGHT HERE  
[01:51:45] REALLY WOULD BE POSSIBLE WITHOUT THEIR  
[01:51:46] SUPPORT. LITERALLY. THEY WROTE MANY OF  
[01:51:48] THE BILLS THAT WE HAVE ASKED FOR AND  
[01:51:50] WERE ABLE TO PASS THIS YEAR. OBVIOUSLY,  
[01:51:53] WE'RE IN A TIME OF HISTORIC FEDERAL  
[01:51:56] GRANT REVENUE AVAILABILITY. THERE HAS  
[01:51:58] NEVER BEEN MORE MONEY AVAILABLE, NOT  
[01:52:00] ONLY GENERALLY FOR INFRASTRUCTURE AND  
[01:52:03] DECARBONIZATION, BUT SPECIFICALLY FOR  
[01:52:04] PORTS. PASSAGE OF THE INFLATION  
[01:52:06] REDUCTION ACT, BILLIONS OF DOLLARS FOR  
[01:52:08] AVIATION AND MARITIME DECARBONIZATION,  
[01:52:10] THE CONTINUED IMPLEMENTATION OF THE  
[01:52:12] BIPARTISAN INFRASTRUCTURE LAW. ALREADY,  
[01:52:14] SEATTLE TACOMA INTERNATIONAL AIRPORT HAS  
[01:52:16] RECEIVED \$100 MILLION FROM THE  
[01:52:18] BIPARTISAN INFRASTRUCTURE LAW. SO GREAT  
[01:52:20] SUCCESS THERE AND CONGRATULATIONS TO  
[01:52:22] EVERYONE INVOLVED IN THAT. AND THEN AT  
[01:52:24] THE END OF THE YEAR, WE WERE ABLE TO  
[01:52:25] ACTUALLY GET FOUR MAJOR BILLS PASSED.  
[01:52:28] THE NATIONAL DEFENSE AUTHORIZATION ACT,  
[01:52:30] THE WATER RESOURCES DEVELOPMENT ACT  
[01:52:31] MARAD REAUTHORIZATION, AND THE COAST  
[01:52:33] GUARD REAUTHORIZATION, ALL OF WHICH, AS  
[01:52:35] YOU CAN SEE THERE HAD SIGNIFICANT WINS  
[01:52:38] FOR THE PORTS. YOU PROBABLY READ THE  
[01:52:39] PRESS RELEASE THAT WE PUT OUT ABOUT  
[01:52:40] THIS. I WANT TO CALL IT IN PARTICULAR  
[01:52:43] THE WORK THAT WE DID WITH REPRESENTATIVE  
[01:52:44] SMITH, WHO AT THE TIME WAS THE CHAIR OF  
[01:52:46] THE HOUSE ARMED SERVICES COMMITTEE TO  
[01:52:48] PUT INTO THE NATIONAL DEFENSE  
[01:52:49] AUTHORIZATION ACT A NEW PILOT PROGRAM  
[01:52:51] REQUIRING THE US DEPARTMENT OF DEFENSE  
[01:52:54] TO PICK AT LEAST TWO MILITARY BASES TO  
[01:52:57] PLAN FOR USE OF SUSTAINABLE AVIATION  
[01:52:59] FUELS BY 2028. AT LEAST ONE OF THOSE  
[01:53:01] BASES NEEDS TO BE NEAR A LARGE  
[01:53:03] COMMERCIAL AIRPORT THAT IS ALSO PURSUING  
[01:53:05] SUSTAINABLE AVIATION FUELS BY 2028. WE  
[01:53:08] ARE HOPEFUL, WORKING WITH REPRESENTATIVE  
[01:53:10] SMITH AND OTHERS, THAT THAT WILL BE  
[01:53:11] JOINT BASE LEWIS MCCORD AND OF COURSE,  
[01:53:13] THE REASON FOR THAT IS TO REALLY BUILD  
[01:53:15] OUT THE REGIONAL SAF ECOSYSTEM AND SEND  
[01:53:18] THAT STRONG COORDINATED DEMAND SIGNAL TO  
[01:53:20] THE PRIVATE SECTOR TO ATTRACT INVESTMENT  
[01:53:22] AND MAKE SURE THAT WE CAN HAVE THOSE  
[01:53:24] FUELS HERE IN OUR REGION. AND THEN  
[01:53:26] FINALLY, I WANT TO CALL OUT THIS IS NOT  
[01:53:28] JUST ABOUT FUNDING AND BILLS BEING

[01:53:30] PASSED, BUT ALSO ABOUT PARTNERSHIPS WITH  
[01:53:32] FEDERAL AGENCIES. SEVERAL OF YOU WERE  
[01:53:34] ABLE TO GO TO COP 27 IN SHARMA SHAF,  
[01:53:36] EGYPT THIS YEAR BECAUSE THE STATE  
[01:53:38] DEPARTMENT GAVE US PASSES TO GO AND  
[01:53:41] WANTED TO GIVE US PASSES BECAUSE THEY  
[01:53:42] BELIEVE IN OUR WORK AND ARE EXCITED  
[01:53:43] ABOUT OUR WORK ON GREEN CORRIDORS. AND  
[01:53:45] WE REALLY LOOK FORWARD TO CONTINUING  
[01:53:47] THOSE PARTNERSHIPS NOT ONLY WITH THE  
[01:53:49] STATE DEPARTMENT, BUT DOT DOE, SORRY,  
[01:53:52] DEPARTMENT OF TRANSPORTATION,  
[01:53:53] DEPARTMENT OF ENERGY, DEPARTMENT OF  
[01:53:54] DEFENSE. REALLY GREAT OPPORTUNITIES TO  
[01:53:56] WORK WITH THEM TO ADVANCE BOTH OUR  
[01:53:58] ALASKA CRUISE GREEN CORRIDOR AND ALSO  
[01:54:00] THE BUSAN SHIPPING GREEN CORRIDOR WITH  
[01:54:01] THE NORTHWEST SEAPORT ALLIANCE. NEXT  
[01:54:03] SLIDE. SO OBVIOUSLY  
[01:54:08] YOU ARE WELL AWARE THAT WE HAVE A  
[01:54:10] DIVIDED GOVERNMENT IN DC THIS YEAR.  
[01:54:12] REPUBLICAN CONTROLLED HOUSE OF  
[01:54:13] REPRESENTATIVES, DEMOCRATIC CONTROLLED  
[01:54:14] SENATE AND WHITE HOUSE. AND ANYONE WHO  
[01:54:17] PAID ATTENTION TO THE SPEAKER OF THE  
[01:54:18] HOUSE DRAMA LAST WEEK KNOWS THAT IT IS  
[01:54:20] GOING TO BE INCREDIBLY CHALLENGING TO  
[01:54:22] PASS BILLS OUT OF CONGRESS THIS YEAR.  
[01:54:24] AND I WANT TO SAY, OBVIOUSLY, WE'RE NOT  
[01:54:27] GOING TO GIVE UP. WE STILL BELIEVE THERE  
[01:54:29] ARE OPPORTUNITIES TO PASS LEGISLATION  
[01:54:30] THIS YEAR. BUT YOU WILL HEAR AND SEE  
[01:54:32] THAT A LARGE MAJORITY OF OUR GOALS FOR  
[01:54:34] 2023 ARE REALLY ON THE EXECUTIVE SIDE,  
[01:54:37] APPLYING FOR GRANT FUNDING, EXECUTIVE  
[01:54:40] RULEMAKING, PARTNERSHIPS WITH FEDERAL  
[01:54:42] AGENCIES. LIKE I JUST MENTIONED, WE CAN  
[01:54:44] ACHIEVE A SIGNIFICANT AMOUNT OF OUR  
[01:54:45] GOALS AND MISSION AND VISION WITHOUT ANY  
[01:54:48] BILLS BEING PASSED BY CONGRESS. SO WE'RE  
[01:54:50] REALLY EXCITED ABOUT MOVING FORWARD.  
[01:54:51] WE'RE NOT GOING TO JUST WAVE THE WHITE  
[01:54:53] FLAG AND SAY, DON'T DO ANY FEDERAL WORK  
[01:54:54] THIS YEAR, LOTS OF OPPORTUNITIES THERE  
[01:54:57] ON THE LEGISLATIVE SIDE, IF THERE IS AN  
[01:54:59] APPROPRIATIONS BILL, MAYBE THERE WILL,  
[01:55:01] MAYBE THERE WON'T BE LOTS OF  
[01:55:03] OPPORTUNITIES THERE THROUGH BOTH THE  
[01:55:04] EARMARK PROCESS AND OTHER PROGRAMMATIC  
[01:55:06] SPENDING TO SUPPORT OUR WORK. BUT ALSO  
[01:55:09] THIS YEAR, BOTH THE FAA AND THE FARM  
[01:55:11] BILL ARE REQUIRED TO HAVE THEIR  
[01:55:12] REAUTHORIZATION. NOW, WHETHER THAT  
[01:55:14] HAPPENS OR NOT IS STILL AN OPEN  
[01:55:15] QUESTION, BUT THESE ARE TWO MAJOR BILLS  
[01:55:18] THAT IN THEORY NEED TO BE PASSED AND  
[01:55:20] HAVE A HUGE IMPACT ON OUR FACILITIES AND  
[01:55:22] ON OUR OPERATIONS. FAA BILL, OBVIOUSLY,  
[01:55:25] BOTH BECAUSE OF OPERATIONS AND  
[01:55:26] SUSTAINABLE AVIATION FUELS. BUT I THINK  
[01:55:28] YOU ALSO KNOW THAT THE FARM BILL THE US.  
[01:55:30] DEPARTMENT OF AGRICULTURE, HAS A HUGE  
[01:55:32] ROLE IN SAF NOT ONLY ON THE FEEDSTOCK

[01:55:34] SIDE, BUT ALSO IN TERMS OF THEIR LOANS  
[01:55:36] AND LOAN GUARANTEES FOR BIOREFINERIES  
[01:55:38] AND THINGS LIKE THAT. SO LOTS OF  
[01:55:40] OPPORTUNITIES. IF THERE ARE BILLS  
[01:55:42] PASSED, WE'LL CONTINUE TO WORK ON THOSE  
[01:55:44] BILLS. EVEN IF THE BILLS ARE NOT PASSED,  
[01:55:46] WE CAN STILL WORK TO GET BILLS  
[01:55:48] INTRODUCED AND GET TEXT INTO BASE BILLS  
[01:55:51] THAT WILL HELP US IN THE LONG RUN. SO  
[01:55:53] WE'RE GOING TO CONTINUE TO WORK ON THAT.  
[01:55:54] AND THEN, LIKE I SAID, AGAIN, PLENTY OF  
[01:55:56] OPPORTUNITIES ON THE EXECUTIVE SIDE,  
[01:55:58] GRANTS AND PARTNERSHIPS AND RULEMAKING  
[01:56:00] TO MAKE PROGRESS. AND I WANT TO SAY  
[01:56:02] AGAIN THAT THE SUPPORT OF THE BIDEN  
[01:56:05] ADMINISTRATION, THE SUPPORT OF OUR  
[01:56:06] CONGRESSIONAL DELEGATION IS REALLY KEY  
[01:56:08] TO THAT, AND WE FEEL REALLY EXCITED  
[01:56:09] ABOUT THAT. I WANT TO THANK THE  
[01:56:10] COMMISSION FOR APPROVING IN THE 2023  
[01:56:14] BUDGET FOR THE PORT MONEY TO HIRE A  
[01:56:16] CONTRACT GRANT WRITER. WE KNOW WE'RE  
[01:56:17] GOING TO NEED THAT, AND WE'RE LOOKING  
[01:56:19] FORWARD TO IMPLEMENTING THAT AS QUICKLY  
[01:56:20] AS POSSIBLE. AND THEN FINALLY ON THIS  
[01:56:22] SLIDE, ONE LAST THANK YOU TO THE  
[01:56:23] WASHINGTON CONGRESSIONAL DELEGATION.  
[01:56:25] THIS IS PROBABLY, AT LEAST IN THE LAST  
[01:56:27] 50 YEARS, THE MOST POWERFUL AND WELL  
[01:56:29] POSITIONED WASHINGTON CONGRESSIONAL  
[01:56:31] DELEGATION EVER. TOO BAD THERE WON'T BE  
[01:56:33] A LOT OF BILLS PASSED. BUT EVEN WITHOUT  
[01:56:35] THAT, THEY CAN HELP US IMPACT AGENCY  
[01:56:37] WORK, IMPACT THE ADMINISTRATION'S WORK.  
[01:56:39] SO YOU CAN SEE HERE, CHAIR OF THE  
[01:56:42] APPROPRIATIONS COMMITTEE IN THE SENATE,  
[01:56:43] CHAIR OF THE SENATE COMMERCE COMMITTEE,  
[01:56:45] RANKING MEMBER ON HOUSE TNI, ON HOUSE  
[01:56:47] ARMED SERVICES. I SHOULD HAVE CALLED OUT  
[01:56:50] HERE AS WELL. REPRESENTATIVE JAYAPAL IS  
[01:56:52] THE CHAIR OF THE PROGRESSIVE CAUCUS. SO  
[01:56:54] WE'RE JUST REALLY WELL POSITIONED TO  
[01:56:56] WORK WITH OUR DELEGATION AND AGAIN, SO  
[01:56:58] GRATEFUL THAT THEY REALLY CARE AND ARE  
[01:57:00] PASSIONATE ABOUT THE WORK OF THE PORT.  
[01:57:01] NEXT SLIDE. SO WE HAVE 50 DIFFERENT  
[01:57:05] PRIORITIES IN THIS LIST. AND AS STEVE  
[01:57:08] METRUCK WOULD SAY, IF YOU HAVE 50  
[01:57:10] PRIORITIES, YOU HAVE NO PRIORITIES. BUT  
[01:57:12] I REALLY DO BELIEVE THAT IT'S IMPORTANT  
[01:57:14] TO SHOW YOU THIS LAUNDRY LIST, BECAUSE  
[01:57:16] THIS LAUNDRY LIST OF 50 PRIORITIES  
[01:57:18] REALLY SPEAKS TO THE DEPTH AND BREADTH  
[01:57:20] OF SCOPE OF WHAT WE CARE ABOUT IS THE  
[01:57:22] PORTS. OBVIOUSLY, WE CARE ABOUT  
[01:57:23] OPERATIONS AND INFRASTRUCTURE. NOW WE'RE  
[01:57:26] REALLY CLEAR WE CARE ABOUT  
[01:57:27] SUSTAINABILITY AND COMMUNITY AND EQUITY,  
[01:57:29] BUT WE NEED TO BE SHOWING UP IN ALL  
[01:57:31] THESE AREAS, NOT ONLY THE TRADITIONAL  
[01:57:33] AREAS, BUT THE UNEXPECTED AREAS TO  
[01:57:35] REALLY BE IMPACTFUL AND REALLY HAVE A  
[01:57:37] VOICE AT THE NATIONAL LEVEL TO IMPACT

[01:57:39] THESE POLICIES. SO WE DO HAVE THESE 50.  
[01:57:41] NOW, IF YOU SAID TO ME, ERIC, OF THOSE  
[01:57:43] 50, WHAT ARE YOUR TOP TEN? I WOULD SAY,  
[01:57:46] COMMISSIONERS, I ALREADY WROTE THIS  
[01:57:47] SLIDE, AND HERE ARE OUR TOP TEN. HERE'S  
[01:57:50] HOW WE THINK ABOUT PRIORITIZING OUR 50  
[01:57:52] PRIORITIES. AND YOU'LL SEE HERE AGAIN,  
[01:57:54] THESE ARE OUR FOUR CATEGORIES THAT WE  
[01:57:56] THINK ABOUT INFRASTRUCTURE AND  
[01:57:57] TRANSPORTATION, OBVIOUSLY A LOT ON  
[01:58:00] FEDERAL FUNDING FOR OUR INFRASTRUCTURE  
[01:58:01] PROJECTS, BUT ALSO FEDERAL STAFFING,  
[01:58:04] CBP, TSA, FAA, ET CETERA. AND ADDRESSING  
[01:58:07] REGULATORY ISSUES LIKE, FOR EXAMPLE,  
[01:58:08] ENVIRONMENTAL REVIEWS OF OUR MAJOR  
[01:58:10] PROJECTS AND FACILITIES. ON THE  
[01:58:12] DECARBONIZATION AND SUSTAINABILITY SIDE,  
[01:58:14] AGAIN, GRANTS AND PARTNERSHIPS.  
[01:58:15] GREEN CORIDER WE TALKED ABOUT I WANT TO  
[01:58:17] OBVIOUSLY CALL OUT PFAS AND THE  
[01:58:20] TRANSITION FROM PFAS CONTAINING  
[01:58:22] FIREFIGHTING FOAMS. CHIEF KRAUSE AND OUR  
[01:58:25] ENVIRONMENTAL STAFF HAVE DONE AN AMAZING  
[01:58:27] JOB POSITIONING US TO BE SUCCESSFUL  
[01:58:28] HERE, BUT THERE'S STILL A LOT OF WORK AT  
[01:58:30] THE FEDERAL GOVERNMENT RELATIONS LEVEL  
[01:58:32] IN TERMS OF NOT ONLY APPROVING THESE  
[01:58:34] PFAS ALTERNATIVES, BUT ALSO IMPLEMENTING  
[01:58:37] THE REGULATORY PROCESS. AND WE'RE REALLY  
[01:58:39] HOPING THIS YEAR IN THE FA  
[01:58:41] REAUTHORIZATION BILL TO PUT INTO PLACE  
[01:58:43] WHAT WE CALL A NATIONAL TRANSITION PLAN  
[01:58:45] THAT WOULD REALLY SET A STRATEGY FOR  
[01:58:47] EFFICIENTLY ROLLING OUT AND ALLOCATING  
[01:58:50] THESE NEW FOAMS AS THEY COME ONLINE.  
[01:58:52] OTHER REGULATORY ISSUES. WE JUST HAD  
[01:58:54] SOME GREAT SUCCESS AT THE END OF THIS  
[01:58:55] PAST YEAR WORKING WITH THE ARMY CORPS  
[01:58:57] AND NOT ONLY HELP THEM DO THEIR WORK,  
[01:58:59] BUT ALSO ALLOW US TO SUPPORT THEM IN  
[01:59:01] DOING THEIR WORK AND OF COURSE, OUR WORK  
[01:59:03] IN PROVIDING FUNDING AND OTHER  
[01:59:04] PARTNERSHIPS AROUND SOUTHERN RESIDENT  
[01:59:06] KILLER WHALES, PARTICULARLY AROUND  
[01:59:07] UNDERWATER NOISE. ON THE COMMUNITY AND  
[01:59:10] EQUITY SIDE, WE'LL TALK IN JUST ONE  
[01:59:12] SLIDE ABOUT OUR REALLY IMPORTANT WORK ON  
[01:59:14] AIRCRAFT NOISE AND EMISSIONS AND ALSO  
[01:59:17] OUR OTHER WORK ON EQUITY. I THINK  
[01:59:18] IMMIGRATION IS A GREAT EXAMPLE OF THAT.  
[01:59:20] WE TALKED AT GREAT LENGTH EARLIER ABOUT  
[01:59:22] HUMAN TRAFFICKING AND THE PARTNERSHIP WE  
[01:59:23] NOW HAVE WITH USDOT, THE SPEECH AND THE  
[01:59:26] REMARKS THAT COMMISSIONER CHO WILL GIVE  
[01:59:28] BOTH THE DOT AND DEPARTMENT OF HOMELAND  
[01:59:30] SECURITY IN A FEW WEEKS. SO LOTS OF  
[01:59:32] OPPORTUNITIES THERE TO AGAIN CONTINUE TO  
[01:59:34] MOVE FORWARD AND HIGHLIGHT OUR  
[01:59:35] LEADERSHIP THERE. AND WE'LL ALSO TALK  
[01:59:37] ABOUT WAYS WE CAN GET ADDITIONAL FEDERAL  
[01:59:38] FUNDING AND PARTNERSHIPS FOR ECONOMIC  
[01:59:40] DEVELOPMENT, TOURISM PROMOTION,  
[01:59:42] WORKFORCE DEVELOPMENT PROGRAMS. NEXT

[01:59:43] SLIDE, PLEASE. SO, AGAIN, I'M NOT GOING  
[01:59:46] TO TAKE A LOT OF TIME HERE TO GO THROUGH  
[01:59:48] ALL 50 OF THE PRIORITIES, ALTHOUGH I  
[01:59:49] WOULD BE HAPPY TO DO SO IF YOU WANT ME  
[01:59:51] TO. I'LL JUST CALL OUT A COUPLE OF  
[01:59:52] THINGS ON EACH OF THESE SLIDES. ON THIS  
[01:59:54] SLIDE ON INFRASTRUCTURE AND  
[01:59:55] TRANSPORTATION, THE THINGS THAT I DIDN'T  
[01:59:57] MENTION EARLIER ARE GRANT FUNDING FOR  
[01:59:59] HIGH SPEED RAIL AND GRANT FUNDING FOR  
[02:00:01] ELECTRIC VEHICLE INFRASTRUCTURE. THERE  
[02:00:04] ARE GOING TO BE THIS YEAR A NUMBER OF  
[02:00:06] MAJOR GRANT OPPORTUNITIES TO APPLY. ON  
[02:00:08] THE HIGH SPEED RAIL, IT WILL BE A STATE  
[02:00:10] APPLICATION THAT WE'LL BE A SUPPORTIVE  
[02:00:11] PARTNER ON. ON THE ELECTRIC VEHICLE  
[02:00:13] INFRASTRUCTURE SIDE, WE WILL BE APPLYING  
[02:00:15] DIRECTLY AND WITH SOME PARTNERS BOTH FOR  
[02:00:17] OUR AVIATION AND MARITIME FACILITIES.  
[02:00:19] SO REALLY LOOKING FORWARD TO PURSUING  
[02:00:21] FUNDING THAT WILL REALLY HELP US MOVE  
[02:00:23] FORWARD ON OUR PRIORITIES ON THAT FRONT.  
[02:00:25] NEXT SLIDE. ON THE DECARBONIZATION AND  
[02:00:28] SUSTAINABILITY SIDE, AGAIN, WE TALKED  
[02:00:29] ABOUT GRANT FUNDING AND PARTNERSHIPS.  
[02:00:32] EXECUTIVE DIRECTOR METRUCK MENTIONED THE  
[02:00:34] APPLICATION FOR THE HYDROGEN FUNDING  
[02:00:36] THAT WE'RE GOING TO BE REALLY DEEPLY  
[02:00:37] INVOLVED IN. AND THE OTHER TWO THINGS I  
[02:00:40] WILL SAY ON THIS SLIDE ARE THE WORDS  
[02:00:41] OFFSHORE WIND AND KELP CONTINUE TO BE  
[02:00:44] PART OF OUR FEDERAL PRIORITIES AND WANT  
[02:00:45] TO MAKE SURE THAT THAT'S HIGHLIGHTED AS  
[02:00:47] WELL. NEXT SLIDE. SO I  
[02:00:51] MENTIONED EARLIER THAT I WANT TO TALK  
[02:00:52] ABOUT OUR AIRCRAFT NOISE AND EMISSIONS  
[02:00:54] POLICIES. AND WE'VE DONE SO MUCH WORK  
[02:00:56] OVER THE LAST FEW YEARS THROUGH THE  
[02:00:57] START COMMITTEE AND THE START FEDERAL  
[02:00:59] POLICY WORKING GROUP TO IDENTIFY WITH  
[02:01:01] OUR SIX AIRPORT CITIES WHAT ARE OUR  
[02:01:03] SHARED PRIORITIES AS IT RELATES TO  
[02:01:04] AIRCRAFT NOISE AND EMISSIONS. AND WE'VE  
[02:01:06] BEEN ABLE TO COME UP WITH A REALLY  
[02:01:08] STRONG LIST OF WHAT THOSE POLICIES ARE.  
[02:01:10] THE WAY TO ACHIEVE THESE POLICIES IS TO  
[02:01:13] PASS THEM THROUGH THE FAA  
[02:01:15] REAUTHORIZATION BILL THIS YEAR. AND SO  
[02:01:17] ONE OF THE THINGS THAT WE'RE PLANNING ON  
[02:01:18] DOING THIS YEAR IS DOING A DC FLY IN  
[02:01:21] WITH THE PORT AND THE SIX CITIES  
[02:01:23] TOGETHER, SHOULDER TO SHOULDER, GOING TO  
[02:01:25] DC, TALKING TO OUR CONGRESSIONAL  
[02:01:27] DELEGATION AND OTHERS ABOUT WHY WE  
[02:01:29] BELIEVE THESE PRIORITIES ARE IMPORTANT  
[02:01:30] AND IMPACTFUL AND WHY THEY SHOULD BE IN  
[02:01:32] THE FA REAUTHORIZATION BILL. WE'RE  
[02:01:34] LOOKING AROUND AN APRIL TIME FRAME FOR  
[02:01:35] THAT AND REALLY EXCITED TO SHARE MORE  
[02:01:37] INFORMATION AS THAT PLAN DEVELOPS AND  
[02:01:39] INVOLVE YOU ALL IN THAT PROCESS. WANT TO  
[02:01:41] CALL OUT JUST FOUR THINGS THAT ARE ON  
[02:01:43] THIS LIST JUST TO MAKE SURE THAT THEY'RE



[02:01:45] NOTED. THE FIRST THREE ON THAT LIST ARE  
[02:01:48] BILLS THAT WE'VE WORKED IN PARTNERSHIP  
[02:01:50] WITH REPRESENTATIVE SMITH TO DEVELOP AND  
[02:01:52] INTRODUCE. THE FIRST ONE HAS TO DO WITH  
[02:01:55] LOOKING AT ULTRAFINE PARTICULATES AND A  
[02:01:58] FEDERAL STUDY TO UNDERSTAND HOW THE  
[02:02:00] FEDERAL GOVERNMENT CAN BETTER ADDRESS  
[02:02:01] ULTRAFINE PARTICULATES COMING FROM  
[02:02:03] AIRCRAFT. THE SECOND IS A BILL THAT  
[02:02:06] WOULD ALLOW FOR FUNDING FOR SECONDARY  
[02:02:08] NOISE INSULATION FOR NOISE PACKAGES THAT  
[02:02:10] HAVE, QUOTE UNQUOTE, FAILED, AND WE CAN  
[02:02:12] TALK ABOUT WHAT THAT MEANS. AND THE  
[02:02:13] THIRD BILL FROM REPRESENTATIVE SMITH  
[02:02:15] ACTUALLY WOULD BRING THE EPA BACK INTO  
[02:02:18] THE MIX FOR ADDRESSING AIRCRAFT NOISE  
[02:02:20] AND EMISSIONS ISSUES, WHICH THEY USED TO  
[02:02:23] A LONG TIME AGO AND WE THINK IS REALLY  
[02:02:24] APPROPRIATE. AND THEN FINALLY, NUMBER  
[02:02:26] FOUR, WE'VE TALKED AT GREAT LENGTH THAT  
[02:02:28] WE BELIEVE THAT IT IS WELL PAST TIME FOR  
[02:02:31] THE FA TO SET A PROCESS AND A DEADLINE  
[02:02:33] FOR REVIEW AND ACTION OF THE CURRENT 65  
[02:02:35] DNL NOISE CONTOUR METRIC, AND WE'VE PUT  
[02:02:38] THAT ONTO OUR PRIORITY LIST AS WELL. WE  
[02:02:41] HAVE A MORE DETAILED LETTER THAT WE SENT  
[02:02:43] AT THE END OF THE END OF LAST YEAR,  
[02:02:45] SIGNED BY THE PORT AND THE SIX CITIES,  
[02:02:47] DETAILING THESE PRIORITIES IN GREATER  
[02:02:49] DETAIL. HAPPY TO SHARE THAT WITH YOU.  
[02:02:50] YOU HAVEN'T SEEN IT ALREADY. AND AGAIN,  
[02:02:52] THIS IS WHAT WE'LL BRING TO DC IN APRIL  
[02:02:54] OR MAY TO SHARE WITH OUR DELEGATION TO  
[02:02:56] ASK FOR THEIR SUPPORT FOR INCLUDING THIS  
[02:02:57] IN THE FAA REAUTHORIZATION BILL. NEXT  
[02:02:59] SLIDE. SO, LAST GROUP HERE AGAIN,  
[02:03:03] TRADE, ECONOMIC DEVELOPMENT AND  
[02:03:04] WORKFORCE DEVELOPMENT. AGAIN, THESE ARE  
[02:03:06] ALL AREAS WHERE WE THINK WE CAN MAKE  
[02:03:08] SIGNIFICANT PROGRESS WITHOUT ANY  
[02:03:10] LEGISLATIVE WORK WHATSOEVER. GRANT  
[02:03:12] FUNDING, WORK BY USTR TO NEGOTIATE AND  
[02:03:16] REEVALUATE TARIFFS, CERTAINLY WORKING  
[02:03:19] WITH USDOT AND OTHERS TO CREATE BETTER  
[02:03:22] WORKING CONDITIONS FOR DRAYAGE DRIVERS,  
[02:03:24] SUPPORTING THE NORTH PACIFIC FISHING  
[02:03:25] FLEET, PROMOTING TOURISM. AND SO WE  
[02:03:27] COULD GO INTO MUCH GREATER DETAIL THERE  
[02:03:29] IF YOU WANT TO AND IF YOU HAVE QUESTIONS  
[02:03:31] ABOUT THAT. SO THESE ARE OUR PRIORITIES.  
[02:03:33] LAST SLIDE HERE. LET ME JUST SAY, IN  
[02:03:36] CONCLUSION, OBVIOUSLY WE ARE LOOKING  
[02:03:38] FORWARD TO GETTING ANY FEEDBACK YOU HAVE  
[02:03:40] BETWEEN NOW AND THE NEXT MEETING. WE ARE  
[02:03:42] HOPING THAT YOU WILL APPROVE THIS AT THE  
[02:03:44] NEXT MEETING BECAUSE THE TIMING WORKS  
[02:03:46] OUT PERFECTLY. COMMISSIONER CHO WILL BE  
[02:03:48] IN DC RIGHT AFTER THAT MEETING. GREAT  
[02:03:50] OPPORTUNITY FOR HIM TO BE FRESH OFF THE  
[02:03:52] PRESSES, MEET WITH OUR CONGRESSIONAL  
[02:03:54] DELEGATION, SHARE WHAT OUR PRIORITIES  
[02:03:55] ARE, AND THEN OBVIOUSLY GET THEIR  
[02:03:57] SUPPORT FOR THEM. AND THEN JUST A COUPLE

[02:03:59] OF EXAMPLES HERE WHERE THE REAL WORK  
[02:04:02] WILL BE. WORKING WITH ALL FIVE OF YOU  
[02:04:04] AND EXECUTIVE DIRECTOR METRUCK GOING TO  
[02:04:06] DC, GOING TO OTHER FORUMS BOTH  
[02:04:08] DOMESTICALLY AND INTERNATIONALLY TO  
[02:04:10] ADVOCATE FOR THESE PRIORITIES, TO FIND  
[02:04:12] WAYS TO MOVE THESE PRIORITIES FORWARD.  
[02:04:14] LISTING JUST A FEW HERE. IN MARCH, ALL  
[02:04:16] THREE OF OUR INDUSTRY ASSOCIATIONS HAVE  
[02:04:18] THEIR DC FLY. IN APRIL, WE'RE LOOKING AT  
[02:04:20] THE PORT, CITIES, AIRPORT CITIES, NOISE  
[02:04:22] AND EMISSIONS, FLY IN. AWB HAS A FLY IN  
[02:04:25] DC. AND WE'LL TALK MORE ON THURSDAY AT  
[02:04:28] YOUR RETREAT. WE HAVE A WHOLE LIST OF  
[02:04:30] DOMESTIC AND INTERNATIONAL OPPORTUNITIES  
[02:04:31] FOR YOU TO ENGAGE IN FEDERAL AND  
[02:04:33] INTERNATIONAL POLICY ADVOCACY TO HELP  
[02:04:35] SUPPORT THESE POLICY PRIORITIES. SO I  
[02:04:37] WILL STOP TALKING THERE. THANK YOU SO  
[02:04:39] MUCH FOR THE TIME AND, OF COURSE, HAPPY  
[02:04:41] TO ANSWER ANY QUESTIONS OR TAKE ANY  
[02:04:42] SUGGESTIONS FOR THE FEDERAL AGENDA.  
[02:04:44] EXCELLENT. THANK YOU SO MUCH, ERIC.  
[02:04:45] I'LL OPEN UP COMMENTS AND QUESTIONS FROM  
[02:04:47] COMMISSIONERS AT THIS TIME.  
[02:04:48] COMMISSIONER CALKINS. GO AHEAD. THANKS.  
[02:04:51] A COUPLE OF COMMENTS. FIRST, I WANT TO  
[02:04:53] SAY THAT AS I LOOK BACK ON 2022, A  
[02:04:56] COUPLE OF THE HIGHLIGHTS OF THE YEAR FOR  
[02:04:57] ME WERE YOUR DEPARTMENT GETTING TO  
[02:04:59] TRAVEL WITH YOU TO DC FOR ONE OF THESE  
[02:05:00] FLY INS. AND I SAY THAT IN ALL  
[02:05:02] SERIOUSNESS, IT WAS AN EXTRAORDINARILY  
[02:05:05] WELL PUT TOGETHER TRIP. WE WERE FROM  
[02:05:10] END TO END FILLED WITH GREAT MEETINGS  
[02:05:11] WITH CONGRESSIONAL DELEGATIONS AND A  
[02:05:14] SURPRISE MEETING WITH VERONICA. IT WAS  
[02:05:16] GREAT TO SEE HER AGAIN. I ALSO WANT  
[02:05:20] TO MENTION HOW IMPORTANT THE  
[02:05:23] RELATIONSHIP BETWEEN YOU AND RYAN  
[02:05:24] MCFARLAND HAS BEEN IN ACHIEVING SO MANY  
[02:05:26] OF THESE MARITIME RELATED GOALS. RYAN  
[02:05:28] BEING OF THE NORTHWEST SEAPORT ALLIANCE  
[02:05:30] AND BEING ABLE TO WORK HAND IN GLOVE ON  
[02:05:32] ISSUES THAT MATTER TO BOTH THE PORT AND  
[02:05:34] TO THE NORTHWEST SEAPORT ALLIANCE. A  
[02:05:37] COUPLE OF COMMENTS AS WE DELIBERATE ON  
[02:05:39] THIS DOCUMENT. THE FIRST,  
[02:05:44] WHEN I REFLECT ON WHAT WE'RE TRYING TO  
[02:05:46] DO AS A COMMISSIONER AND AT THE  
[02:05:48] EXECUTIVE LEADERSHIP LEVEL, WE'RE REALLY  
[02:05:50] TRYING TO THINK ABOUT HOW DO WE GROW THE  
[02:05:51] ECONOMY AROUND HERE? AND THAT SEEMS  
[02:05:54] AUDACIOUS, BUT THAT'S REALLY WHAT THE  
[02:05:55] PORT IS FOR. SEATTLE IS WHAT IT IS  
[02:05:58] BECAUSE PEOPLE USED IT AS A HARBOR  
[02:06:01] TO MOVE GOODS AND PEOPLE. AND THAT  
[02:06:04] CONTINUES TO BE OUR DRIVING MISSION, IS  
[02:06:05] HOW DO WE GROW THE ECONOMY? AND WE WANT  
[02:06:08] TO DO SO IN AN EQUITABLE AND SUSTAINABLE  
[02:06:10] WAY. BUT STEPPING BACK AND THINKING  
[02:06:12] ABOUT WHERE ARE OPPORTUNITIES FOR GROWTH  
[02:06:14] IN OUR ECONOMY. WE ARE THE VOICE FOR

[02:06:18] FOREIGN TRADE IN OUR REGION. AND IN  
[02:06:22] THE 1960S, THE PORT OF SEATTLE PLAYED A  
[02:06:24] LEADERSHIP ROLE IN DEVELOPING A TRADE  
[02:06:25] RELATIONSHIP WITH CHINA. WE NOW HAVE AN  
[02:06:28] OPPORTUNITY, I THINK, TO DEEPEN AND  
[02:06:31] EXPAND THE TRADE RELATIONSHIP WITH  
[02:06:33] INDIA, AND I THINK IT'S PARTICULARLY  
[02:06:36] GERMANE THIS YEAR AND IN 2023, AS INDIA  
[02:06:38] WILL SURPASS CHINA AS THE WORLD'S MOST  
[02:06:40] POPULOUS COUNTRY. WE ALREADY HAVE A  
[02:06:44] GREAT LOCAL COMMUNITY CONNECTED  
[02:06:48] TO SOUTH ASIA, AND IT  
[02:06:52] IS THE WORLD'S LARGEST DEMOCRACY. AND SO  
[02:06:54] THERE IS AN OPPORTUNITY TO DIVERSIFY OUR  
[02:06:58] TRADE PARTNERSHIPS WITH A COUNTRY THAT  
[02:07:01] IS EMERGING AS A GLOBAL POWERHOUSE  
[02:07:04] ECONOMICALLY. AND SO I DON'T KNOW THAT  
[02:07:06] IT NECESSARILY NEEDS TO BE CALLED OUT,  
[02:07:08] BUT I DO THINK HOW WE ARE TALKING  
[02:07:11] WITH OUR CONGRESSIONAL DELEGATION ABOUT  
[02:07:13] TRADE OPPORTUNITIES. THE LIFEblood OF  
[02:07:15] THE WASHINGTON ECONOMY IS REALLY  
[02:07:17] IMPORTANT. AND SO I THINK WE NEED TO BE  
[02:07:19] SHARING WITH THEM HOW CRITICAL WE THINK  
[02:07:21] THAT OPPORTUNITY WITH SOUTH ASIA IS.  
[02:07:24] AND THEN, AS YOU SUSPECT,  
[02:07:27] I DO WANT TO TALK ABOUT OFFSHORE WIND.  
[02:07:29] IT IS LISTED HERE APPROPRIATELY UNDER  
[02:07:31] THE ENVIRONMENT SLIDE. BUT THE DEEPER I  
[02:07:34] GET INTO THIS, THE MORE I REALIZE IT'S  
[02:07:36] REALLY ECONOMIC DEVELOPMENT AND TRADE AS  
[02:07:38] WELL. THE DEVELOPMENT OF PACIFIC  
[02:07:41] OFFSHORE WIND, AND NOT JUST ON THE WEST  
[02:07:44] COAST OF THE UNITED STATES, BUT IN EAST  
[02:07:46] ASIA IN PARTICULAR. KOREA, JAPAN AND  
[02:07:48] CHINA HAVE ALL SET AMBITIOUS GOALS FOR  
[02:07:51] FLOATING OFFSHORE WIND. THE VERY  
[02:07:52] TECHNOLOGY THAT WE WILL USE ON THE WEST  
[02:07:54] COAST OF THE UNITED STATES MEANS THAT  
[02:07:56] THERE'S AN OPPORTUNITY FOR TWO WAY TRADE  
[02:07:59] WHERE EACH PARTNER WILL BE PRODUCING THE  
[02:08:02] THING THAT IS BEST SUITED FOR THEIR  
[02:08:04] ECONOMY. WHETHER THAT'S OUR ADVANTAGE IN  
[02:08:06] WASHINGTON STATE IN AEROSPACE AND  
[02:08:08] ADVANCED MANUFACTURING MAY BE THAT WE  
[02:08:11] CAN SUPPORT JAPAN AND KOREA'S AUDACIOUS  
[02:08:13] GOALS FOR OFFSHORE WIND DEVELOPMENT IN  
[02:08:15] THEIR OWN WATERS. AND AGAIN, THAT IS A  
[02:08:18] FEDERAL POLICY THAT WE NEED TO BE  
[02:08:19] THINKING ABOUT IS HOW ARE WE ENCOURAGING  
[02:08:21] TRADE AROUND THIS EMERGING INDUSTRY THAT  
[02:08:23] THE BIDEN ADMINISTRATION THINKS WILL BY  
[02:08:26] 2035 REPRESENT \$110,000,000,000 IN  
[02:08:29] ECONOMIC ACTIVITY IN THE UNITED STATES.  
[02:08:31] IT'S ESPECIALLY PERTINENT. BECAUSE WE  
[02:08:33] JUST SAW LAST MONTH THE AUCTION OF FIVE  
[02:08:37] CALL AREAS IN CALIFORNIA FOR A TOTAL OF  
[02:08:40] \$757,000,000, AT LEAST  
[02:08:43] 20% OF WHICH CAN GO BACK INTO LOCAL  
[02:08:45] CONTENT, INCLUDING DEVELOPING WORKFORCE  
[02:08:47] IN WASHINGTON STATE, MANUFACTURING  
[02:08:50] FACILITIES IN WASHINGTON STATE, PORTS  
[02:08:52] AND LOGISTICS FACILITIES IN WASHINGTON

[02:08:54] STATE SPECIFICALLY TO SUPPORT  
[02:08:56] CALIFORNIA. IF WE NEVER HAVE A TURBINE  
[02:08:57] OFF THE COAST OF WASHINGTON, WHICH IS  
[02:09:00] YET TO BE DETERMINED, WE ARE IN A GREAT  
[02:09:02] POSITION TO SUPPORT THE DEVELOPMENT OF  
[02:09:04] THAT INDUSTRY. AND SO I THINK WE NEED TO  
[02:09:06] BE THINKING ABOUT THIS YEAR, HOW ARE WE  
[02:09:09] TALKING TO OUR CONGRESSIONAL DELEGATION  
[02:09:10] ABOUT WHAT WASHINGTON STATE CAN DO TO  
[02:09:13] DEVELOP THE SUPPLY CHAIN TO SUPPORT  
[02:09:14] OFFSHORE WIND IN CALIFORNIA AND OREGON.  
[02:09:16] AND WITH THAT, I WILL SEE THE FLOOR.  
[02:09:19] GREAT. THANK YOU, COMMISSIONER CALKINS.  
[02:09:20] ANYONE ELSE QUESTIONS OR COMMENTS?  
[02:09:24] OKAY. ALL RIGHT, WE'LL START OUT FROM  
[02:09:26] THE LEFT AND GO RIGHT. COMMISSIONER  
[02:09:28] MOHAMED. GO AHEAD. I AM LEFT HANDED.  
[02:09:32] ERIC, I ALWAYS APPRECIATE YOUR  
[02:09:33] PRESENTATIONS AND I GUESS A LOT OF JUST  
[02:09:36] GREAT INFORMATION THAT IS IN HERE. ONE  
[02:09:39] OF THE THINGS THAT I HEARD YOU SAY LOUD  
[02:09:41] AND CLEAR IS THAT THERE'S NOT  
[02:09:43] LEGISLATION THAT'S GOING TO BE PASSING  
[02:09:45] THIS YEAR, BUT THAT THERE IS A LOT OF  
[02:09:47] OPPORTUNITY FOR US TO FOCUS ON APPLYING  
[02:09:50] FOR FEDERAL GRANTS AND SECURING THOSE  
[02:09:52] GRANTS. AND I'M GLAD THAT YOU ARE GOING  
[02:09:54] TO HAVE AN ADDITIONAL PERSON TO SUPPORT  
[02:09:57] THOSE EFFORTS. I ALSO SEE IN THE  
[02:10:01] TOP PRIORITY PRIORITIES.  
[02:10:05] SLIDE FIVE INCLUDES COMMUNITY AND  
[02:10:09] EQUITY AND CALLS OUT AIRCRAFT,  
[02:10:12] NOISE AND EMISSIONS, BUT NOT MAYBE  
[02:10:15] SPECIFICALLY SOUND INSTALLATIONS. AND I  
[02:10:17] THINK THAT THAT IS REALLY IMPORTANT.  
[02:10:20] PRIORITIZING THAT OUT OF THE FEDERAL  
[02:10:22] INFRASTRUCTURE BILL, TO ME, THERE WAS A  
[02:10:25] LOT OF EMPHASIS AROUND EQUITY. AND LIKE  
[02:10:27] YOU SAID, THERE'S SO MUCH MONEY COMING  
[02:10:29] TO OUR STATE AROUND INFRASTRUCTURE  
[02:10:32] AND BEING ABLE TO CENTER THE PLACES  
[02:10:35] WHERE WE'RE GROWING THE MOST AROUND THE  
[02:10:37] PEOPLE THAT WILL BE IMPACTED THE MOST  
[02:10:39] HAS TO BE FRONT AND CENTER IN THIS WORK.  
[02:10:42] IT HAS TO HAPPEN AT THE SAME TIME. IT'S  
[02:10:44] THE LEAST THAT WE CAN DO.  
[02:10:49] I KNOW THAT YOU HAD IN HERE THAT  
[02:10:53] CONGRESSMAN ADAM SMITH HAS A BILL  
[02:10:57] FOR THE REPAIR AND REPLACEMENT PROGRAM  
[02:11:00] ACT AND I THINK THAT IS REALLY GREAT.  
[02:11:02] WE'VE HEARD FROM OUR CONSTITUENTS WHO'VE  
[02:11:05] HAD SOUND INSTALLATIONS AND MANY STORIES  
[02:11:07] ON THE IMPORTANCE OF REPAIRING THOSE  
[02:11:10] INSTALLATIONS AND THERE'S SOME WORK  
[02:11:12] BEING DONE AND TALK AROUND THAT. BUT TO  
[02:11:14] ME, THERE'S STILL A REALLY BIG ISSUE  
[02:11:17] HERE THAT WE NEED TO MAKE SURE THAT OUR  
[02:11:19] FEDERAL DELEGATION IS SUPPORTING US  
[02:11:20] AROUND IS A LOT OF THOSE HOMES THAT HAVE  
[02:11:22] NOT GOTTEN INSTALLATED, THE 140 HOME,  
[02:11:25] SINGLE FAMILY HOMES THAT HAVEN'T BEEN  
[02:11:27] INSTALLATED, 900 APARTMENTS THAT HAVEN'T  
[02:11:29] BEEN INSTALLED IN SOUTH KING COUNTY.

[02:11:31] AND IT IS MILLIONS OF DOLLARS THAT WE  
[02:11:33] NEED TO SECURE TO GET THAT DONE. AND SO  
[02:11:35] I'M WONDERING HOW WE'RE GOING TO ENSURE  
[02:11:38] THAT THAT IS FRONT AND CENTER, WHETHER  
[02:11:41] THAT IS IN APPLYING FOR THOSE GRANTS OR  
[02:11:45] WORKING WITH OUR DELEGATION AND ENSURING  
[02:11:47] THAT THEY'RE HELPING US SECURE AS MUCH  
[02:11:50] DOLLARS AS POSSIBLE.  
[02:11:54] YEAH, ABSOLUTELY. NO, THANK YOU FOR  
[02:11:56] THAT. AND I AGREE WITH YOU 100%. IT'S  
[02:11:58] BEEN SO REWARDING TO WORK THROUGH THE  
[02:12:00] START COMMITTEE WITH OUR SIX CITIES TO  
[02:12:02] REALLY, I THINK, SURPRISE A LOT OF FOLKS  
[02:12:05] AND SAY, ACTUALLY, WE SHARE A LOT OF  
[02:12:07] THESE PRIORITIES. WE WANT TO GET THIS  
[02:12:08] WORK DONE. HERE ARE SOME OF THE POLICIES  
[02:12:10] THAT CAN HELP US GET THIS WORK DONE  
[02:12:12] BETTER AND GIVE THE FAA MORE TOOLS AND  
[02:12:15] FLEXIBILITIES AND RESOURCES TO GET THEIR  
[02:12:17] SIDE OF THE WORK DONE AS WELL. OVER THE  
[02:12:21] LAST FEW YEARS HAVE BEEN SIGNIFICANT  
[02:12:23] INCREASES IN APPROPRIATIONS FOR THE PORT  
[02:12:25] IMPROVEMENT PROGRAM, WHICH IS THE FAA  
[02:12:27] GRANT PROGRAM THAT FUNDS SOUND  
[02:12:29] INSULATION, AMONG OTHER INFRASTRUCTURE.  
[02:12:31] AND WE'VE HAD REALLY POSITIVE  
[02:12:33] CONVERSATIONS WITH THEM JUST OVER THE  
[02:12:35] PAST FEW YEARS, GETTING ADDITIONAL  
[02:12:36] MILLIONS OF DOLLARS TO EXPEDITE SOME OF  
[02:12:39] THE SOUND INSULATION PROGRAM. RIGHT NOW,  
[02:12:42] THERE'S SOME SUPPLEMENTAL AIP MONEY OUT  
[02:12:44] THERE. I WAS JUST TALKING TO OUR AIRPORT  
[02:12:45] STAFF ABOUT POTENTIALLY WE COULD APPLY  
[02:12:48] FOR THE HOUSES OF WORSHIP PROGRAM TO GET  
[02:12:50] THAT KICKED OFF. AND SO I THINK  
[02:12:53] OUR CONGRESSIONAL DELEGATION,  
[02:12:55] PARTICULARLY REPRESENTATIVE SMITH,  
[02:12:56] SENATOR MURRAY, SENATOR CANTWELL,  
[02:12:58] REPRESENTATIVE JAYAPAL, THEY UNDERSTAND  
[02:13:00] THIS IS A PRIORITY THEY'RE HEARING FROM  
[02:13:02] US AND THE REPRESENTATIVES OF- THE  
[02:13:04] RESIDENTS OF THOSE CITIES. AND I THINK  
[02:13:06] IT'S EVEN MORE POWERFUL WHEN IT'S NOT  
[02:13:08] JUST THE RESIDENTS, BUT US STANDING  
[02:13:10] SHOULDER TO SHOULDER WITH THOSE  
[02:13:11] RESIDENTS SAYING, THIS IS IMPORTANT. WE  
[02:13:13] HAVE TO GET THIS DONE. SO I DO BELIEVE  
[02:13:15] THAT THE MONEY IS OUT THERE. I THINK  
[02:13:16] WE'RE DOING A REALLY GREAT JOB ALREADY,  
[02:13:18] BUT WE CAN EVEN DO MORE. AND THAT'S  
[02:13:20] ABSOLUTELY PART OF OUR GOALS WITH THE  
[02:13:22] GRANT FUNDING APPLICATIONS AND WITH SOME  
[02:13:24] OF THESE BILLS THAT WILL INCREASE  
[02:13:26] FUNDING OPPORTUNITIES FOR US. THANK YOU.  
[02:13:29] THAT'S REALLY HELPFUL. AND I'M GLAD THAT  
[02:13:31] YOU'RE CONTINUING TO HAVE THOSE  
[02:13:32] CONVERSATIONS AND MAKING SURE THAT THAT  
[02:13:34] IS A CONTINUED PRIORITY. DO YOU IMAGINE  
[02:13:37] THAT THERE WILL BE HEARINGS ON MAYBE  
[02:13:40] EVEN SOUND INSTALLATION THROUGH ONE OF  
[02:13:42] THE COMMITTEES? BILLS ARE NOT BEING  
[02:13:44] PASSED, BUT ARE THERE OPPORTUNITIES TO  
[02:13:46] BE ABLE TO BRING THESE ISSUES FRONT AND

[02:13:48] CENTER? SO I BELIEVE THAT THERE WILL  
[02:13:51] BE AN FAA BILL THAT COMES OUT OF THE  
[02:13:53] HOUSE TRANSPORTATION INFRASTRUCTURE  
[02:13:55] COMMITTEE AND COMES OUT OF THE SENATE  
[02:13:57] COMMERCE COMMITTEE. AND AGAIN, THOSE ARE  
[02:13:59] THE COMMITTEES OF JURISDICTION FOR THE  
[02:14:00] FAA BILL. AND THOSE HAPPEN TO BE  
[02:14:03] COMMITTEES WHERE OUR MEMBERS OF CONGRESS  
[02:14:04] ARE LEADERS. AND SO OUR  
[02:14:08] GOAL IS TO HAVE HEARINGS ON THOSE  
[02:14:10] ISSUES, TO HAVE PART OF THOSE FAA BILLS.  
[02:14:14] THE BASE TEXT INCLUDE SOME OF THESE KEY  
[02:14:17] POLICY PARTIES RELATED TO AIRCRAFT NOISE  
[02:14:19] AND SOUND INSULATION AND AIRCRAFT  
[02:14:20] EMISSIONS. AND I FEEL PRETTY OPTIMISTIC  
[02:14:23] THAT WE CAN MAKE THAT HAPPEN. WHETHER OR  
[02:14:25] NOT THOSE BILLS, ONCE THEY GET OUT OF  
[02:14:27] COMMITTEE, THEN GO ON AND GET PASSED BY  
[02:14:28] THE HOUSE AND THE SENATE AND GET SIGNED  
[02:14:31] BY THE PRESIDENT. THAT'S OBVIOUSLY A  
[02:14:33] BIGGER CHALLENGE, AND THAT DEPENDS ON  
[02:14:34] HOW FUNCTIONAL THE HOUSE IS. AND YOUR  
[02:14:36] GUESS IS AS GOOD AS MINE ON THAT. BUT I  
[02:14:38] DO THINK WE WILL MAKE PROGRESS. AND EVEN  
[02:14:40] THOUGH IT'S NOT EVERYTHING, I THINK  
[02:14:43] MAKING PROGRESS THIS YEAR REALLY,  
[02:14:45] REALLY HELPS US DOWN THE LINE, BECAUSE  
[02:14:46] EVENTUALLY WE WILL HAVE A FUNCTIONAL  
[02:14:47] HOUSE AND EVENTUALLY WE WILL RETURN TO  
[02:14:50] PASSING BILLS. MIGHT TAKE 15 VOTES,  
[02:14:53] 15 OR MORE. I APPRECIATE THAT,  
[02:14:56] AND I'M LOOKING FORWARD TO SUPPORTING  
[02:14:58] THAT AS MUCH AS POSSIBLE. I THINK IT IS  
[02:15:00] REALLY IMPORTANT THAT IF WE'RE TALKING  
[02:15:03] ABOUT GROWING OUR AIRPORT AND SECURING  
[02:15:05] THESE FEDERAL DOLLARS, THAT REALLY SOUND  
[02:15:08] INSTALLATIONS HAS TO BE AT THE CENTER OF  
[02:15:10] THAT. AND SO ANY OPPORTUNITIES, WHETHER  
[02:15:13] IT'S THROUGH HEARINGS IN OTHER WAYS, I  
[02:15:14] THINK WHEN WE ELEVATE THIS ISSUE, EVEN  
[02:15:16] AT THE FEDERAL LEVEL, THERE'S A LOT OF  
[02:15:17] ACTION THAT CAN BE DONE AT THE STATE  
[02:15:20] LEVEL. AND SO WE GOT TO CONTINUE TO PUSH  
[02:15:22] HARDER THERE. THANK YOU. THAT CONCLUDES  
[02:15:24] MY QUESTION. THANK YOU. COMMISSIONER  
[02:15:26] MOHAMMED. COMMISSIONER HASEGAWA. THANK  
[02:15:27] YOU. EARLIER THIS YEAR, WE IDENTIFIED  
[02:15:29] THE PORT'S DRUG INTERDICTION FUND AS AN  
[02:15:32] UNTAPPED POT OF MONEY, CITING SOME  
[02:15:34] POTENTIAL RESTRICTIONS, INCLUDING AT THE  
[02:15:37] FEDERAL LEVEL, THAT MIGHT NEED SOME  
[02:15:39] ADJUSTMENTS OR CHANGES FOR US TO BE ABLE  
[02:15:41] TO MORE CREATIVELY OR EFFECTIVELY SPEND  
[02:15:44] THOSE FUNDS. EARLIER TODAY,  
[02:15:47] I HAD SHARED THE STATISTIC THAT HUMAN  
[02:15:50] TRAFFICKING IS THE SECOND LARGEST AND  
[02:15:52] FASTEST GROWING UNDERGROUND ECONOMY,  
[02:15:53] WITH THE LARGEST BEING THE TRAFFICKING  
[02:15:55] OF GUNS AND ARMS TRAFFICKING. AND SO IT  
[02:15:59] MAKES SENSE. AND WE TALKED ABOUT HOW WE  
[02:16:01] WOULD USE THAT DRUG INTERJECTION FUND TO  
[02:16:03] REINVEST INTO THE FIGHT AGAINST DRUG  
[02:16:06] TRAFFICKING. SO I DON'T KNOW IF THE LEG

[02:16:08] WORK HAS TAKEN PLACE TO IDENTIFY WHAT  
[02:16:10] FEDERAL CHANGE NEEDS TO HAPPEN, BUT I AM  
[02:16:13] NOTICING THAT IT'S NOT INCORPORATED HERE  
[02:16:15] IN OUR ADVOCACY AGENDA. THANK YOU FOR  
[02:16:17] CALLING THAT. I'LL GET WITH PETE AND  
[02:16:18] FIND OUT IF THERE IS A TWEAK, WHETHER  
[02:16:21] IT'S AT THE LEGISLATIVE LEVEL OR THE  
[02:16:22] REGULATORY LEVEL. WE'RE MORE THAN HAPPY  
[02:16:24] TO PURSUE THAT AND ADD THAT TO THE  
[02:16:25] AGENDA. AND I'D ALSO LIKE TO ASK THAT  
[02:16:27] YOU INCLUDE DIRECTOR RIDER IN THAT  
[02:16:28] CONVERSATION AS WELL. THANK YOU. THANK  
[02:16:30] YOU. COMMISSION HASEGAWA COMMISSIONER  
[02:16:32] FELLEMAN.  
[02:16:35] THANK YOU MUCH. I WANT TO JUST BUILD ON  
[02:16:39] WHAT COMMISSIONER MOHAMMED SAID ABOUT A  
[02:16:41] HEARING. GIVEN THE LIKELIHOOD OF  
[02:16:44] PASSAGE THIS YEAR, PERHAPS WE COULD  
[02:16:46] ADVOCATE FOR A FIELD HEARING SO THAT WE  
[02:16:48] CAN HAVE COMMUNITIES THAT ARE EXPOSED TO  
[02:16:51] THIS ISSUE AND IT'S HIS DISTRICT  
[02:16:54] AND THINGS LIKE THAT MIGHT BE A WAY IN  
[02:16:57] WHICH WE CAN ELEVATE IT TO CREATE THE  
[02:17:00] COMMUNITY SUPPORT FOR THEM. I HAVE  
[02:17:04] JUST MAYBE THREE ISSUES. ONE, I REALLY,  
[02:17:07] OF COURSE, IN THE PUGET SOUND  
[02:17:09] RESTORATION SECTION. ONE OF MY FAVORITES  
[02:17:11] THAT THE ENGAGING FEDERAL AGENCIES WITH  
[02:17:15] THIS SRKW, I DON'T KNOW WHAT THAT STANDS  
[02:17:17] FOR. SOUTHERN RESIDENT KILLER WHALE IS A  
[02:17:19] VERY NICE THING TO HAVE CALLED OUT.  
[02:17:22] HAVING DONE THAT, THOUGH, AND I'VE  
[02:17:25] RAISED THIS BEFORE, BOTH HERE AND AT THE  
[02:17:27] ALLIANCE, THE ITEM  
[02:17:31] A UNDER PUGET SOUND RESTORATION IS  
[02:17:34] COUCHED WITHIN THE KILLER WHALE. AND SO  
[02:17:36] WE HAVE A CALL OUT ON THE KILLER WHALE.  
[02:17:39] THE ITEMS THAT WE'RE CALLING FOR HERE  
[02:17:41] AND THE LEGISLATIVE SUPPORT WE'RE ASKING  
[02:17:43] FOR PERTAIN TO PUGET SOUND RECOVERY,  
[02:17:47] WHICH, YES, WILL BENEFIT THE KILLER  
[02:17:49] WHALE. BUT TO TO SAY, ADVOCATE FOR  
[02:17:52] INCREASED LEVEL RESOURCES FOR PUGET  
[02:17:54] SOUND AND SOUTHERN KILLER WHALE  
[02:17:55] RESTORATION, AND THEN EVERYTHING IS FOR  
[02:17:57] CONTAMINANTS THAT AFFECT KILLER WHALES.  
[02:17:59] FOR FISH THAT AFFECT KILLER WHALES. IT  
[02:18:01] SORT OF STRIKES ME THAT IT COULD BE,  
[02:18:03] YOU KNOW, SUPPORT, WHICH IS JUST THE  
[02:18:05] LAST SENTENCE SUPPORT APPROPRIATIONS OF  
[02:18:07] THE PUGET ON NEAR SHORE RESTORATION  
[02:18:09] PROJECT, ASTEROID PROGRAM, PUGET SOUND  
[02:18:11] GEOGRAPHIC PROGRAM, PACIFIC SALMON  
[02:18:13] RECOVERY FUND TO ADVANCE PUGET  
[02:18:16] SOUND RESTORATION, INCLUDING SUPPORT  
[02:18:20] FOR RESTORATION. YADA, YADA, YADA. IT'S  
[02:18:21] JUST YOU SHOULD DO THESE THINGS WHETHER  
[02:18:24] OR NOT THE KILLER WHALES ARE EXTINCT  
[02:18:25] YET. DID I SAY THAT? YEAH. SO ANYWAY,  
[02:18:28] WE CALL OUT THE KILLER WHALE IN A WHOLE  
[02:18:29] SEPARATE ITEM. POINT WELL TAKEN.  
[02:18:34] ANYWAY, BECAUSE IT'S SORT OF LIKE  
[02:18:36] GREENWASHING TO ME. I WANT THE WHALE TO

[02:18:39] BE USED WHERE IT BELONGS AND WE CALL FOR  
[02:18:43] IT APPROPRIATELY IN ITS OWN STANDALONE  
[02:18:45] ITEM ANYWAY. SO THAT IS  
[02:18:48] THE ONE THING. IN CONVERSATIONS THAT  
[02:18:51] I'VE HAD AT LENGTH WITH COMMISSIONER  
[02:18:53] CALKINS ABOUT OFFSHORE WIND. THE THING  
[02:18:56] THAT I'M ALWAYS SENSITIVE TO IS OUR  
[02:18:59] SUPPORT FOR OFFSHORE WIND DOES NOT  
[02:19:02] ASSUME ANY ROLE IN OUR IDENTIFYING  
[02:19:05] SIGHTING FOR OFFSHORE WIND, AND THAT WE  
[02:19:07] DON'T HAVE THE ORGANIZATIONAL EXPERTISE,  
[02:19:10] NOR DO WE HAVE THE CONSTITUENT FEEDBACK  
[02:19:15] RIGHT. IN THE BIDEN ADMINISTRATION.  
[02:19:18] EVERYBODY'S VERY ROBUST, AND WE CAN  
[02:19:20] IMAGINE THAT EVERY CALL AREA POSSIBLE  
[02:19:22] WILL BE EVENTUALLY EXPLORED. BUT I DON'T  
[02:19:25] WANT TO CONFLATE OUR SUPPORT FOR THE  
[02:19:27] PORT'S ROLE, SIGNIFICANT ROLE THAT IT  
[02:19:30] COULD PLAY IN LOGISTICAL CAPABILITIES  
[02:19:33] AND TAPPING OUR LOCAL EXPERTISE TO BE  
[02:19:38] SEEN AS PROMOTING ANY ONE CALL AREA.  
[02:19:42] AND I WAS TRYING TO THINK ABOUT I  
[02:19:44] THOUGHT I HAD IT FIXED UNTIL YOU CAME UP  
[02:19:45] WITH A VERY CLEVER TWO WAY TRADE ISSUE.  
[02:19:48] SO WHAT I WAS SAYING WAS A VERY SIMPLE  
[02:19:51] MODIFICATION WAS FOR PROJECTS UNDER  
[02:19:55] REVIEW BY BOOM SUPPORT KEY PIECES OF  
[02:19:58] LEGISLATION THAT ADVANCE RIGHT. SO BOOM  
[02:20:00] IS ALREADY DECIDED ON THE SITE. SO THAT  
[02:20:03] JUST PREJUDGES. BUT IF INDEED YOU'RE  
[02:20:06] GOING TO NOW TALK ABOUT US SUPPORTING  
[02:20:08] PROJECTS THAT ARE GOING ON IN THE FAR  
[02:20:10] EAST, THAT THEN MAKES THAT SIMPLE  
[02:20:12] AMENDMENT DIFFICULT. BUT PERHAPS YOU  
[02:20:15] KNOW MY CONCERN, PERHAPS YOU HAVE A  
[02:20:17] BETTER WAY TO ARTICULATE IT. COMMISSIONER  
[02:20:18] CALKINS. GO AHEAD. FULLY SUPPORTIVE.  
[02:20:21] AND THAT HAS BEEN ONE OF THE BIGGEST  
[02:20:23] STRUGGLES FOR ME AS I ADVOCATE FOR THE  
[02:20:25] ROLE WE MIGHT PLAY IN SUPPLY CHAIN  
[02:20:27] SUPPORTING PROJECTS THAT HAVE BEEN DULY  
[02:20:29] VETTED, KNOWING THAT REGULARLY PEOPLE  
[02:20:33] CONFLATE THAT WITH, WELL, ISN'T THERE  
[02:20:35] SPECULATION ABOUT OFFSHORE WIND IN  
[02:20:37] WASHINGTON? WE ARE NOT INSTITUTIONALLY  
[02:20:39] SUPPORTING THAT. WE HAVE NO ROLE IN  
[02:20:41] DETERMINING THAT. THAT IS A CONVERSATION  
[02:20:43] AMONGST COASTAL COMMUNITIES, TRIBES,  
[02:20:44] FISHERIES, OTHER CO USERS OF THAT, AND  
[02:20:48] THAT WOULD BE PUTTING THE CART WELL  
[02:20:49] BEFORE THE HORSE FOR US TO WEIGH INTO  
[02:20:51] THAT. THAT SAID, IT SEEMS TO ME FROM THE  
[02:20:54] ECONOMIC ANGLE, TWO OF THE BIGGEST  
[02:20:56] COMPONENT PARTS OF THE SUPPLY CHAIN FOR  
[02:20:59] OFFSHORE WIND ARE AREAS WHERE WASHINGTON  
[02:21:01] STATE THAT HAVE VERY LITTLE BEARING  
[02:21:06] WHERE THE GEOGRAPHY OF THE INSTALLATION  
[02:21:08] HAS VERY LITTLE BEARING ON IT, WHICH IS  
[02:21:10] SHIPBUILDING BECAUSE IT REQUIRES UNIQUE  
[02:21:11] SHIPS. AND SO THE REALLY ROBUST  
[02:21:14] SHIPBUILDING INDUSTRY WE HAVE HERE IN  
[02:21:16] WASHINGTON STATE, IN PART BASED ON  
[02:21:20] THE JONES ACT, WILL STAND TO BENEFIT



[02:21:23] FROM OFFSHORE WIND IN THE GULF,  
[02:21:26] IN THE EAST COAST. AND IN FACT, WE  
[02:21:28] ALREADY HAVE SHIPBUILDERS BIDDING ON  
[02:21:29] OFFSHORE WIND VESSELS FOR THOSE MARKETS  
[02:21:32] THAT HAVE NOTHING TO DO WITH ANY OF THE  
[02:21:33] MARKETS ON THE WEST COAST. AND IN  
[02:21:35] ADDITION TO THAT, I GENUINELY BELIEVE  
[02:21:36] THERE'S OPPORTUNITIES BECAUSE OF OUR  
[02:21:38] AEROSPACE, ADVANCED MANUFACTURING TO  
[02:21:40] SUPPORT FOREIGN INSTALLATIONS OF  
[02:21:42] OFFSHORE WIND. SO IF WE CAN KIND OF  
[02:21:44] WORDSMITH THAT A LITTLE BIT I AM  
[02:21:46] WHOLEHEARTED AND I'M REALLY GLAD YOU  
[02:21:47] CALL THAT OUT BECAUSE I THINK THAT IS  
[02:21:49] REALLY IMPORTANT THAT OUR STAKEHOLDERS  
[02:21:51] KNOW THAT IT NEEDS TO BE DONE IN A  
[02:21:53] RESPONSIBLE WAY THAT BRINGS ALL  
[02:21:54] STAKEHOLDERS TO THE TABLE BEFORE ANY  
[02:21:56] SITE QUESTION HAPPENS. SO PERHAPS  
[02:21:59] YOU CAN HELP ME WITH THIS LANGUAGE. SO  
[02:22:02] THE WAY IT READS CURRENTLY IT SAYS TO  
[02:22:03] SUPPORT KEY PIECES OF LEGISLATION THAT  
[02:22:05] ADVANCE OFFSHORE WIND INDUSTRY. AND THEN  
[02:22:08] IT SAYS PARTICULARLY BUT OBVIOUSLY NOT  
[02:22:11] EXCLUSIVELY, BUT WITH EMPHASIS ON WAYS  
[02:22:13] TO CREATE OPPORTUNITIES FOR PACIFIC  
[02:22:15] NORTHWEST TO BECOME A LEADER IN  
[02:22:16] MANUFACTURING. ASSEMBLY. YADA. YADA.  
[02:22:20] AND IT DOESN'T MATTER WHETHER IT'S OFF  
[02:22:21] THE WASHINGTON COAST OR ANYWHERE IN THE  
[02:22:23] COUNTRY AS I COMPLETELY SUPPORT THAT  
[02:22:25] IDEA. SO ALL I WAS SUGGESTING WAS FOR  
[02:22:28] PROJECTS THAT WERE ALREADY UNDER REVIEW,  
[02:22:31] SO IT DOESN'T PRESUME WE'RE  
[02:22:35] NOT SUPPORTING LEGISLATION TO ADVANCE  
[02:22:39] OFFSHORE WIND INDUSTRY THAT PUTS A THUMB  
[02:22:42] ON THE SITING OF SOMEPLACE.  
[02:22:44] SOMEPLACE. SO THAT'S WHAT I'M JUST  
[02:22:47] SAYING FOR SITES THAT ARE UNDER REVIEW,  
[02:22:49] WE ARE STANDING READY TO HELP AS WE CAN.  
[02:22:52] THAT MAKES SENSE. SO I JUST THOUGHT IT  
[02:22:55] WAS A LITTLE TOO BROAD THE WAY IT WAS  
[02:22:57] WRITTEN. GREAT.  
[02:23:00] AWESOME. WELL, THANK YOU SO MUCH ERIC,  
[02:23:02] FOR YOUR PRESENTATION AND FOR COMING.  
[02:23:06] I'LL GO AHEAD AND READ THE NEXT ITEM  
[02:23:09] INTO THE RECORD PLEASE. CLERK HART AND  
[02:23:11] EXECUTIVE DIRECTOR WILL THEN INTRODUCE  
[02:23:13] THE ITEM. THANK YOU. THIS IS AGENDA ITEM  
[02:23:16] ELEVEN B, TOURISM DEVELOPMENT BRIEFING,  
[02:23:22] NOTING FOR THE RECORD THAT COMMISSIONER  
[02:23:24] CALKINS IS EXITING THE MEETING.  
[02:23:28] COMMISSIONERS TOURISM AND TRAVEL IS AN  
[02:23:30] INTEGRAL PART OF OUR STATE'S ECONOMY.  
[02:23:32] VISITORS GENERATE SIGNIFICANT ECONOMIC  
[02:23:34] BENEFITS TO HOUSEHOLDS, BUSINESSES AND  
[02:23:36] GOVERNMENT ALIKE AND REPRESENT A  
[02:23:37] CRITICAL DRIVER OF WASHINGTON'S FUTURE.  
[02:23:40] THE PORT HAS BEEN A LONGTIME LEADER IN  
[02:23:42] THE SPACE AND IS FINDING NEW WAYS TO  
[02:23:44] MAKE PROGRESS, SUCH AS OUR NEW  
[02:23:45] RESPONSIBLE TOURISM WORK. THIS BRIEFING  
[02:23:48] PROVIDES AN UPDATE ON THE INITIATIVES

[02:23:49] CARRIED OUT WITH INVESTMENTS MADE BY  
[02:23:51] COMMISSION TO SUPPORT TOURISM PROMOTION,  
[02:23:53] A COMPREHENSIVE SUMMARY OF THE 2022  
[02:23:55] TOURISM MARKETING SUPPORT PROGRAM,  
[02:23:58] PROMOTIONAL EFFORTS, RECOVERY EFFORTS  
[02:24:00] WITH WASHINGTON TOURISM ALLIANCE, AND  
[02:24:02] THE 2023 PRIORITIES FOR THE TOURISM  
[02:24:04] TEAM. PRESENTERS THIS AFTERNOON ARE DAVE  
[02:24:07] MCFADDEN, MANAGING DIRECTOR  
[02:24:09] ECONOMIC DEVELOPMENT LIAISON. NICK LEONTI  
[02:24:13] SORRY  
[02:24:16] NICK, I JUST CALL YOU BY YOUR FIRST NAME  
[02:24:18] THERE, DIRECTOR, TOURISM DEVELOPMENT.  
[02:24:21] SO WITH THAT, I'LL TURN OVER TO DAVE.  
[02:24:24] THANK YOU, EXECUTIVE DIRECTOR METRUCK.  
[02:24:26] AND GOOD AFTERNOON, COMMISSIONERS. WE'RE  
[02:24:29] EXCITED TO BE HERE TO REALLY HIGHLIGHT  
[02:24:31] OUR WORK THAT WE'VE DONE OVER THE PAST  
[02:24:33] YEAR TO PROMOTE TOURISM, TO ARTICULATE  
[02:24:36] SOME OF THE TRICKY TRENDS THAT WILL  
[02:24:39] SHAPE OUR WORK GOING FORWARD, TO  
[02:24:42] HIGHLIGHT OUR PRIORITIES FOR THIS YEAR  
[02:24:44] AND REALLY SET THE STAGE FOR A COUPLE OF  
[02:24:47] UPCOMING REQUESTS. WE HAVE TWO  
[02:24:49] COMMISSION AUTHORIZATION REQUESTS, ONE  
[02:24:51] FOR OUR GRANT PROGRAM THAT WILL BE AT  
[02:24:53] YOUR NEXT MEETING, AND ANOTHER ONE TO  
[02:24:55] HELP REBUILD INTERNATIONAL TRAVEL,  
[02:24:57] COMING TO YOU IN FEBRUARY. SO LET'S GO  
[02:24:59] TO THE NEXT SLIDE. AND I THINK I JUST  
[02:25:01] COVERED THAT ONE, WHAT WE'RE GOING TO  
[02:25:03] COVER TODAY. AND SO WE DID THAT. LET'S  
[02:25:05] GO TO THE NEXT SLIDE. AND AS YOU KNOW,  
[02:25:08] WE HAVE BEEN ON A WILD RIDE OVER THE  
[02:25:11] LAST COUPLE OF YEARS. THESE ARE OUR  
[02:25:13] TRENDS. BUT I TITLED IT TOURISM TRENDS  
[02:25:15] BECAUSE THAT'S THE RIDE THAT TOURISM AND  
[02:25:18] TRAVEL HAS BEEN ON TOO. AND AS MUCH AS  
[02:25:21] WE BOUNCED BACK AND TOURISM IS BOUNCED  
[02:25:23] BACK, THERE ARE MANY CHALLENGES THAT  
[02:25:26] STILL REMAIN. AND SO WHAT I'D  
[02:25:29] LIKE TO DO AT THIS POINT, THOUGH, IS  
[02:25:31] TURN IT OVER TO NICK LEONTI. HE'S OUR  
[02:25:34] NEW TOURISM OUR NEWER TOURISM DIRECTOR.  
[02:25:36] HE CAME TO US IN JUNE AND HE'S GOTTEN  
[02:25:38] OFF TO A REALLY GOOD START. HE GOT HERE  
[02:25:41] IN TIME TO HELP US SECURE A GREAT  
[02:25:42] KEYNOTE SPEAKER FOR OUR RESPONSIBLE  
[02:25:44] TOURISM SUMMIT. AND HE'S ALSO DONE A  
[02:25:47] REALLY GOOD JOB OF BUILDING  
[02:25:48] RELATIONSHIPS WITH OUR KEY PARTNERS.  
[02:25:51] AND SO WITH THAT, NICK, WE'RE GLAD  
[02:25:54] YOU'RE HERE IN THE SHOW. IS YOUR GREAT.  
[02:25:55] WELL, YEAH. THANK YOU SO MUCH, DAVE.  
[02:25:57] I REALLY APPRECIATE THAT. AND I'M REALLY  
[02:26:00] PLEASED TO BE HERE IN FRONT OF YOU FOR  
[02:26:01] THE FIRST TIME, COMMISSION, HOPEFULLY  
[02:26:04] NOT FOR THE LAST TIME, HOPEFULLY. I'M  
[02:26:06] GETTING MANY MORE OF THESE YEAR IN  
[02:26:08] REVIEW ABOUT TOURISM DEVELOPMENT  
[02:26:10] BRIEFINGS. I JUST  
[02:26:14] MOVED UP HERE SIX MONTHS AGO WHEN I TOOK  
[02:26:16] THE JOB. ACTUALLY MOVED, MADE THE MOVE

[02:26:17] IN AUGUST FROM CALIFORNIA. I WAS  
[02:26:19] PREVIOUSLY WITH VISIT CALIFORNIA AND I'M  
[02:26:22] A LIFELONG CALIFORNIAN UP UNTIL AUGUST.  
[02:26:25] SO BEING ABLE TO COME UP HERE WITH  
[02:26:28] 20 YEARS OF DESTINATION MARKETING UNDER  
[02:26:30] MY BELT AND TO VIEW SEATTLE AND  
[02:26:33] WASHINGTON, NOT JUST THROUGH THE EYES OF  
[02:26:37] A NEW RESIDENT, BUT ALSO SEEING IT, HOW  
[02:26:39] A VISITOR WOULD SEE IT, AND THEN THROUGH  
[02:26:42] THE LENS OF OUR TOURISM INDUSTRY. SO  
[02:26:44] IT'S BEEN A REALLY GREAT EXPERIENCE FOR  
[02:26:46] ME TO GET TO KNOW THE AREA. BIG THANKS  
[02:26:49] TO DAVE AND MY TEAM, PATTY AND GAIL  
[02:26:52] GETTING ME UP TO SPEED, AND MY  
[02:26:54] COLLEAGUES, STATE OF WASHINGTON,  
[02:26:56] TOURISM, VISIT SEATTLE, AND ALL OUR  
[02:26:59] OTHER TOURISM INDUSTRY PARTNERS WHO HAVE  
[02:27:01] BEEN SO WELCOMING TO ME. IT'S JUST  
[02:27:02] THRILLED TO BE HERE AND LOOKING FORWARD  
[02:27:05] TO WHAT THE FUTURE HOLDS. LET'S DIVE  
[02:27:08] INTO THE NEXT SLIDE, PLEASE. WE'LL START  
[02:27:12] THERE. IT'S JUST A COMPARISON. THESE  
[02:27:14] STATS ARE FROM THE UNITED STATES TRAVEL  
[02:27:17] ASSOCIATION. IT'S ACTUALLY COMPARING  
[02:27:19] OCTOBER 22 TO PRE PANDEMIC OCTOBER 2019.  
[02:27:22] I THINK THE NUMBER THAT STANDS OUT HERE  
[02:27:24] IS THAT OVERSEAS ARRIVAL NUMBER. YOU CAN  
[02:27:26] SEE THAT'S REALLY WHERE THAT'S BEEN THE  
[02:27:29] MOST SLUGGISH PART OF THE TOURISM  
[02:27:31] ECONOMY TO RECOVER ON LATER SIDE WE'LL  
[02:27:34] GET INTO INTERNATIONAL TOURISM AND HOW  
[02:27:36] IMPORTANT THAT IS TO THE FULL RECOVERY  
[02:27:39] OF OUR INDUSTRY. OBVIOUSLY, WE HAD A  
[02:27:40] SPIKE IN DOMESTIC LEISURE TRAVEL, AS  
[02:27:42] PRETTY MUCH EVERYONE DID DURING THE  
[02:27:44] PANDEMIC, BUT NOW WE'RE GETTING BACK  
[02:27:45] INTO SEEING THAT IMPORTANCE OF  
[02:27:47] INTERNATIONAL TRAVEL. NEXT SLIDE,  
[02:27:50] PLEASE.  
[02:27:54] I WISH I COULD TAKE CREDIT FOR THIS,  
[02:27:55] BUT THIS HAPPENED PRIOR TO MY ARRIVAL OF  
[02:27:57] THE TOURISM RECOVERY INITIATIVE WITH THE  
[02:27:59] STATE OF WASHINGTON TOURISM AND DAVE  
[02:28:00] LANFORD, WHO SPOKE EARLIER THE  
[02:28:05] STATE'S OFFICE JUST HAVING RECENTLY COME  
[02:28:06] BACK FROM A HIATUS THE PORT  
[02:28:10] CONTRIBUTED ONE AND A HALF MILLION  
[02:28:11] DOLLARS TO KEEP THE  
[02:28:15] WHEELS ROLLING DURING THE PANDEMIC.  
[02:28:16] DURING THAT ROCKY TIME, WE WEREN'T SURE  
[02:28:18] WHAT THE FUTURE WAS HOLDING. SO THEY  
[02:28:19] WERE ABLE TO DO CAMPAIGNS, WORK WITHIN  
[02:28:22] THE TRAVEL TRADE, ENGAGE WITHIN THE  
[02:28:24] MARKETS TO KEEP THINGS AFLOAT. HERE ARE  
[02:28:27] JUST A FEW OF THE CAMPAIGNS THAT THE  
[02:28:29] TOURISM RECOVERY INITIATIVE SUPPORTED.  
[02:28:32] THIS IS IN ADDITION TO BE WILLING TO  
[02:28:33] ATTEND TRADE SHOWS AND HOST MEDIA AND  
[02:28:36] FAM TRIPS IN THE AREA. AND WITH  
[02:28:39] SUCH SUCCESS, WE'RE LOOKING TO CONTINUE  
[02:28:43] THIS PARTNERSHIP IN THE FUTURE AND EVEN  
[02:28:45] EXPAND THAT SO AS  
[02:28:48] WE SEE THE INTERNATIONAL MARKETS RETURN.

[02:28:51] NEXT SLIDE, PLEASE. THE RESPONSIBLE  
[02:28:53] OUTDOOR TRAVEL SUMMIT WAS A HIGHLIGHT OF  
[02:28:55] THE PAST YEAR. COMMISSIONER FELLEMAN WAS  
[02:28:57] INSTRUMENTAL IN BRINGING THAT TO THE  
[02:28:59] TABLE AND COMMISSIONER HASEGAWA, AS YOU  
[02:29:00] CAN SEE IN THE PHOTO, WAS A BIG PART OF  
[02:29:02] THAT AS WELL. REALLY, RESPONSIBLE  
[02:29:05] OUTDOOR TRAVEL IS PART OF THE BIGGER  
[02:29:06] PICTURE OF DESTINATION STEWARDSHIP AND  
[02:29:08] RESPONSIBLE TRAVEL OVERALL, WHICH IS A  
[02:29:10] MAIN FOCUS FOR NOT JUST US HERE, BUT THE  
[02:29:12] TOURISM INDUSTRY AS A WHOLE.  
[02:29:15] DESTINATION STEWARDSHIP IS CRITICALLY  
[02:29:17] IMPORTANT TO ENSURE THAT THE TOURISM  
[02:29:18] ECONOMY REMAINS AN ENGINE FOR ALL  
[02:29:21] WASHINGTON ONIONS TO BRING THAT POSITIVE  
[02:29:24] IMPACT OF THE INDUSTRY TO OUR REGION.  
[02:29:29] AND AS TOURISM RECOVERS FROM THE  
[02:29:31] PANDEMIC SLOWDOWN, PEOPLE BEGIN TO  
[02:29:33] TRAVEL IN GREATER NUMBERS AND WE'LL BE  
[02:29:35] ABLE TO SEE TOURISM'S INDUSTRY'S LONG  
[02:29:37] TERM VIABILITY, WHICH REALLY DEPENDS ON  
[02:29:40] THE ABILITY TO PROTECT, PRESERVE AND  
[02:29:42] PROMOTE THE TRAVELER EXPERIENCE. IN  
[02:29:45] ADDITION TO PROTECTING OUR OUTDOOR  
[02:29:47] LANDS. OBVIOUSLY OUR REGION IS A MAGNET  
[02:29:50] FOR OUTDOOR ENTHUSIASTS, WHICH IS WHY WE  
[02:29:54] WERE FOCUSED ON RESPONSIBLE OUTDOOR  
[02:29:55] TRAVEL. THIS WAS A ONE DAY CONFERENCE  
[02:29:57] WITH OVER 100 ATTENDEES, WITH A REAL  
[02:30:01] FOCUS ON PROTECTING THOSE OUTDOOR LANDS  
[02:30:03] AND ALSO A FOCUS ON INCLUSIVITY IN  
[02:30:05] OUTDOOR RECREATION. AND WHAT WE LEARNED  
[02:30:08] IN THAT CONFERENCE WE WILL BE USING TO  
[02:30:10] FURTHER OUR RESPONSIBLE TRAVEL  
[02:30:12] INITIATIVES IN THE FUTURE, INCLUDING A  
[02:30:16] FOCUS ON OUR GRANT PROGRAMS, WHICH IF WE  
[02:30:19] COULD GO TO THE NEXT SLIDE,  
[02:30:23] WE HAVE TWO SEPARATE TOURISM GRANT  
[02:30:24] PROGRAMS. ONE IS THE SPOTLIGHT  
[02:30:26] ADVERTISING PROGRAM WHICH PROVIDES FREE  
[02:30:27] AD SPACE AT THE AIRPORT FOR OUR INDUSTRY  
[02:30:30] PARTNERS. OBVIOUSLY DRIVING  
[02:30:33] THAT UTILIZATION OF PORT FACILITIES IS  
[02:30:35] IMPORTANT THERE AND THERE'S. THE OTHER  
[02:30:38] ONE IS THE TOURISM MARKETING SUPPORT  
[02:30:39] PROGRAM, WHICH IS A TWO TO ONE MATCHING  
[02:30:41] GRANT UP TO \$10,000 FOR PARTICIPANTS.  
[02:30:46] SO IF THEY CONTRIBUTE TO FIVE K, THE  
[02:30:48] PORT WILL PROVIDE UP TO THAT \$10,000  
[02:30:51] NUMBER. AND WE'RE PUTTING MORE AND MORE  
[02:30:54] EMPHASIS ON ADVANCING THE RESPONSIBLE,  
[02:30:56] SUSTAINABLE AND CULTURAL TOURISM THROUGH  
[02:30:58] THOSE PROGRAMS. IF WE GO TO THE NEXT  
[02:31:00] SLIDE, IT PROVIDES HIGH LEVEL OVERVIEW  
[02:31:03] OF THOSE TWO PROGRAMS AND  
[02:31:07] THE DOLLAR VALUES ATTACHED TO THOSE. WE  
[02:31:10] WILL BE, AS DAVE MENTIONED, LOOKING TO  
[02:31:13] GET APPROVAL FOR THE TOURISM MARKETING  
[02:31:16] SUPPORT PROGRAM. THAT \$200,000 NUMBER,  
[02:31:19] I BELIEVE THIS WILL BE THE 9TH YEAR THAT  
[02:31:20] THAT PROGRAM IS IN OPERATION. THAT WILL  
[02:31:24] BE PART OF THE CONSENT AGENDA FOR THE

[02:31:27] NEXT MEETING ON THE 24TH. WE CAN GO  
[02:31:30] TO THE NEXT SLIDE AND SEE SOME EXAMPLES  
[02:31:32] OF WHAT THESE PROGRAMS HAVE PRODUCED  
[02:31:36] THIS YEAR. THESE ARE SOME OF THE ADS  
[02:31:37] THAT RAN AT THE AIRPORT IN THE FREE AD  
[02:31:39] SPACE. YOU CAN SEE WE USE THE AIRPORT  
[02:31:42] LOGO ON THESE. THE NEXT SLIDE, PLEASE.  
[02:31:45] I THINK THERE'S ONE MORE EXAMPLE. AYES.  
[02:31:47] SO THIS IS FOR YOU. SEE THERE'S  
[02:31:50] DESTINATION MARKETING ORGANIZATIONS,  
[02:31:52] MUSEUMS, OTHER ATTRACTIONS ARE ABLE TO  
[02:31:54] APPLY FOR THESE FREE ADS. NEXT SLIDE,  
[02:31:57] PLEASE. GO THROUGH THESE QUICKLY. THIS  
[02:32:00] FOCUSES ON THE TOURISM MARKETING SUPPORT  
[02:32:02] PROGRAM. HERE ARE SOME EXAMPLES FOR  
[02:32:03] THAT. THESE ARE THE TYPES OF PROGRAMS  
[02:32:05] THAT ARE FUNDED THROUGH THAT GRANT  
[02:32:06] PROGRAM. GET SOME ADVERTORIAL  
[02:32:10] CONTENT THERE FOR THE NATIONAL NORFOLK  
[02:32:12] MUSEUM AND THEIR CHRISTMAS FESTIVAL. SO  
[02:32:15] THERE'S DIGITAL CAMPAIGNS, THERE'S  
[02:32:16] SOCIAL MEDIA. THE SEATTLE MAKES EXAMPLE  
[02:32:19] HERE IS ACTUALLY A PRINTED RAT CARD THAT  
[02:32:21] IS IN OVER 200 LOCATIONS STATEWIDE,  
[02:32:23] INCLUDING THE AIRPORT AND OTHER PORT  
[02:32:25] FACILITIES. NEXT SLIDE, PLEASE.  
[02:32:30] AMY NESSLER WAS PART OF OUR PUBLIC  
[02:32:32] COMMENT TODAY FROM VISIT SAN JUAN  
[02:32:34] ISLANDS. THIS IS THE PROJECT THAT SHE  
[02:32:36] MENTIONED, WHERE THEY WORKED WITH THE  
[02:32:38] BLACK TRAVEL ALLIANCE TO BRING IN  
[02:32:40] CONTENT CREATORS. THEY PRODUCE  
[02:32:43] BLOG POSTS, SOCIAL MEDIA POSTS, LOTS OF  
[02:32:45] INTERACTION. AND THOSE ARE JUST  
[02:32:48] A QUICK LOOK AT SOME OF THE PROGRAMS  
[02:32:50] THAT THE TMSP PROGRAM HAS  
[02:32:54] BEEN ABLE TO FUND THIS PAST YEAR. AND  
[02:32:57] AGAIN, WITH MORE EMPHASIS ON THESE TYPES  
[02:32:59] OF RESPONSIBLE TRAVEL AND DEI FOCUSED  
[02:33:01] ACTIVITIES GOING INTO THE FUTURE, WE CAN  
[02:33:04] GO TO THE NEXT SLIDE, PLEASE.  
[02:33:08] SO NOW BACK TO INTERNATIONAL TOURISM,  
[02:33:10] WHICH AGAIN, THE TOURISM INDUSTRY AS  
[02:33:14] A WHOLE WON'T RECOVER UNTIL  
[02:33:15] INTERNATIONAL TOURISM COMES BACK.  
[02:33:18] RIGHT NOW WE'RE IN SOME KEY MARKETS.  
[02:33:20] WE'VE RETURNED TO THE UK, TO GERMANY.  
[02:33:23] WE'RE IN THE PROCESS WITH AUSTRALIA  
[02:33:26] RIGHT NOW. AND THOSE ARE KEY MARKETS  
[02:33:29] THAT HAVE REBOUNDED, THAT ARE  
[02:33:32] GETTING CLOSE TO THOSE PRE PANDEMIC  
[02:33:33] NUMBERS. AND THAT'S WHY THERE ARE SUCH  
[02:33:35] GREAT MARKETS FOR US HERE.  
[02:33:38] INTERNATIONAL TRAVEL DIDN'T REOPEN UP  
[02:33:40] REOPEN UNTIL NOVEMBER OF 2021.  
[02:33:44] SO IT'S KIND OF GETTING THOSE WHEELS  
[02:33:46] ROLLING IN 2022. AS FAR AS THE TRAVEL  
[02:33:48] INDUSTRY ON THE INTERNATIONAL SCALE, WE  
[02:33:51] HAD SOME SALES MISSIONS AND TRADE SHOWS  
[02:33:53] THAT WE WERE ABLE TO GO TO. BUT 2023,  
[02:33:54] WE REALLY SEE THE FULL SLATE OF THOSE  
[02:33:57] TRADE ACTIVITIES. RETURN AND  
[02:34:01] HOSTING FAMILIARIZATION TRIPS IS ALWAYS

[02:34:03] A BIG PART OF WHAT WE DO. THAT'S THE  
[02:34:05] BEST WAY TO EDUCATE THE TRAVEL TRADE  
[02:34:08] ABOUT OUR DESTINATION. WE GET PEOPLE ON  
[02:34:11] THE GROUND HERE TO EXPERIENCE IT  
[02:34:12] FIRSTHAND, THEN THEY CAN RETURN TO THEIR  
[02:34:14] MARKETS AND BETTER SHARE THOSE  
[02:34:16] DESTINATIONS. SO THAT'S A BIG PART OF  
[02:34:19] WHAT WE'VE DONE IN THE PAST AND WHAT WE  
[02:34:20] WILL DO IN THE FUTURE. AND OUR KEY  
[02:34:22] MESSAGING REMAINS AROUND CRUISE AND  
[02:34:24] STAY, WHICH IS ENCOURAGING THOSE  
[02:34:27] CRUISERS TO ADD DAYS TO THEIR STAYS  
[02:34:30] BEFORE AND AFTER THEIR CRUISE, WHICH IS  
[02:34:32] ESPECIALLY IMPORTANT IN THE  
[02:34:33] INTERNATIONAL MARKET BECAUSE THEY HAVE  
[02:34:36] MORE VACATION TIME IS A BIGGER TRIP FOR  
[02:34:38] THEM. THEY'RE REALLY ABLE TO ADD THOSE  
[02:34:40] DAYS BEFORE AND AFTER. AS I'M  
[02:34:44] SURE YOU'VE ALL HEARD MENTIONED MANY  
[02:34:46] TIMES, THOSE INTERNATIONAL VISITORS ARE  
[02:34:47] SO IMPORTANT BECAUSE THEY STAY LONGER,  
[02:34:49] THEY SPEND MORE, THEY VISIT OFF PEAK  
[02:34:51] TIMES AND THEY VISIT BOTH URBAN  
[02:34:55] AND RURAL AREAS. THEY CAN REALLY DIG  
[02:34:57] INTO A DESTINATION. THAT'S WHY WE'RE SO  
[02:35:01] FOCUSED ON INTERNATIONAL AND WHY WE'RE  
[02:35:03] FOCUSED ON OUR PARTNERSHIP WITH VISIT  
[02:35:05] SEATTLE AND STATE OF WASHINGTON TOURISM  
[02:35:07] MOVING FORWARD TO MAKE THE MOST OF OUR  
[02:35:09] INTERNATIONAL EFFORTS. NEXT SLIDE,  
[02:35:13] PLEASE. HERE'S A GLIMPSE AT THE CRUISE  
[02:35:16] AND STAY GUIDE. I ACTUALLY HAVE THE  
[02:35:18] POTENTIAL FINAL VERSION OF THIS SITTING  
[02:35:20] IN MY INBOX RIGHT NOW THAT I NEED TO  
[02:35:22] REVIEW. THIS IS THE  
[02:35:25] FIRST TIME WE PRINTED THIS GUIDE IN  
[02:35:27] THREE YEARS. IT IS OUR MAIN PRINT  
[02:35:30] MARKETING PIECE THAT WILL BRING WITH US  
[02:35:32] TO TRADE SHOWS, SALES, MISSIONS,  
[02:35:34] TRAININGS. WHEREVER WE GO, WE BRING THE  
[02:35:37] CRUISE AND STAY GUIDE AND THAT CRUISE  
[02:35:38] AND STAY MESSAGING ALONG THE WAY.  
[02:35:42] NEXT SLIDE.  
[02:35:45] SOME COUPLE OF VIDEO PRODUCTIONS THAT WE  
[02:35:48] WERE INVOLVED IN THIS YEAR AND  
[02:35:49] GENERATING POSITIVE PUBLICITY. WE WERE  
[02:35:50] ABLE TO HAVE THE TRAVEL SHOW TRAVELING  
[02:35:53] WITH DANELLA PRODUCE A HALF HOUR PROGRAM  
[02:35:56] OR 22 MINUTES OFFICIALLY WHICH IS  
[02:36:00] AVAILABLE TO TENS OF MILLIONS OF VIEWERS  
[02:36:02] THROUGH STREAMING PLATFORMS IN ADDITION  
[02:36:04] TO OVER THE AIR BROADCAST AIRED HERE  
[02:36:07] LOCALLY MANY TIMES. SO IT  
[02:36:11] WAS GREAT, GREAT TO HAVE HER HERE. WE  
[02:36:12] ALSO HAD THE STORY OF ART IN AMERICA  
[02:36:14] WHICH WAS A VERY CULTURALLY FOCUSED ART  
[02:36:16] PROGRAM ABOUT SEATTLE ARTISTS THAT IS  
[02:36:18] AVAILABLE STREAMING THAT THE PORT WAS  
[02:36:20] INVOLVED WITH ORGANIZING AS WELL.  
[02:36:22] CURRENTLY GETTING OVER 4000 VIEWS PER  
[02:36:24] MONTH THROUGH AMAZON PRIME. NEXT SLIDE,  
[02:36:28] PLEASE. THIS IS A LITTLE MORE OF OUR  
[02:36:31] WORK WITH THE MEDIA EARNED MEDIA VALUES

[02:36:33] YOU CAN SEE IN OUR KEY INTERNATIONAL  
[02:36:35] MARKETS HERE. WE ONLY HAD PARTIAL YEAR  
[02:36:38] IN SOME OF THESE MARKETS BECAUSE WE  
[02:36:41] DIDN'T HAVE IN MARKET REPRESENTATION AT  
[02:36:42] THE TIME. THE PHOTO HERE IS FROM AN  
[02:36:45] ARTICLE THAT RAN IN THE DAILY MIRROR  
[02:36:48] DURING THE HOLIDAYS. SO THIS IS THE TYPE  
[02:36:49] OF COVERAGE WE'RE ABLE TO GET AND THE  
[02:36:51] REACH WE CAN HAVE BY HOSTING WRITERS AND  
[02:36:54] EDITORS TO SEATTLE AND THE STATE AND  
[02:36:58] GETTING THIS GREAT COVERAGE  
[02:37:00] INTERNATIONALLY WHICH HELPS KEEP THE  
[02:37:03] STATE TOP OF MIND FOR POTENTIAL VISITORS  
[02:37:06] AND THROUGHOUT THE TRAVEL TRADE. AND  
[02:37:10] THEN THE NEXT SLIDE, PLEASE. SO,  
[02:37:12] LOOKING FORWARD TO 2023. THESE ARE OUR  
[02:37:15] PRIORITIES FOR THE UPCOMING YEAR.  
[02:37:18] REALLY WANT TO PROMOTE RESPONSIBLE AND  
[02:37:20] INCLUSIVE TRAVEL IN EVERYTHING THAT WE  
[02:37:22] DO, BUT ESPECIALLY THROUGH THOSE THROUGH  
[02:37:24] THE PORT GRANT PROGRAM THAT WE'LL BE  
[02:37:26] LOOKING FOR APPROVAL FOR ON THE 24TH.  
[02:37:30] AND THEN WE'RE LOOKING TO AGAIN WORK ON  
[02:37:33] THE INTERNATIONAL ON THE GLOBAL SCALE OF  
[02:37:35] TOURISM WITH VISIT SEATTLE AND STATE OF  
[02:37:37] WASHINGTON TOURISM AS THE LARGE  
[02:37:40] ORGANIZATIONS WITHIN THE INTERNATIONAL  
[02:37:41] REACH, WE'RE ABLE TO BRING THOSE  
[02:37:44] BENEFITS TO ALL THE PARTNERS THROUGHOUT  
[02:37:46] THE STATE AS WELL. SO WE'RE REALLY  
[02:37:48] LOOKING TO SOLIDIFY THAT RELATIONSHIP  
[02:37:51] MOVING FORWARD TO MAKE THE MOST OF OUR  
[02:37:53] INTERNATIONAL EFFORTS. AND OF COURSE,  
[02:37:55] CRUISE AND STAY MESSAGING WILL CONTINUE  
[02:37:56] TO BE TOP OF MIND TO DRIVE SUPPORT  
[02:38:00] TO THE PORT GATEWAYS AND MAKE  
[02:38:04] SURE WE'RE MAXIMIZING THE IMPACT THAT  
[02:38:07] THE CRUISE MARKET CAN HAVE ON THE AREA  
[02:38:10] BY HAVING THEM ADD ADDITIONAL DAYS  
[02:38:12] BEFORE AND AFTER THEIR CRUISES.  
[02:38:15] I FEEL LIKE I BLASTED RIGHT THROUGH  
[02:38:17] THAT, BUT I THINK I'M HANDING IT BACK  
[02:38:20] OVER TO YOU NOW. YEAH. NEXT. SO THAT  
[02:38:23] BRINGS US BACK TO THE SURFACE. I JUST  
[02:38:25] WANTED TO SHARE WHAT'S ON THE HORIZON.  
[02:38:26] YES, WE ARE GOING TO BRING BACK A  
[02:38:28] REQUEST FOR AUTHORIZATION FOR THE 2023  
[02:38:31] GRANT PROGRAM AT THE NEXT MEETING. AND  
[02:38:32] THEN IN FEBRUARY, REQUEST AUTHORIZATION  
[02:38:34] FOR INTERNATIONAL MARKETING INITIATIVES  
[02:38:37] AND WHAT THAT DOES SET THE STAGE. WE'LL  
[02:38:40] SELECT OUR TOURISM GRANT RECIPIENTS,  
[02:38:42] GET THEM GOING IN MARCH, QUARTERLY HAVE  
[02:38:45] SPOTLIGHT ADVERTISING AND THE  
[02:38:46] INTERNATIONAL MARKETING CONTINUES YEAR  
[02:38:49] ROUND. AND SO WE'RE EXCITED ABOUT  
[02:38:52] THE YEAR AHEAD. I'M VERY PLEASED WITH  
[02:38:54] THE ACCOMPLISHMENTS WE'VE MADE OVER THE  
[02:38:56] LAST YEAR AND AT THIS POINT HAPPY TO  
[02:38:59] ANSWER YOUR QUESTIONS. YES, THANK YOU.  
[02:39:02] EXCELLENT. THANK YOU VERY MUCH FOR THE  
[02:39:03] PRESENTATION. I'LL OPEN IT UP FOR  
[02:39:05] COMMISSIONER.

[02:39:11] ALL RIGHT, COMMISSIONER MOHAMED. WELL,  
[02:39:14] I JUST FIRST OF ALL WANT TO SAY THANK  
[02:39:15] YOU FOR THE PRESENTATION. THIS IS REALLY  
[02:39:18] HELPFUL INFORMATION YOU'VE SHARED.  
[02:39:21] AND WHAT I LOVE THE MOST ABOUT THE  
[02:39:24] TOURISM PRESENTATION AND PROGRAMS THAT  
[02:39:27] YOU GUYS HAVE IN PLACE IS MAKING SURE  
[02:39:30] THAT YOU'RE PROMOTING RESPONSIBLE TRAVEL  
[02:39:32] AND MAKING SURE THAT IT'S BEING DONE IN  
[02:39:34] A SUSTAINABLE WAY. AND SOMETIMES  
[02:39:39] WHEN I TALK ABOUT INTERNATIONAL TRAVEL,  
[02:39:41] I WILL TALK ABOUT TRAVEL TO THE  
[02:39:43] CONTINENT OF AFRICA. AND SOME WILL SAY,  
[02:39:45] WELL, CLIMATE CHANGE IS HAPPENING AND  
[02:39:46] THERE'S CLIMATE REFUGEES AND THERE'S SO  
[02:39:49] MANY ISSUES THAT ARE HAPPENING THAT YOU  
[02:39:51] SHOULDN'T PROMOTE INTERNATIONAL  
[02:39:55] TRAVEL TO THE CONTINENT OF AFRICA. AS IF  
[02:39:57] I CAN STOP THAT FROM HAPPENING.  
[02:40:00] JUST RECENTLY, THERE WAS A HUGE CONCERT  
[02:40:04] THAT HAPPENED IN GHANA. IT WAS  
[02:40:07] AFROCELLA, AND IT TURNED OUT OVER 50,000  
[02:40:11] PEOPLE, AND A LOT OF THEM CAME FROM THE  
[02:40:14] UNITED STATES AND EUROPE AND OTHER  
[02:40:16] PLACES FROM THE WORLD. AND WHAT  
[02:40:20] DID THAT DO FOR A PLACE LIKE GHANA?  
[02:40:22] IT'S BOOSTING ITS ECONOMIC DEVELOPMENT  
[02:40:27] IN THEIR COUNTRY AND PEOPLE ARE GOING TO  
[02:40:30] GO EITHER WAY. AND SO MAKING SURE THAT  
[02:40:32] WE ARE INCORPORATING SUSTAINABILITY AS  
[02:40:35] PART OF OUR PROGRAMMING IS REALLY  
[02:40:38] IMPORTANT. AND SO IF WE ARE GOING TO  
[02:40:40] PROMOTE ASIA AND WE'RE GOING TO PROMOTE  
[02:40:42] EUROPE, THEN WE NEED TO ALSO PROMOTE THE  
[02:40:44] CONTINENT OF AFRICA AS WELL. AND SO I  
[02:40:47] WANT TO POINT THAT OUT AND SHARE THAT  
[02:40:49] WITH YOU ALL. AND I REALLY LOVED  
[02:40:52] SLIDE TWELVE. IS THIS THE SAME  
[02:40:56] GROUP THAT ALSO PROMOTES, I GUESS  
[02:40:58] THEY'RE INFLUENCERS, I THINK.  
[02:41:04] LET ME MAKE SURE I KNOW WHICH ONE SLIDE  
[02:41:06] TWELVE WAS. YEAH, THAT WAS  
[02:41:09] THE VISIT SAN JUAN. THERE IT IS. SO I  
[02:41:12] THINK THERE'S A FLUID SITUATION THERE  
[02:41:15] WITH INFLUENCERS. A LOT OF THEM DON'T  
[02:41:18] WANT TO BE CALLED INFLUENCERS. CONTENT  
[02:41:20] CREATORS, I THINK IS THE TERM A LOT  
[02:41:23] OF THEM ARE LEANING ON AND CERTAINLY  
[02:41:25] WHAT THE FOLKS WHO CAME TO SAN JUAN  
[02:41:28] ISLANDS WOULD REFER TO THEMSELVES AS.  
[02:41:35] SO THE TMSB PROGRAM DOES SUPPORT  
[02:41:37] BRINGING THOSE TYPES OF CONTENT CREATORS  
[02:41:40] TO DESTINATIONS AND BEING ABLE TO EXPOSE  
[02:41:42] NEW DESTINATIONS TO NEW MARKETS. SO  
[02:41:46] THAT'S THAT'S SUPER HELPFUL. YOU KNOW,  
[02:41:48] RECENTLY, JUST THIS LAST 2022,  
[02:41:51] I HOSTED AN EVENT  
[02:41:55] ON A SHIP, THE VIRGINIA FIVE SHIP,  
[02:41:59] WITH A LOT OF FOLKS FROM THE SOUTH  
[02:42:01] AFRICAN COMMUNITY. AND IT WAS A  
[02:42:05] MOMENT TO CELEBRATE THEM, BUT ALSO AN  
[02:42:07] OPPORTUNITY TO SHOW IT WAS A LOT OF  
[02:42:10] MOMS WHO WERE A PART OF THIS EVENT. AND



[02:42:14] THE IDEA WAS TO SHARE WITH THEM THE  
[02:42:17] EXPERIENCE OF THE VIRGINIA FIVE AND ALSO  
[02:42:20] TALKING TO THEM ABOUT TO GET THERE. THE  
[02:42:22] PARENTS EXCITED ABOUT THE MARITIME  
[02:42:24] INDUSTRY AND CAREER LAUNCH PROGRAM THAT  
[02:42:27] WE HAVE. AND SOME OF THE YOUNGER ADULTS  
[02:42:31] THAT WERE A PART OF THE EVENT WERE  
[02:42:34] ASKING LIKE, WHAT ARE WAYS, IF THEY HAD  
[02:42:37] TOURISM IDEAS AND WANTED OPPORTUNITIES  
[02:42:41] TO PARTNER WITH THE PORT, WHAT WOULD  
[02:42:42] THAT LOOK LIKE? AND MAYBE YOU CAN SHARE  
[02:42:44] THAT BECAUSE I'M SURE THAT'S SOMETHING  
[02:42:45] THAT THE PUBLIC IS INTERESTED IN.  
[02:42:48] RIGHT. WELL,  
[02:42:52] GETTING INVOLVED IN THE ORGANIZATIONS  
[02:42:54] THAT CAN USE THESE GRANT FUNDS  
[02:42:59] TO ENCOURAGE TOURISM IN THE AREA IS OUR  
[02:43:01] MOST DIRECT WAY FOR PEOPLE TO GET  
[02:43:04] INVOLVED IN WHAT THE PORT CAN  
[02:43:07] FUND. AND YOU CAN SEE THE FULL VARIETY  
[02:43:10] OF THE PROGRAMS THAT WERE SUPPORTED  
[02:43:12] THROUGH THE GRANT PROGRAM. THERE'S A  
[02:43:14] LIST IN THE APPENDIX THERE AND YOU CAN  
[02:43:15] SEE THE TYPES OF PROGRAMS AND THE VAST  
[02:43:17] ORGANIZATIONS THAT ARE INVOLVED. IF  
[02:43:19] PEOPLE ARE LOOKING TO GET INVOLVED,  
[02:43:24] WE'RE HOPING TO GET THAT APPLICATION  
[02:43:26] LAUNCHED BY THE END OF THIS MONTH IF  
[02:43:27] EVERYTHING IS APPROVED IN A COUPLE OF  
[02:43:29] WEEKS. SO THAT'S RIGHT. AND I SHOULD  
[02:43:32] BRING IT ON. SOMETHING I WAS JUST GOING  
[02:43:35] TO ADD THAT WE, WE HAVE A PROVERBIAL  
[02:43:38] SUGGESTION BOX AND WANT TO TAP INTO  
[02:43:40] THOSE IDEAS AND ENERGIES IF POSSIBLE.  
[02:43:42] SO THERE'S ALWAYS AN OPEN DOOR FOR THOSE  
[02:43:45] CONVERSATIONS.  
[02:43:48] I REALLY WITNESSED A LOT OF ENERGY AND  
[02:43:51] ENTHUSIASM AND DIFFERENT IDEAS AT THE  
[02:43:53] RESPONSIBLE TOURISM SUMMIT. AND SO I  
[02:43:56] THINK WE SHOULD BE EMBRACING THAT. THIS  
[02:43:58] IS AN INDUSTRY THAT'S BEEN DISRUPTED. I  
[02:44:00] THINK WE'VE GOT OUR VALUES STRAIGHT AND  
[02:44:02] I THINK WE NEED TO PUSH FORWARD AND  
[02:44:05] MAYBE CONSIDER SOME NEW WAYS OF DOING  
[02:44:08] THE TOURISM BUSINESS AND THAT TO ME IS  
[02:44:10] GOING TO BE BUILT ON NEW IDEAS AND NEW  
[02:44:14] PARTNERSHIPS. YEAH, AND I'VE HELPED  
[02:44:16] PROMOTE SOME OF YOUR AT LEAST SHARED IT  
[02:44:17] WITH MY NETWORK WHEN THE GRANT PROGRAMS  
[02:44:20] ARE OPEN. WHEN IS THE NEXT OPENING? BY  
[02:44:22] THE END OF THE MONTH. BY THE END OF THE  
[02:44:24] MONTH. OKAY. WE'LL MAKE SURE WE  
[02:44:25] CIRCULATE THAT. YEAH. I THINK LOCAL  
[02:44:27] TOURISM IS REALLY IMPORTANT AND THERE  
[02:44:29] NEEDS TO BE AN EMPHASIS AROUND THAT AND  
[02:44:31] THERE'S A LOT OF OPPORTUNITIES TO EVEN  
[02:44:34] DO GREAT WORK AROUND HERE IN THE PACIFIC  
[02:44:37] NORTHWEST. SO THANK YOU ALL FOR YOUR  
[02:44:39] WORK. THANK YOU. EXCELLENT. THANK YOU,  
[02:44:41] COMMISSIONER. ANYONE ELSE?  
[02:44:42] COMMISSIONER HASEGAWA? THANK YOU.  
[02:44:44] SO I'M ACTUALLY NOT SEEING ASIA AS ONE  
[02:44:48] OF THE LISTED PLACES WHERE WE HAD A

[02:44:50] STRONG MARKET PRESENCE. WE KNOW THAT  
[02:44:51] WE'RE EQUAL DISTANT BETWEEN EUROPE AND  
[02:44:53] ASIA AND WE KNOW THAT CANADA HAS A  
[02:44:57] STRONG CHINESE TOURISM ATTRACTION.  
[02:45:01] AND I'M JUST WONDERING WHAT HAVE WE DONE  
[02:45:04] OR WHAT CAN WE DO TO PROMOTE A STRONG  
[02:45:06] MARKET PRESENCE IN ASIA? RIGHT, SO ASIA  
[02:45:10] HISTORICALLY IS A GREAT MARKET FOR THIS  
[02:45:12] REGION. AND COMING FROM CALIFORNIA WAS A  
[02:45:14] GREAT MARKET IN CALIFORNIA AS WELL.  
[02:45:17] REALLY LOOKING AT THAT NUMBER OF  
[02:45:21] HOW OVERSEAS ARRIVALS WERE SO LOW, THAT  
[02:45:24] IS SIGNIFICANTLY BECAUSE OF FLIGHTS FROM  
[02:45:26] ASIA BEING SLUGGISH TO RETURN. SOME  
[02:45:31] DATA FROM INDIVIDUAL COUNTRIES. LIKE YOU  
[02:45:33] LOOK AT FLIGHTS FROM MEXICO TO  
[02:45:35] WASHINGTON OR AT 121% OF WHERE THEY WERE  
[02:45:37] PRE PANDEMIC, SO ACTUALLY MORE THAN PRE  
[02:45:39] PANDEMIC. FRANCE WAS HIGH 90S,  
[02:45:42] UK NEARING 80%. THEN YOU LOOK AT THE  
[02:45:45] ASIAN COUNTRIES AND THOSE FLIGHTS, MOST  
[02:45:48] RECENT NUMBERS, CHINA WAS AT 18%, JAPAN  
[02:45:51] AND SOUTH KOREA WERE IN THE LOW 30S. SO  
[02:45:54] IT'S JUST A MATTER OF WHEN THOSE MARKETS  
[02:45:56] ARE READY TO RETURN. WE'RE CERTAINLY  
[02:45:58] FOCUSED ON WORKING WITH THEM WHEN WE  
[02:46:01] CAN, BUT AS WE LOOK AT WHICH  
[02:46:05] INTERNATIONAL MARKETS TO FOCUS ON, WE  
[02:46:07] HAVE TO TAKE A LOT OF CONSIDERATIONS OF  
[02:46:08] BEING TRAVEL READY, THE FLIGHTS THAT ARE  
[02:46:10] AVAILABLE, THE AFFINITY FOR US TRAVEL,  
[02:46:14] PROPENSITY TO TRAVEL IN GENERAL.  
[02:46:18] SO THERE'S JUST A LOT OF FACTORS THAT  
[02:46:20] ARE INVOLVED THERE.  
[02:46:23] AND UNFORTUNATELY, ASIA IS LAGGING  
[02:46:25] BEHIND IN RECOVERY, BEHIND THE REST OF  
[02:46:27] THE WORLD. I THINK WE ALL SAW IN THE  
[02:46:29] NEWS RECENTLY WHEN CHINA REOPENED,  
[02:46:31] THERE ARE VERY MUCH CONCERNS ABOUT NEW  
[02:46:35] COVID WAVES. SO IT'S ALWAYS A FLUID  
[02:46:38] SITUATION AND WE'RE CERTAINLY MONITORING  
[02:46:40] THOSE MARKETS AND PUTTING THE EFFORT IN  
[02:46:43] WHERE WE CAN AND WE'RE ENTERING THE  
[02:46:46] MARKETS THAT ARE BEST FOR US AT THE  
[02:46:48] TIME. I GUESS WHAT I WOULD ADD, BECAUSE  
[02:46:52] WE'RE GOING TO BE BACK HERE NEXT MONTH  
[02:46:53] IN OUR STRATEGIC CONVERSATIONS WITH THE  
[02:46:56] STATE OF WASHINGTON AND VISIT SEATTLE,  
[02:46:59] ASIA IS BACK ON OUR RADAR SCREEN. OKAY.  
[02:47:03] AND NICK CITED THE CHALLENGES OF GETTING  
[02:47:06] THERE A LITTLE TOO EARLY, BUT THIS IS  
[02:47:08] ABOUT RECOVERY AND SO I THINK WE'VE GOT  
[02:47:10] ANOTHER STORY THAT WE'RE GOING TO BRING  
[02:47:12] BACK TO YOU IN ABOUT A MONTH. THAT  
[02:47:14] SOUNDS GREAT. THANK YOU. LIZ JOHNSON.  
[02:47:16] FROM VISIT SEATTLE IS ONE OF OUR PUBLIC  
[02:47:18] COMMENTERS, AND SHE MENTIONED KIND OF A  
[02:47:20] QUICK LIST THAT WE HAD TALKED ABOUT.  
[02:47:21] OUR THREE ORGANIZATIONS, AND JAPAN AND  
[02:47:24] SOUTH KOREA WERE BOTH ON THERE. I THINK  
[02:47:26] CHINA WILL PROBABLY BE A BIT BEHIND  
[02:47:27] THOSE TWO, THOUGH. AND THEN I  
[02:47:31] JUST WANT TO SAY IT'S BEEN REALLY A JOY

[02:47:33] TO BE ABLE TO PARTICIPATE AS PART OF THE  
[02:47:36] RESPONSIBLE ECO TOURISM SUMMIT ALONGSIDE  
[02:47:38] COMMISSIONER FELLEMAN. AND THANK YOU  
[02:47:40] AGAIN FOR YOUR WORK ON THAT AND THAT WE  
[02:47:42] DID HAVE A SPECIFIC EQUITY FOCUSED PANEL  
[02:47:45] WHERE WE HEARD LOUD AND CLEAR FROM FOLKS  
[02:47:47] ABOUT SOME OF THEIR CHALLENGES IN  
[02:47:50] ACCESSING GRANT OPPORTUNITIES. AND I'M  
[02:47:52] WONDERING WHAT LESSONS LEARNED FROM THAT  
[02:47:53] THAT YOU'VE APPLIED TO THIS. SO FOR  
[02:47:59] OUR TOURISM MARKETING SUPPORT PROGRAM  
[02:48:01] GRANTS, WE'RE ADJUSTING HOW WE SCORE  
[02:48:04] THOSE APPLICANTS AND PUTTING MORE  
[02:48:06] EMPHASIS ON DEI IN THOSE APPLICATIONS.  
[02:48:10] IT'S 100 POINT SCALE. PREVIOUSLY, IT WAS  
[02:48:13] 15 POINTS. FOR THAT, WE'VE INCREASED  
[02:48:15] THAT TO 25 POINTS. SO WE'RE PUTTING MORE  
[02:48:17] EMPHASIS ON THAT. AND REALLY, THE ENTIRE  
[02:48:19] PROGRAM WILL BE VIEWED THROUGH A DEI  
[02:48:21] LENS MORE SO THAN IT HAS IN THE PAST.  
[02:48:24] WE'RE HAVING OUR DEI DEPARTMENT HERE AT  
[02:48:25] THE PORT ALSO REVIEW THAT APPLICATION TO  
[02:48:27] MAKE SURE THAT IT IS AN EQUITABLE  
[02:48:31] APPLICATION FOR THOSE GRANTS. AND WE'RE  
[02:48:34] ALWAYS ADDING TO OUR LIST OF WHERE  
[02:48:38] OUR INVITATION TO APPLY. WE'RE MAKING  
[02:48:40] SURE THAT'S GETTING OUT TO EVERYONE.  
[02:48:42] THANK YOU. OKAY, THANK YOU. THANK YOU  
[02:48:44] VERY MUCH. COMMISSIONER HASEGAWA. I  
[02:48:47] HEAR COMMISSIONER FELLEMAN HAS WROTE A  
[02:48:48] BOOK. SO I GOT FIRST,  
[02:48:53] THERE WERE THE GLACIERS, AND THEY WERE  
[02:48:56] GOOD. SO BUT BUT THEY'RE MELTING FASTER  
[02:48:59] ALL THE TIME, SO I'LL GO A LITTLE  
[02:49:00] QUICKER.  
[02:49:01] [LAUGHTER]  
[02:49:02] I REALLY JUST WANT TO EXPRESS  
[02:49:03] MY APPRECIATION FOR WORKING TOGETHER.  
[02:49:07] AND, NICK, YOU'VE BROUGHT A GREAT  
[02:49:09] BACKGROUND AND Demeanor TO THE  
[02:49:11] CONVERSATION, AND I'M GREATLY  
[02:49:12] APPRECIATIVE OF THAT. AND IT'S BEEN  
[02:49:15] REALLY FUN WORKING WITH DAVE BLANFORD  
[02:49:18] FOR THE DEVELOPMENT OF THIS ECO TOURISM  
[02:49:19] CONFERENCE. THE AMOUNT OF TIME WE PUT  
[02:49:23] INTO THIS AND THE SPIRIT OF  
[02:49:26] COLLABORATION THAT HE EXHIBITED, IT WAS  
[02:49:28] A PHENOMENAL SUCCESS BECAUSE OF THE  
[02:49:30] ABILITY FOR US TO ALL WORK TOGETHER.  
[02:49:32] AND WITH COMMISSIONER TOSHIKO'S HASEGAWA  
[02:49:37] COMMAND, I'M VICE PRESIDENT HASAGAWA'S  
[02:49:39] CONTRIBUTIONS AND MY GREAT WORK LEFT  
[02:49:43] HAND MAN, MR. YEAWORTH.  
[02:49:45] SO I THINK WE GOT OFF TO A GREAT START,  
[02:49:48] AND I THINK THE LEVEL  
[02:49:54] OF ENTHUSIASM WE SAW FROM THAT AUDIENCE  
[02:49:56] KIND OF MADE ME FEEL LIKE BOTH FROM THE  
[02:49:59] PARTICIPANTS AS WELL FROM THE AUDIENCE,  
[02:50:01] WHAT CAN WE DO TO KEEP THAT MOMENTUM  
[02:50:02] GOING? I MEAN, SO YOU'VE GOT THIS ENERGY  
[02:50:05] IN A BOTTLE, AND I DIDN'T WANT TO WAIT  
[02:50:08] TILL THE NEXT TOURISM CONFERENCE. AND SO  
[02:50:10] I'M REALLY DELIGHTED TO HEAR THAT THE

[02:50:12] GRANT PROGRAM IS WELL TIMED, AND I WOULD  
[02:50:15] HOPE WE WOULD SEND IT TO ALL THE  
[02:50:17] PARTICIPANTS AS A NICE WAY TO SHOW THEM  
[02:50:19] THAT WE'RE- HAVEN'T FORGOT ABOUT THEM.  
[02:50:22] AND I GUESS I HAD A QUESTION ABOUT THIS  
[02:50:24] IN THE BRIEFING MEMO. THERE WAS FURTHER  
[02:50:26] \$79,000 WOULD BE SUPPORTING EQUITY AND  
[02:50:29] CULTURAL TOURISM VALUES AND \$121,000 TO  
[02:50:32] SUPPORT ECO TOURISM AND RESPONSIBLE  
[02:50:34] TRAVEL. IS THAT THE TOURISM  
[02:50:37] MARKETING SUPPORT PROGRAM? YES. IS THAT  
[02:50:39] THE GRANT PROGRAM? PRIMARILY. THAT IS  
[02:50:42] IT. ALL RIGHT. SO THERE'S A NICE  
[02:50:44] INFUSION. SO THANK YOU FOR THAT  
[02:50:46] RESPONSIVENESS TO THE DEMAND.  
[02:50:55] I STARTED EXPLORING WHAT CAN WE DO TO  
[02:50:57] KEEP THE BALL ROLLING? AND YOU GUYS SORT  
[02:50:58] OF SAID, YOU GO FIGURE IT OUT AND REPORT  
[02:51:02] BACK TO ME LATER. AND SO DAVID AND I  
[02:51:05] DELVED IN A LITTLE BIT DEEPER AND AND I  
[02:51:07] THINK WHAT WAS ONE OF THE THINGS THAT I  
[02:51:09] WAS CONCERNED ABOUT AND I THINK  
[02:51:10] COMMISSIONER MOHAMED KIND OF RAISED THIS  
[02:51:12] QUESTION IS LIKE, IF YOU'RE GOING TO ASK  
[02:51:13] PEOPLE TO COME, CAN YOU HANDLE THE  
[02:51:15] CROWD? LIKE, THE KING TIDE  
[02:51:18] SHOWED US OUR VULNERABILITY TO SEA LEVEL  
[02:51:20] RISE. SO DID COVID SHOW US THE  
[02:51:23] VULNERABILITY TO OVERTOURISM IN OUR  
[02:51:26] NATURAL PLACES? BECAUSE EVERYBODY WANTED  
[02:51:27] TO GO OUTSIDE, NOBODY WANTED TO GO  
[02:51:29] INSIDE. AND THEN WE STARTED  
[02:51:33] LOOKING AT WHAT IS THE STRUCTURAL WAY IN  
[02:51:35] WHICH THE STATE OF WASHINGTON DEALS WITH  
[02:51:37] OUTDOOR TOURISM. AND SO WHAT WE FOUND  
[02:51:41] WAS THAT OUTDOOR RECREATION ACTIVITIES  
[02:51:43] ARE IN COMMERCE. AND THEN NATURAL  
[02:51:47] RESOURCE PROGRAMS WHERE FISH AND  
[02:51:49] WILDLIFE PARKS, AND DNR, WHERE ALL THE  
[02:51:52] LAND AGENCIES ARE, ARE IN NATURAL  
[02:51:55] RESOURCES. AND THOSE INDIVIDUAL  
[02:51:59] AGENCIES HAVE ALL WRITTEN THEIR OWN  
[02:52:01] STEWARDSHIP PLAN, AND THEY ALL INCLUDE  
[02:52:02] DEI, AND THEY ALL INCLUDE GREAT PLANNING  
[02:52:05] INDEPENDENTLY, AND THEY'RE ALL COMPETING  
[02:52:08] FOR BUDGETS. AND THEN MR. BLANFORD'S  
[02:52:11] PROGRAM, WASHINGTON STATE TOURISM BEING  
[02:52:13] OUT IN COMMERCE IS NOT DIRECTLY ENMESHED  
[02:52:16] IN THAT EFFORT. AND SO HIS BUDGET NEEDS  
[02:52:19] SUPPORT INDEPENDENTLY AND DID NOT GET  
[02:52:22] THE LEVEL OF SUPPORT NEEDED FOR THIS  
[02:52:23] COMING YEAR. SO ONE OF THE THINGS I SAW  
[02:52:25] US TRYING TO DO WITH OUR COLLECTIVE  
[02:52:28] ENERGY IS TO HELP DIRECT THEM TO THE  
[02:52:31] STATE LEGISLATIVE PROCESS FIRST STEP.  
[02:52:35] SO THERE'S A STRUCTURAL NEED TO BETTER  
[02:52:38] COORDINATE AND TO ALSO TRY TO MAKE THE  
[02:52:41] CASE HOW TOURISM AND REC SUPPORT EACH  
[02:52:44] OTHER. IF YOU WANT TO PROMOTE THIS  
[02:52:45] OUTDOOR PROGRAM. HOWEVER, WHAT WE  
[02:52:48] ALSO FOUND WAS THAT NONE OF THE STATE  
[02:52:50] RESOURCE AGENCIES WERE REALLY IN THE  
[02:52:52] TOURISM BUSINESS. RIGHT. THEY YOU KNOW,

[02:52:54] IF YOU LOOK AT THEIR GAME PLAN, TOURISM  
[02:52:56] ISN'T ONE OF THEM. AND SO I STARTED  
[02:52:58] LOOKING INTO THIS. AND WHY IS THAT?  
[02:53:01] WELL, THEY'RE OVERWHELMED WITH JUST  
[02:53:03] MEETING THE STATE OF WASHINGTON'S  
[02:53:04] DEMANDS. AND IF YOU LOOK AT WASHINGTON  
[02:53:07] TRAILS ASSOCIATION DOCUMENTED THAT THERE  
[02:53:09] WAS OVER \$50 TO \$75 MILLION OF  
[02:53:12] ANNUAL BACKLOG OF MAINTENANCE FOR THESE  
[02:53:16] AGENCIES. AND THAT'S JUST TO DEAL WITH  
[02:53:18] PRIMARILY THE STATE, THE STATE'S OWN  
[02:53:21] DEMANDS. AND THEN NATIONAL PARKS ARE  
[02:53:24] REALLY KIND OF WHERE THE REALLY THE  
[02:53:26] TOURISM AND THE OUTDOORS REALLY COME  
[02:53:28] TOGETHER, BECAUSE IF YOU'RE GOING FROM  
[02:53:30] INTERNATIONALLY, YOU'RE GOING TO SEE  
[02:53:31] WHERE IS THE MOUNTAINS? THOSE ARE THE  
[02:53:33] PLACES YOU FIND. YOU DON'T FIND KING  
[02:53:35] COUNTY PARKS ON THE INTERNATIONAL MAPS,  
[02:53:37] ALTHOUGH THEY'RE GOOD. BUT IF YOU LOOK  
[02:53:40] AT THE NATIONAL PARKS SERVICE, IT HAS A  
[02:53:42] WHOLE INFRASTRUCTURE FACT SHEET BROKEN  
[02:53:45] OUT BY STATE. AND FOR THE STATE OF  
[02:53:47] WASHINGTON, IT'S A \$650,000,000 BACKLOG.  
[02:53:51] AND AND SO I'M SAYING, LIKE, AM I  
[02:53:55] FEELING RESPONSIBLE IN SAYING SAYING IF  
[02:53:58] YOU CAN GO OUT THERE TO BE RESPONSIBLY  
[02:54:00] UNLESS THE RESOURCES THEMSELVES ARE  
[02:54:03] BEING STEWARDED, WE'RE JUST ADDING  
[02:54:05] PRESSURE. AND SO I WAS TRYING TO THINK  
[02:54:07] TO MYSELF, HOW CAN WE MAKE TOURISM PAY  
[02:54:10] FOR STEWARDSHIP? AND THEN SO I THINK,  
[02:54:13] WELL, WE HAVE THE HOTEL MOTEL TAX  
[02:54:14] PROGRAMS, RIGHT? BUT THEY REALLY PROMOTE  
[02:54:17] MORE TOURISM. THEY'RE NOT PROMOTING  
[02:54:19] STEWARDSHIP. BUT MAYBE AS A VISIT  
[02:54:22] SEATTLE BOARD MEMBER, MAYBE WE CAN DO  
[02:54:24] SOMETHING ABOUT THAT. BUT THEN I JUST  
[02:54:26] SAW KING COUNTY JUST PASSED A PARKS  
[02:54:28] LEVY. AND IT'S INTERESTING TO SEE THAT  
[02:54:30] 39% OF THE LEVY IS TOWARDS OPERATIONS  
[02:54:34] AND MAINTENANCE, NOT TO BUYING NEW  
[02:54:36] PARKS, NOT TO DOING THAT. BUT I FEEL  
[02:54:40] LIKE FOR THIS PARKS INITIATIVE,  
[02:54:44] WHICH INCLUDES THE FOOTHILLS OF THE  
[02:54:48] ALPINE LAKES WILDERNESS, THAT THIS IS A  
[02:54:50] PLACE WHERE WE CAN WORK WITH OUR  
[02:54:52] CONSTITUENTS, WHERE FOLKS FROM THE  
[02:54:55] URBAN ENVIRONMENT CAN GET EASY ACCESS  
[02:54:57] TO. THE NATURAL ENVIRONMENT WHERE,  
[02:54:59] BECAUSE OF THE EASY ACCESS SHOWS SOME OF  
[02:55:02] THE MORE PRESSURES ON OVERTOURISM WE CAN  
[02:55:05] HAVE WITH ALL THESE KIND OF MONIES TRAIL  
[02:55:07] MAINTENANCE AND THINGS LIKE THAT.  
[02:55:09] WORKING WITH TRIBES LIKE AT SNOQUALMIE,  
[02:55:12] I WOULD REALLY LIKE FOR US TO SEE OUR  
[02:55:14] ABILITY TO CREATE A STEWARDSHIP MODEL  
[02:55:17] THAT I FEEL IS MORE RESPONSIBLE FOR US  
[02:55:21] TO PROMOTE RESPONSIBLE VISITATION TO.  
[02:55:24] SO THAT'S SORT OF WHERE I'VE GOTTEN THIS  
[02:55:26] FAR. THANK YOU FOR YOUR. GREAT. THANK  
[02:55:28] YOU. THANK YOU VERY MUCH. THANK YOU,  
[02:55:30] BOTH OF YOU, FOR YOUR PRESENTATION ON

[02:55:32] TOURISM. I REALLY APPRECIATE THAT WHAT  
[02:55:34] YOU GUYS ARE DOING. ALL RIGHT. AND  
[02:55:36] ACTUALLY, I NORMALLY WOULDN'T COMMENT,  
[02:55:39] BUT I WILL ALSO ECHO THE SENTIMENT THAT  
[02:55:41] COMMISSIONER HASEGAWA APPOINTED TO. I  
[02:55:44] THINK THAT ANY DATA YOU MAY BE WORKING  
[02:55:46] WITH ON ASIA TOURISM OR TRAVEL THAT  
[02:55:49] PREDATES NOVEMBER OR SO IS OUTDATED.  
[02:55:52] AND IF YOU'RE DEPENDING ON THE DATA,  
[02:55:53] YOU'RE PROBABLY BEHIND THE CURVE BECAUSE  
[02:55:55] WE WERE JUST IN ASIA, I WAS IN KOREA,  
[02:55:57] WE ARE BOTH IN JAPAN, AND THEY ARE VERY  
[02:55:59] MUCH OPEN AND TRAVELING.  
[02:56:02] I THINK CHINA MAY BE THE EXCEPTION HERE.  
[02:56:04] AND SO I WOULD ENCOURAGE YOU I KNOW WE  
[02:56:06] FOCUS ON CHINA BECAUSE THEY'RE BIG, BUT  
[02:56:09] AS YOU MENTIONED, JAPAN, SOUTH KOREA,  
[02:56:11] SINGAPORE, AND A LOT OF SOUTHEAST ASIAN  
[02:56:13] COUNTRIES THAT ARE ALSO DYING TO GET OUT  
[02:56:15] OF THEIR COUNTRIES AND TRAVEL. AND SO  
[02:56:17] LET'S TRY TO GET AHEAD OF THE CURVE AND  
[02:56:19] TRY TO CAPTURE AS MUCH OF THAT MARKET,  
[02:56:20] TOO. SO THANKS FOR ALL YOUR WORK. THANK  
[02:56:22] YOU FOR THAT THERE. OKAY, SO THAT  
[02:56:25] CONCLUDES OUR BUSINESS MEETING AGENDA  
[02:56:27] FOR THE DAY. ARE THERE ANY CLOSING  
[02:56:29] COMMENTS AT THIS TIME OR MOTIONS  
[02:56:30] RELATING TO COMMUNITY REFERRALS FROM  
[02:56:31] COMMISSIONER? COMMISSIONER HASEGAWA.  
[02:56:34] I JUST WANTED TO SAY HOW MUCH FUN I HAD  
[02:56:37] WATCHING HULU'S NATIONAL GEOGRAPHIC TV  
[02:56:39] SPECIAL CALLED INSIDE AIRPORT LOST AND  
[02:56:42] FOUND. WITH THE FIRST EPISODE FEATURING  
[02:56:44] SEATAC AIRPORT, I HAD NO IDEA IT WAS  
[02:56:47] THERE. I LITERALLY STUMBLED UPON IT AND  
[02:56:50] LOVED SEEING OUR HARDWORKING STAFF IN  
[02:56:54] ACTION. IT'S TRULY ASTOUNDING WHAT  
[02:56:57] PEOPLE DECIDE TO PACK IN THEIR LUGGAGE  
[02:57:00] AND GIVES ME A NEW APPRECIATION FOR  
[02:57:03] THE LEVEL OF WORK. JUST A PRO TIP TO THE  
[02:57:05] WISE DO NOT PACK RAW FISH INTO YOUR  
[02:57:08] BAGGAGE. BUT I JUST REALLY WANTED TO  
[02:57:12] THANK YOU GUYS FOR WHAT YOU DO EVERY  
[02:57:13] SINGLE DAY. AND FOR FOLKS WHO ARE  
[02:57:16] LISTENING, I I ENCOURAGE YOU TO CHECK IT  
[02:57:18] OUT ON HULU. EXCELLENT. I AGREE.  
[02:57:20] ANYTHING ELSE? ANY CLOSING COMMENTS FROM  
[02:57:23] EXECUTIVE DIRECTOR METRUCK? WELL, I'M  
[02:57:25] SORRY. OH, SORRY. I DIDN'T SAY I WAS  
[02:57:26] ASKED TO SAY SOMETHING. GO AHEAD,  
[02:57:28] COMMISSIONER FELLEMAN. YEAH,  
[02:57:31] SO THERE WAS A PASSING THAT WE NEED TO  
[02:57:33] ACKNOWLEDGE. AND BEING THAT I'M THE OLD  
[02:57:35] GUY ON THE BLOCK THAT THIS IS, I WAS  
[02:57:38] ASKED BY FORMER COMMISSIONER PAIGE  
[02:57:41] MILLER REQUEST ME TO SAY A FEW WORDS  
[02:57:44] WITH THE PASSING OF NOEL GIBBS. I WANT  
[02:57:47] TO SHARE THAT THAT FORMER COMMISSIONER  
[02:57:49] PAIGE MILLER NOTED THE PASSING OF FORMER  
[02:57:51] BURIEN COUNCIL MEMBER AND MAYOR NOEL  
[02:57:54] GIBB BACK IN DECEMBER 4 AT AGE 86. SO I  
[02:57:57] ALREADY MADE A MISTAKE. HE WASN'T THE  
[02:57:59] COMMISSIONER. HE WAS- I DID NOT KNOW

[02:58:02] HIM UNFORTUNATELY. BURIEN CITY COUNCIL  
[02:58:04] MEMBER AND MAYOR. NOEL GIBBS. A LONGTIME  
[02:58:07] RESIDENT AND SMALL BUSINESS OWNER IN  
[02:58:08] BURIEN, GIBBS SERVED AT ONE TIME ON THE  
[02:58:11] BURIEN CITY COUNCIL BETWEEN 2002 AND  
[02:58:13] 2005 AND WAS SELECTED BY HIS FELLOW  
[02:58:16] COUNCIL MEMBERS TO SERVE AS MAYOR FOR  
[02:58:17] ONE TERM, 2004 TO 2005.  
[02:58:21] DURING HIS TERM AS MAYOR, NOEL INITIATED  
[02:58:23] EFFORTS TO WORK COLLABORATIVELY WITH THE  
[02:58:25] PORT OF SEATTLE TO RESOLVE THE  
[02:58:27] LITIGATION REGARDING THE THIRD RUNWAY  
[02:58:29] PROJECT AT SEA. HIS EFFORTS MADE A  
[02:58:31] DIFFERENCE IN LEADING TO A MORE  
[02:58:33] PRODUCTIVE OUTCOME IN THAT DISPUTE. AS A  
[02:58:36] US. ARMY VETERAN, GIBBS SERVED THE  
[02:58:38] BURIEN COMMUNITY BY CO FOUNGING DISCOVER  
[02:58:40] BURIEN TO HELP PROMOTE BUSINESS IN THE  
[02:58:43] CITY. AND HE PLAYED A STRATEGIC PART IN  
[02:58:45] BUILDING BURIEN CARES COMMUNITY ANIMAL  
[02:58:47] RESOURCE AND EDUCATION SOCIETY, WHICH  
[02:58:50] SHELTERS AND MANAGES LOST AND STRAY  
[02:58:52] ANIMALS IN THE AREA. A CELEBRATION OF  
[02:58:54] LIFE WILL BE HELD FOR MR. GIBBS ON  
[02:58:56] SATURDAY, JANUARY 21, AT 02:00 AT THE  
[02:58:59] GLENDALE LUTHERAN CHURCH. OUR SYMPATHIES  
[02:59:01] GO OUT TO HIS FAMILY. THANK YOU VERY  
[02:59:04] MUCH. THANK YOU VERY MUCH, EXECUTIVE  
[02:59:06] DIRECTOR METRUCK, ANY CLOSING COMMENTS?  
[02:59:10] THANKS, PRESIDENT CHO. I THINK THIS IS  
[02:59:14] THE BEST MEETING OF THE YEAR SO FAR. I  
[02:59:17] AGREE. I THINK I GOT THAT FROM ERIC  
[02:59:21] SCHINFIELD OF THE DAD JOKES TO TELL.  
[02:59:25] BUT ANYWAY, THANKS FOR A GREAT MEETING.  
[02:59:27] I THINK I'M LOOKING FORWARD TO REALLY  
[02:59:29] EXCITING, ESPECIALLY LOOKING AT OUR  
[02:59:32] FEDERAL POLICIES AND REVIEWING OUR OTHER  
[02:59:35] INITIATIVES TO ADVANCE OUR WORK. AND I  
[02:59:38] THINK ONE THING THAT NOTED AS IT AROSE  
[02:59:39] AND I THINK TALKING TO SOME OF YOU AS WE  
[02:59:42] LOOK AT THE NATIONAL AND THE NATIONAL  
[02:59:43] ENGAGEMENT, I THINK FOR US IN THE FUTURE  
[02:59:45] TOO, TALKING ABOUT OUR ENGAGEMENT AND  
[02:59:47] STRATEGIES AT THE INTERNATIONAL LEVEL.  
[02:59:50] I THINK WHEN WE COME BACK, MAYBE WE'LL  
[02:59:52] REFLECT THAT IN THIS DOCUMENT, BUT MAYBE  
[02:59:54] IT DESERVES ITS OWN KIND OF SHORTENED  
[02:59:57] REPORT ABOUT OUR INTERNATIONAL LEVELS,  
[02:59:59] BECAUSE SOMETIMES THOSE MOVE, TO USE THE  
[03:00:01] SAME ANALOGY, AT GLACIER, AT GLACIERS.  
[03:00:04] BUT SOME OF THOSE ARE REALLY IMPORTANT,  
[03:00:05] IN EFFECT, THE OVERALL, AND I THINK  
[03:00:07] WE'RE POSITIONING OURSELVES TO INFLUENCE  
[03:00:09] THOSE AS WELL. SO I JUST NOTE THAT. AND  
[03:00:11] THANK YOU, COMMISSIONER, FOR GREAT  
[03:00:13] MEETING. PRESIDENTIAL. ALL RIGHT.  
[03:00:15] HEARING NO FURTHER COMMENTS AND HAVING  
[03:00:16] NO FURTHER BUSINESS, IF THERE'S NO  
[03:00:17] OBJECTION, WE ARE ADJOURNED AT EXACTLY  
[03:00:19] 3:10 AND ON TIME. GOOD START TO THE YEAR.  
[03:00:21] THANK YOU ALL.  
[03:00:25] THANK YOU.

END OF TRANSCRIPT